TOWN OF HANNA
Part of the Harvest Sky Region

TOWN OF HANNA
REGULAR COUNCIL MEETING
AGENDA
January 13, 2026

1 CALL TO ORDER – 6:00 pm

2 ADOPTION OF THE AGENDA

3 DELEGATION

3.01 Stan Hutton

4 PUBLIC PRESENTATION

5 ADOPTION OF MINUTES

5.01 Minutes of the Regular Meeting of Council – December 9, 2025
5.02 Minutes of the Special Meeting of Council – December 15, 2025
5.03 Minutes of the Special Meeting of Council – December 17, 2025
5.04 Minutes of the Special Meeting of Council – January 5, 2026

6 FINANCE REPORTS

6.01 Accounts Payable
6.02 Statement of Revenues & Expenses – December 2025
6.03 Budget Overview – December 2025
6.04 Capital Budget Overview – December 2025

7 COMMITTEE REPORTS

7.1 CSB – December 8, 2025
7.2 MPC – December 19, 2025

8 SENIOR ADMINISTRATIVE OFFICIALS REPORTS

8.01 Chief Administrative Officer
8.01.1 Community Services Coordinator
8.02 Director of Business & Communication
8.03 Director of Public Works & Community Services

9 BUSINESS ITEMS

9.01 Development Officers Report – 4th Quarter
9.02 Emergency Management Report – 4th Quarter
9.03 Hanna Fire Department Report – 4th Quarter
9.04 Bylaw Report – 4th Quarter
9.05 2026 Operating and Capital Budget
9.06 Palliser Regional Municipal Services - Municipal Development Plan

10 BYLAWS

10.01 Bylaw 1043-2026 – Municipal Public Utilities Amendment

11 COUNCIL REPORTS & ROUNDTABLE

12 CORRESPONDENCE ITEMS

12.1 Special Areas Board – 2025 Industrial Tax Transfer
12.2 Special Areas Board – 2025 Recreation Mill Rate Grant
12.3 Prairie Crocus Community Fund - Letter

13 CLOSED SESSION

14 ADJOURNMENT

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda
Background Information

Date: January 13, 2026 Agenda Item No: 05.00

Council Meeting Minutes

Recommended Motion

That the Minutes of the Regular Meeting of Council held December 9, 2025, be adopted as presented.

That the Minutes of the Special Meeting of Council held December 15, 2025, be adopted as presented.

That the Minutes of the Special Meeting of Council held December 17, 2025, be adopted as presented.

That the Minutes of the Special Meeting of Council held January 5, 2026, be adopted as presented.

Background

Administration at each Regular Council Meeting will provide Council with the minutes of any Council meetings held since the previous regular council meeting. Council must adopt the minutes of the meeting, either as presented or with amendments.

Council members are encouraged to ask questions or seek clarification on any item in the Minutes.

Communications

Highlights of the report may be communicated in the newsletter as well as on the Town website and through the Town Social Media Program.

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

As required by the Municipal Government Act, once adopted, the Minutes will be signed by the presiding officer and a designated officer. The Minutes will then be placed in the vault for safekeeping.

Attachments

1. Minutes of the Regular Meeting of Council – December 9, 2025
2. Minutes of the Special Meeting of Council – December 15, 2025
3. Minutes of the Special Meeting of Council – December 17, 2025
4. Minutes of the Special Meeting of Council – January 5, 2026

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

MINUTES

REGULAR MEETING OF COUNCIL

December 9, 2025

Minutes of a Regular Meeting of the Council of the Town of Hanna held Tuesday, December 9, 2025, at 6:00 p.m. in the Town Council Chambers.

Council Members Present:

Danny Povaschuk
Fred Crowle
Paul Hunter
Brenda Karg
Erica Rorabeck
Vernon Thuroo
Angie Warwick

Council Members Absent

Administration Present:

Matthew Norburn – Chief Administrative Officer – Video Conference
Winona Gutsche – Director of Corporate Services
Laurie Armstrong – Director of Business & Communication
Brent Olesen – Director of Public Works

1.0 CALL TO ORDER

Mayor Danny Povaschuk called the meeting to order at 6:00 p.m.

2.0 ADOPTION OF AGENDA

239-2025 Moved by Councillor Warwick that the agenda for December 9, 2025, Regular Council Meeting be adopted as amended, adding Business Item 09.11 Music in the Park Future Operating Model.

Motion Carried.

3.0 DELEGATIONS

There were no delegations present

4.0 PUBLIC PRESENTATION

The Mayor presented gifts of appreciation to past elected officials, Sandra Beaudoin, Sandra Murphy & Kyle Olsen, thanking them for their years of service and commitment.

5.0 ADOPTION OF MINUTES

5.01 Minutes of the Regular Meeting of Council – October 14, 2025

240-2025 Moved by Councillor Thuroo that the Minutes of the Regular Meeting of Council held October 14, 2025, be adopted as presented.

Motion Carried.

5.02 Minutes of the Organizational Meeting of Council – October 29, 2025

241-2025 Moved by Councillor Rorabeck that the Minutes of the Organizational Meeting of Council held October 29, 2025, be adopted as presented.

Motion Carried.

5.03 Minutes of the Special Meeting of Council – November 26, 2025

242-2025 Moved by Councillor Crowle that the Minutes of the Regular Meeting of Council held October 14, 2025, be adopted as presented.

Motion Carried.

5.04 Minutes of the Information Meeting of Council – November 26, 2025

243-2025 Moved by Councillor Karg that the Minutes of the Informational Meeting of Council held November 26, 2025, be adopted as presented.

Motion Carried.

6.0 FINANCE REPORTS

6.01 Accounts Payable

244-2025 Moved by Councillor Thuroo that Council accepts the accounts payable listings for general account cheques 043508 - 043550, direct deposits 004499 - 004680, and Electronic Funds Transfer Batches 980, 983, 986, 989 & 992 for information.

Motion Carried.

6.02 Statement of Revenue & Expense – November 2025

245-2025 Moved by Councillor Rorabeck that Council accepts the Statement of Revenue & Expense Report for November 2025 for information.

Motion Carried.

6.03 Budget Overview – November 2025

246-2025 Moved by Councillor Thuroo that Council accepts the Budget Overview for November 2025 for information.

Motion Carried.

7.0 COMMITTEE REPORTS

7.01 There were no committee reports

8.0 SENIOR ADMINISTRATIVE OFFICIALS REPORTS

8.01 Chief Administrative Officer
8.01.2 Community Services Coordinator
8.02 Director of Business & Communication
8.03 Director of Public Works

247-2025 Moved by Councillor Rorabeck that Council accepts the Senior Administrative Officials reports 8.01 to 8.03 as presented for information.

Motion Carried.

9.0 BUSINESS ITEMS

9.01 Uncollectable Accounts

248-2025 Moved by Councillor Warwick the Chief Administrative Officer to:

- declare 11 utility accounts in the amount of $1,609.97 as uncollectable and remove the funds from the utility receivable account.
- Declare 3 accounts receivable accounts in the amount of $185.00 as uncollectable and remove the funds from the trade receivable account.

Motion Carried.

9.02 2026 – 2028 Budget Meeting Dates

249-2025 Moved by Councillor Karg that Special Council Meetings be scheduled for the purpose of reviewing the 2026-2028 Operating and Capital Budgets for the Town of Hanna as follows:

- December 15, 2025 at 6:00 p.m.
- December 17, 2025 at 3:00 p.m.
- January 5, 2026 at 3:00 p.m. if necessary

Motion Carried.

9.03 2026 Interim Operating Budget

250-2025 Moved by Councillor Warwick that Council adopts the 2025 Operating Budget dated May 13, 2025, as the interim 2026 Operating Budget until such time as Council adopts the 2026 – 2028 Operating Budgets and the 2026 – 2030 Capital Budgets.

Motion Carried.

9.04 Anonymous Bylaw Complaints

251-2025 Moved by Councillor Hunter that Council approves the recommendation to proceed with Option 2: not accept anonymous complaints, and that all complaint-intake procedures, forms and the online Report a Concern system be updated to reflect Council's decision.

Motion Carried.

9.05 ATCO Streetlight Fixture Replacement

252-2025 Moved by Councillor Hunter that Council approve selecting Option 2 – Conversion to Invested Option (Rate Schedule D61B) for the replacement of 12 failed 100W HPS streetlight fixtures with 35W LED fixtures, resulting in a net cost of $0 to the Town.

Motion Carried.

9.06 2026 – 2028 Public Green Space Flowers & Hanging Baskets Tender

253-2025 Moved by Councillor Warwick that Business Item 9.06 2026-2028 Public Green Space Flowers & Hanging Baskets Tender be tabled to the next meeting.

Motion Defeated.

254-2025 Moved by Councillor Hunter that Council accept the proposal submitted by Checkel Greenhouses for the supply of the Town of Hanna's flowers, pots, plants, and hanging baskets for the 2026–2028 growing seasons, as the sole and compliant submission received before the deadline of December 1, 2025 at noon.

Motion Carried.

9.07 Provide On-Call Bylaw Enforcement Services to Village of Youngstown

255-2025 Moved by Councillor Thuroo that Council approve entering into the On-Call Bylaw Enforcement Services Agreement with the Village of Youngstown.

Motion Carried.

9.08 Red Deer River Watershed Alliance – Request for Municipal Support

256-2025 Moved by Councillor Rorabeck that Council defers the Red Deer River Watershed Alliance's request for municipal financial support to the upcoming 2026 Budget Deliberations for full consideration.

Motion Carried.

9.09 Partner in the Pre-Determined Rural Project Development Siting Initiative

257-2025 Moved by Councillor Karg that the Town of Hanna provide a Letter of Support to the Special Areas Board for the Pre-Determined Rural Project Development Siting initiative and the Associated Community Compass ACP grant application and authorize the Chief Administrative Officer to sign the letter on behalf of the municipality.

Motion Carried.

9.10 Council Remuneration Policy Review

258-2025 Moved by Councillor Hunter that Council table the proposed updates to the Council Remuneration & Expenses Policy to the 2026 Budget Deliberations for further review and financial impacts.

Motion Carried.

9.11 Music in the Park Future Operating Model

259-2025 Moved by Councillor Rorabeck that Council direct Administration to continue operating the Music in the Park program in its current format for the 2026 season.

Motion Carried.

10.0 BYLAWS

10.01 Bylaw 1041-2025 – Traffic Safety Bylaw

260-2025 Moved by Councillor Thuroo that Council give second reading to Bylaw 1041-2025, the Traffic Safety Bylaw.

Motion Carried.

261-2025 Moved by Councillor Rorabeck that Council give third and final reading to Bylaw 1041-2025, the Traffic Safety Bylaw.

Motion Carried.

11.0 COUNCIL REPORTS AND ROUNDTABLE

262-2025 Moved by Councillor Rorabeck that Council accepts the Council Reports for information.

Motion Carried.

12.0 CORRESPONDENCE

There was no correspondence.

13.0 CLOSED SESSION

263-2025 Moved by Councillor Rorabeck that Council move to Closed Session at 7:11 p.m. to discuss the following agenda items

13.1 Land Matter as per FOIP Sections 16 & 17
13.2 Land Matter as per FOIP Section 16 & 17
13.3 Land Matter as per FOIP Section 16 & 17
13.4 Personnel Matter as per FOIP Section 17

264-2025 Moved by Mayor Povaschuk that Council move to Regular Session at 8:38 p.m.

13.01 Offer to Purchase Town Owned Property

265-2025 Moved by Councillor Thuroo that Council approve the Offer to Purchase submitted by Cactus Corner Truck Stop Ltd. (or Nominee) for Portion of Lot 13, All of Lots 14, 15 & Portion of Lot 16, Block 10, Plan 6133AW, for the purchase price of $25,000 plus GST, subject to the conditions outlined within the Offer to Purchase and Schedule "A".

Motion Carried.

13.02 Listing Municipal Property for Sale 605 Palliser Trail

266-2025 Moved by Councillor Karg that the Town of Hanna authorize Administration to list for sale the municipally owned property located at 605 Palliser Trail, legally described as NE-8-31-14-4, LINC 34080119, Lot 1, Block 3, Plan 0914672, with an assessed value of $127,830, and to proceed with marketing and negotiating potential development opportunities.

Motion Carried.

13.03 Acquisition of Surplus School Lands

267-2025 Moved by Councillor Hunter that the acquisition of Surplus School Lands be tabled for more information.

Motion Carried.

13.04 Appointment of Interim Director of Community Services

268-2025 Moved by Councillor Rorabeck that Council appoint the current Director of Public Works as the Interim Director of Community Services for a trial period, with a 10% temporary pay increase, and further that Administration report back to Council during budget deliberations on organizational impacts and whether a permanent Director of Community Services position is required. A series of reviews for two, four & six months is required.

Motion Carried.

14.0 ADJOURNMENT

Mayor Danny Povaschuk declared all business concluded and adjourned the meeting at 8:47 p.m.

These minutes approved this 13th day of January 2026.

_____

Mayor Danny Povaschuk

_____

Chief Administrative Officer
Matthew Norburn

MINUTES

SPECIAL MEETING OF COUNCIL

December 15, 2025

Minutes of a Special Meeting of the Council of the Town of Hanna held Monday, December 15, 2025, at 6:00 p.m. in the Town Council Chambers.

Council Members Present:

Mayor Danny Povaschuk
Paul Hunter
Brenda Karg
Erica Rorabeck
Vernon Thuroo
Angie Warwick

Council Members Absent

Fred Crowle

Administration Present:

Matthew Norburn – Chief Administrative Officer
Winona Gutsche – Director of Corporate Services

1.0 CALL TO ORDER

Mayor Danny Povaschuk called the meeting to order at 6:04 p.m.

2.0 ADOPTION OF AGENDA

269-2025 Moved by Councillor Thuroo that the agenda for December 15, 2025, Special Council Meeting be adopted presented.

Motion Carried.

3.0 BUSINESS ITEMS

3.01 2026-2028 Interim Operating Budget &
2026-2030 Capital Budget

Council reviewed the 2026-2028 Interim Operating Budget & 2026-2030 Capital Budget

4.0 ADJOURNMENT

Mayor Danny Povaschuk declared all business concluded and adjourned the meeting at 8:50 p.m.

These minutes approved this 13th day of January 2026.

_____
Mayor Danny Povaschuk

_____
Chief Administrative Officer
Matthew Norburn

MINUTES

SPECIAL MEETING OF COUNCIL

December 17, 2025

Minutes of a Special Meeting of the Council of the Town of Hanna held Wednesday, December 17, 2025, at 3:00 p.m. in the Town Council Chambers.

Council Members Present:

Mayor Danny Povaschuk
Fred Crowle
Paul Hunter
Brenda Karg
Erica Rorabeck
Vernon Thuroo
Angie Warwick

Council Members Absent

Administration Present:

Matthew Norburn – Chief Administrative Officer
Winona Gutsche – Director of Corporate Services
Laurie Armstrong – Director of Business & Communications
Brent Olesen – Director of Public Works / Recreation

1.0 CALL TO ORDER

Mayor Danny Povaschuk called the meeting to order at 3:04 p.m.

2.0 ADOPTION OF AGENDA

270-2025 Moved by Councillor Warwick that the agenda for December 17, 2025, Special Council Meeting be adopted presented.

Motion Carried.

3.0 BUSINESS ITEMS

3.01 2026-2028 Interim Operating Budget &
2026-2030 Capital Budget

Council reviewed the 2026-2028 Interim Operating Budget & 2026-2030 Capital Budget

4.0 ADJOURNMENT

Mayor Danny Povaschuk declared all business concluded and adjourned the meeting at 5:35 p.m.

These minutes approved this 13th day of January 2026.

_____
Mayor Danny Povaschuk

_____
Chief Administrative Officer
Matthew Norburn

MINUTES

SPECIAL MEETING OF COUNCIL

January 5, 2026

Minutes of a Special Meeting of the Council of the Town of Hanna held Monday, January 5, 2026, at 3:00 p.m. in the Town Council Chambers.

Council Members Present:

Mayor Danny Povaschuk
Fred Crowle
Paul Hunter
Brenda Karg
Erica Rorabeck
Vernon Thuroo
Angie Warwick

Council Members Absent

Administration Present:

Matthew Norburn – Chief Administrative Officer
Winona Gutsche – Director of Corporate Services
Brent Olesen – Director of Public Works / Recreation

1.0 CALL TO ORDER

Mayor Danny Povaschuk called the meeting to order at 3:05 p.m.

2.0 ADOPTION OF AGENDA

271-2026 Moved by Councillor Karg that the agenda for January 5, 2026, Special Council Meeting be adopted presented.

Motion Carried.

3.0 BUSINESS ITEMS

3.01 2026-2028 Interim Operating Budget &
2026-2030 Capital Budget

Council reviewed the 2026-2028 Interim Operating Budget & 2026-2030 Capital Budget

4.0 ADJOURNMENT

Mayor Danny Povaschuk declared all business concluded and adjourned the meeting at 4:30 p.m.

These minutes approved this 13th day of January 2026.

_____
Mayor Danny Povaschuk

_____
Chief Administrative Officer
Matthew Norburn

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 06.01

Accounts Payable

Recommended Motion

That Council accepts the accounts payable listings from the general account for information:

- Cheques 043551 - 043564
- Direct Deposits 004681 - 004764
- Electronic Funds Transfer – Batch Numbers 995 & 998

Background

Administration, at each regular council meeting, will provide Council with a detailed listing of the cheques processed since the previous regular council meeting for their information. The reports are separated by cheques, direct deposits, and EFT's. The software program can combine both payment types, but not in ascending order. The reports are attached for your review.

Council members are encouraged to ask questions or seek clarification on any information presented.

Communications

N/A

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1.	Accounts Payable Listing – Cheques 043551 - 043564	Total	$9,950.35
2.	Accounts Payable Listing – Direct Dep 004681 - 004764	Total	$1,170,284.24
3.	Accounts Payable Listing – EFT Batch No. 995 & 998	Total	$58,512.07

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 06.02

Statement of Revenue & Expense

Recommended Motion

That Council accepts the Statement of Revenue and Expense Report for December 2025 for information.

Background

Administration at each regular council meeting will provide Council with a Statement of Revenues and Expenses for the month recently concluded. This statement will reflect the financial position of the Town relative to the approved budget.

The budget figures have been updated from the 2025 Operating and Capital budgets approved by Council at the May 13, 2025, Regular Council Meeting. The capital budget figures have been split from the operating in those departments where capital items are in the budget.

The statement reflects the revenues and expenses to December 31, 2025.

Council members are encouraged to ask questions or seek clarification on any information presented.

Communications

N/A

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Statement of Revenue & Expense Report - December 2025

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
GENERAL MUNICIPAL				
MUNICIPAL RESIDENTAL REAL PROPERTY T	1-01-0000-111	2,597,445.19-	2,597,779.00-	333.81-
COMMERCIAL REAL PROPERTY TAX	1-01-0000-112	968,597.59-	968,598.00-	0.41-
INDUSTRIAL REAL PROPERTY TAX	1-01-0000-113	73,441.33-	73,441.00-	0.33
FARMLAND REAL PROPERTY TAX	1-01-0000-114	1,284.24-	1,284.00-	0.24
POWER PIPELINE & CABLE T.V.	1-01-0000-115	152,975.20-	152,975.00-	0.20
PROVINCIAL GRANTS-IN-LIEU	1-01-0000-240	84,253.19-	85,060.00-	806.81-
PENALTY & COST ON TAX	1-01-0000-510	24,454.59-	19,865.00-	4,589.59
CONCESSION & FRANCHISE	1-01-0000-540	489,538.73-	548,400.00-	58,861.27-
RETURN ON INVESTMENTS	1-01-0000-550	137,124.56-	287,000.00-	149,875.44-
	TOTAL GENERAL MUNICIPAL 01:	4,529,114.62-	4,734,402.00-	205,287.38-
COUNCIL REVENUE				
COUNCIL OTHER REVENUE	1-11-0000-590	0.00	2,000.00-	2,000.00-
	TOTAL COUNCIL REVENUE 11:	0.00	2,000.00-	2,000.00-
GENERAL ADMINISTRATION				
ADMIN GENERAL SERVICE & SUPPLY	1-12-0000-410	11,866.99-	5,900.00-	5,966.99
ADMIN SOUVENIR	1-12-0000-419	664.90-	1,600.00-	935.10-
ADMIN RENTAL & LEASE REVENUE	1-12-0000-560	15,175.00-	15,000.00-	175.00
ADMIN OTHER REVENUE	1-12-0000-590	182,052.65-	11,200.00-	170,852.65
ADMIN FEDERAL CONDITIONAL	1-12-0000-830	24,540.00-	48,300.00-	23,760.00-
ADMIN PROVINCIAL CONDITIONAL GRANT	1-12-0000-840	305,666.00-	314,700.00-	9,034.00-
ADMIN SPECIAL AREAS PROV. CONDITIONA	1-12-0000-841	725,000.00-	725,000.00-	0.00
ADMIN DRAWN FROM SURPLUS (OPERATING	1-12-0000-920	0.00	5,000.00-	5,000.00-
	TOTAL GENERAL ADMINISTRATION 12:	1,264,965.54-	1,126,700.00-	138,265.54
POLICE				
POLICE PROVINCIAL FINES	1-21-0000-530	1,300.00-	4,000.00-	2,700.00-
	TOTAL POLICE:	1,300.00-	4,000.00-	2,700.00-
SAFETY & RISK MANAGEMENT				
FIRE				
FIRE FIRE FIGHTING FEES	1-23-0000-410	86,383.75-	89,900.00-	3,516.25-
FIRE OTHER	1-23-0000-590	3,500.00-	100,000.00-	96,500.00-
FIRE SPECIAL AREAS OPERATIONS GRANT	1-23-0000-850	0.00	210,679.00-	210,679.00-
	TOTAL FIRE:	89,883.75-	400,579.00-	310,695.25-
FIRE - ECETP				
FIRE - ECETP PROVINCIAL CONDITIONAL	1-23-0200-840	29,498.00-	37,400.00-	7,902.00-
FIRE ECETP - DRAWN FROM SURPLUS	1-23-0200-920	0.00	7,946.00-	7,946.00-
	FIRE - ECETP TOTAL:	29,498.00-	45,346.00-	15,848.00-
BY-LAW ENFORCEMENT				
BY-LAW WORK BILLED TO OTHERS	1-26-0000-410	1,650.00-	3,000.00-	1,350.00-
BY-LAW DEVELOPMENT PERMITS	1-26-0000-520	1,070.00-	500.00-	570.00
BY-LAW BUSINESS LICENSES	1-26-0000-522	18,500.00-	17,900.00-	600.00
BY-LAW COMPLIANCE CERTIFICATES	1-26-0000-525	75.00-	200.00-	125.00-
BY-LAW FINES	1-26-0000-530	1,900.00-	1,000.00-	900.00
BY-LAW OTHER REVENUE	1-26-0000-590	6,211.26-	500.00-	5,711.26
	TOTAL BY-LAW ENFORCEMENT:	29,406.26-	23,100.00-	6,306.26
DOG CONTROL				
DOG CONTROL - ANIMAL LICENSES	1-28-0000-526	8,505.00-	4,500.00-	4,005.00
DOG CONTROL - IMPOUND & SUSTENANCE	1-28-0000-590	0.00	100.00-	100.00-
	TOTAL DOG CONTROL:	8,505.00-	4,600.00-	3,905.00
COMMON SERVICES				
COMMON SERV WORK BILLED TO OTHER	1-31-0000-410	6,767.50-	9,600.00-	2,832.50-
COMMON SERV OTHER REVENUE	1-31-0000-590	35.00-	300.00-	265.00-
COMMON SERV DRAWN FROM SURPLUS (OPER	1-31-0000-920	0.00	314,952.00-	314,952.00-
	TOTAL COMMON SERVICES:	6,802.50-	324,852.00-	318,049.50-
STREETS & ROADS				
S & R OTHER REVENUE	1-32-0000-590	137,873.05-	0.00	137,873.05
S & R PROVINCIAL CONDITIONAL GRANT	1-32-0000-840	400,000.00-	1,827,464.00-	1,427,464.00-
S & R DRAWN FROM DEFERRED REVENUE -	1-32-0000-930	0.00	2,024,850.00-	2,024,850.00-
	TOTAL STREETS & ROADS:	537,873.05-	3,852,314.00-	3,314,440.95-

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
AIRPORT				
AIRPORT RENTAL & LEASE REVENUE	1-33-0000-560	9,950.00-	8,600.00-	1,350.00
AIRPORT OTHER REVENUE	1-33-0000-590	225.88-	100.00-	125.88
AIRPORT PROVINCIAL CONDITIONAL	1-33-0000-840	34,672.32-	0.00	34,672.32
AIRPORT LOCAL GRANT	1-33-0000-850	0.00	13,510.00-	13,510.00-
	TOTAL AIRPORT:	44,848.20-	22,210.00-	22,638.20
WATER SUPPLY & DISTRIBUTION				
WATER SALE OF WATER	1-41-0000-410	940,789.76-	1,200,719.00-	259,929.24-
WATER SERVICE CHARGES	1-41-0000-413	1,000.00-	1,300.00-	300.00-
WATER RECOVERY FROM OPERATING - WATE	1-41-0000-963	77,422.66-	105,800.00-	28,377.34-
	TOTAL WATER SUPPLY & DISTRIBUTION:	1,019,212.42-	1,307,819.00-	288,606.58-
WATER LINES & DISTRIBUTION				
WATER LINES WORK BILLED TO OTHERS	1-41-0200-410	3,293.10-	0.00	3,293.10
	TOTAL WATER LINES & DISTRIBUTION:	3,293.10-	0.00	3,293.10
SANITARY SEWERS				
SEWER CHARGES	1-42-0000-410	218,361.96-	260,100.00-	41,738.04-
SEWER OTHER REVENUE	1-42-0000-590	130.00-	0.00	130.00
SEWER PROVINCIAL CONDITIONAL GRANT	1-42-0000-840	150,000.00-	200,000.00-	50,000.00-
SEWER DRAWN FROM SURPLUS (OPERATING	1-42-0000-920	0.00	25,000.00-	25,000.00-
	TOTAL SANITARY SEWERS:	368,491.96-	485,100.00-	116,608.04-
GARBAGE COLLECTION & DISPOSAL				
GARBAGE CHARGES RESIDENTIAL	1-43-0000-410	64,104.23-	74,300.00-	10,195.77-
GARBAGE OTHER REVENUE	1-43-0000-590	45.00-	0.00	45.00
	TOTAL GARBAGE COLLECTION & DISPOSAL:	64,149.23-	74,300.00-	10,150.77-
BIG COUNTRY WASTE AUTHORITY				
REGIONAL WASTE SITE FEES	1-44-0000-410	295,977.58-	353,800.00-	57,822.42-
REGIONAL WASTE OTHER REVENUE	1-44-0000-590	0.00	100.00-	100.00-
	TOTAL BIG COUNTRY WASTE AUTHORITY:	295,977.58-	353,900.00-	57,922.42-
F.C.S.S.				
FCSS PROGRAM REVENUE	1-51-0000-402	0.00	300.00-	300.00-
FCSS VAN RENTAL	1-51-0000-561	1,282.60-	1,000.00-	282.60
FCSS DONATIONS	1-51-0000-591	2,000.00-	0.00	2,000.00
FCSS FEDERAL CONDITIONAL	1-51-0000-830	4,230.00-	4,200.00-	30.00
FCSS PROVINCIAL CONDITIONAL	1-51-0000-840	93,838.91-	93,800.00-	38.91
	TOTAL F.C.S.S.:	101,351.51-	99,300.00-	2,051.51
CEMETERY				
CEMETERY CHARGES	1-56-0000-410	15,355.00-	13,600.00-	1,755.00
CEMETERY OTHER	1-56-0000-590	952.43-	500.00-	452.43
	TOTAL CEMETERY:	16,307.43-	14,100.00-	2,207.43
SUBDIVISION				
SUBDIVISION SALE OF LAND	1-66-0000-400	26,798.91-	0.00	26,798.91
	TOTAL SUBDIVISION:	26,798.91-	0.00	26,798.91
RECREATION & PARKS FACILITIES				
RECREATION SALES & SERVICE	1-72-0000-410	2,932.00-	2,540.00-	392.00
RECREATION PROGRAM REVENUE	1-72-0000-430	5,894.68-	7,600.00-	1,705.32-
RECREATION DONATIONS	1-72-0000-591	4,600.00-	0.00	4,600.00
RECREATION FEDERAL CONDITIONAL GRANT	1-72-0000-830	0.00	25,800.00-	25,800.00-
RECREATION LOCAL GRANTS	1-72-0000-850	250,968.85-	184,180.00-	66,788.85
RECREATION DRAWN FROM DEFERRED REVEN	1-72-0000-930	0.00	10,000.00-	10,000.00-
RECREATION WORK BILLED TO OTHERS	1-72-0000-998	10,202.50-	9,200.00-	1,002.50
RECREATION INSURANCE PROCEEDS	1-72-0000-999	10,000.00-	0.00	10,000.00
	TOTAL RECREATION REVENUE:	284,598.03-	239,320.00-	45,278.03
SWIMMING POOLS				
POOL PASSES & PLUNGE CARDS	1-72-0100-410	22,992.73-	23,300.00-	307.27-
POOL LESSON REGISTRATIONS	1-72-0100-411	35,345.96-	37,100.00-	1,754.04-
POOL DAILY ADMISSIONS	1-72-0100-412	11,743.82-	12,900.00-	1,156.18-
POOL RETAIL SALES	1-72-0100-419	2,694.34-	4,000.00-	1,305.66-
POOL RENTAL REVENUE	1-72-0100-560	7,010.05-	7,600.00-	589.95-
POOL DONATIONS	1-72-0100-590	13,050.93-	23,500.00-	10,449.07-

Description	Account	YTD Actual	YTD Budget	YTD Variance
	TOTAL SWIMMING POOLS:	92,837.83-	108,400.00-	15,562.17-
ARENA				
ARENA ADVERTISING REV SIGNS	1-72-0200-410	15,421.77-	12,100.00-	3,321.77
ARENA RENTAL REVENUE	1-72-0200-560	98,404.10-	82,400.00-	16,004.10
ARENA LOBBY & CONCESSION RENTAL	1-72-0200-562	3,830.00-	3,300.00-	530.00
ARENA DONATIONS	1-72-0200-590	2,651.00-	0.00	2,651.00
ARENA DRAWN FROM SURPLUS (OPERATING	1-72-0200-920	0.00	5,000.00-	5,000.00-
	TOTAL ARENA:	120,306.87-	102,800.00-	17,506.87
CURLING RINK				
CURLING RINK SALE OF SERVICES	1-72-0400-410	31,820.85-	51,600.00-	19,779.15-
CURLING RINK RENTAL REVENUE	1-72-0400-560	9,832.00-	9,300.00-	532.00
CURLING RINK DRAWN FROM DEFFERED	1-72-0400-930	0.00	15,000.00-	15,000.00-
	CURLING RINK TOTAL:	41,652.85-	75,900.00-	34,247.15-
BALL DIAMONDS				
BALL DIAMOND REVENUE	1-72-0500-560	6,175.00-	4,300.00-	1,875.00
	TOTAL BALL DIAMONDS REVENUE:	6,175.00-	4,300.00-	1,875.00
FOX LAKE & HELMER DAM				
FOX LAKE REVENUE	1-72-0700-410	3,781.57-	5,700.00-	1,918.43-
FOX LAKE RETAIL SALES - ICE & NOVELT	1-72-0700-419	39.10-	259.00-	219.90-
FOX LAKE RENTAL REVENUE	1-72-0700-560	53,290.98-	99,600.00-	46,309.02-
	TOTAL FOX LAKE & HELMER DAM:	57,111.65-	105,559.00-	48,447.35-
PARKS				
PARKS OTHER REVENUE	1-72-0800-990	621.46-	0.00	621.46
	TOTAL PARKS:	621.46-	0.00	621.46
PLAYGROUND PROGRAM				
PLAYGROUND PROGRAM REVENUE	1-72-1000-410	11,085.00-	14,498.00-	3,413.00-
	TOTAL PLAYGROUND PROGRAM:	11,085.00-	14,498.00-	3,413.00-
HKH PIONEER PARK				
HKH PIONEER PARK REVENUE	1-72-1300-560	32,672.30-	0.00	32,672.30
	TOTAL HKH PARK REVENUE:	32,672.30-	0.00	32,672.30
SOCCER FIELDS				
SOCCER FIELDS REVENUE	1-72-1400-560	2,500.00-	2,500.00-	0.00
	TOTAL SOCCER FIELDS REVENUE:	2,500.00-	2,500.00-	0.00
LIBRARY				
LIBRARY DRAWN FROM SURPLUS (OPERATIN	1-74-0200-920	0.00	10,000.00-	10,000.00-
	TOTAL LIBRARY:	0.00	10,000.00-	10,000.00-
REGIONAL COMMUNITY SERVICES CENTRE				
RCSC RENTAL REVENUE	1-74-0800-560	17,288.89-	12,100.00-	5,188.89
RCSC LEASE AGREEMENT REVENUE	1-74-0800-561	20,000.00-	20,000.00-	0.00
RCSC OTHER	1-74-0800-590	1,514.77-	0.00	1,514.77
RCSC DONATIONS / SPONSORSHIPS	1-74-0800-591	28,571.43-	19,050.00-	9,521.43
RCSC FITNESS CENTRE FEE REVENUE	1-74-0801-561	23,033.86-	31,864.00-	8,830.14-
	TOTAL REGIONAL COMMUNITY SERVICES CENTRE:	90,408.95-	83,014.00-	7,394.95
COMMUNITY CENTRE				
COMMUNITY CENTRE RENTAL REVENUE	1-74-0900-560	47,914.14-	29,242.00-	18,672.14
COMMUNITY CENTRE PROVINCIAL CONDITIO	1-74-0900-840	0.00	7,122.00-	7,122.00-
	TOTAL COMMUNITY CENTRE:	47,914.14-	36,364.00-	11,550.14
LIONS HALL				
LIONS HALL RENTAL REVENUE	1-74-1000-560	3,150.00-	3,150.00-	0.00
	LIONS HALL TOTAL:	3,150.00-	3,150.00-	0.00
	TOTAL REVENUE:	9,228,813.14-	13,660,427.00-	4,431,613.86-
COUNCIL				
COUNCIL WAGES	2-11-0000-110	93,978.30	99,700.00	5,721.70
COUNCIL BENEFITS	2-11-0000-130	4,295.25	4,200.00	95.25-
COUNCIL NON T4 BENEFITS	2-11-0000-133	525.00	550.00	25.00
COUNCIL TRAVEL & SUBSISTANCE	2-11-0000-211	19,658.02	14,400.00	5,258.02-
COUNCIL TRAINING / REGISTRATIONS	2-11-0000-212	3,535.00	13,300.00	9,765.00

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
COUNCIL GOODS	2-11-0000-500	15,339.04	17,400.00	2,060.96
COUNCIL OTHER (ELECTION)	2-11-0000-990	5,460.71	9,200.00	3,739.29
COUNCIL PUBLIC RELATIONS & PROMOTION	2-11-0000-999	575.90	2,200.00	1,624.10
	TOTAL COUNCIL:	143,367.22	160,950.00	17,582.78
ADMINISTRATION				
ADMINISTRATION SALARIES	2-12-0000-110	297,113.51	315,600.00	18,486.49
ADMINISTRATION CASUAL LABOUR	2-12-0000-111	0.00	8,700.00	8,700.00
ADMINISTRATION EMPLOYEE BENEFITS	2-12-0000-130	18,841.36	20,900.00	2,058.64
ADMINISTRATION CASUAL BENEFITS	2-12-0000-131	0.00	600.00	600.00
ADMINISTRATION NON T4 BENEFITS	2-12-0000-133	46,581.80	39,900.00	6,681.80-
ADMINISTRATION PAYROLL COSTS	2-12-0000-200	5,149.99	5,100.00	49.99-
ADMINISTRATION WORKERS COMPENSATION	2-12-0000-201	39,685.97	43,300.00	3,614.03
ADMINISTRATION TRAVEL & SUBSISTANCE	2-12-0000-211	6,605.82	7,100.00	494.18
ADMINISTRATION STAFF TRAINING	2-12-0000-212	2,606.52	5,900.00	3,293.48
ADMINISTRATION FREIGHT & POSTAGE	2-12-0000-215	7,698.36	10,600.00	2,901.64
ADMINISTRATION TELEPHONE	2-12-0000-217	7,021.25	8,200.00	1,178.75
ADMINISTRATION ADVERTISING & PRINTIN	2-12-0000-220	9,127.69	9,400.00	272.31
ADMINISTRATION SUBSCRIPTION & MEMBER	2-12-0000-221	8,852.03	10,000.00	1,147.97
ADMINISTRATION AUDIT	2-12-0000-230	42,580.00	38,700.00	3,880.00-
ADMINISTRATION LEGAL	2-12-0000-231	325,006.96	355,000.00	29,993.04
ADMINISTRATION PROFESSIONAL SERVICES	2-12-0000-232	78,767.60	131,235.00	52,467.40
ADMINISTRATION REGIONAL PLANNING SER	2-12-0000-233	44,400.00	44,400.00	0.00
ADMINISTRATION CONTRACTED REPAIRS	2-12-0000-250	10,511.54	5,000.00	5,511.54-
ADMINISTRATION INSURANCE	2-12-0000-274	19,518.80	20,480.00	961.20
ADMINISTRATION ASSESSOR	2-12-0000-280	49,833.52	50,400.00	566.48
ADMINISTRATION LAND TITLES OFFICE	2-12-0000-285	290.00	1,000.00	710.00
ADMINISTRATION GOODS	2-12-0000-500	5,149.34	13,000.00	7,850.66
ADMINISTRATION GOODS - SOUVENIRS	2-12-0000-501	232.05	1,200.00	967.95
ADMINISTRATION POWER	2-12-0000-541	13,687.23	27,000.00	13,312.77
ADMINISTRATION GRANTS TO OTHER ORGAN	2-12-0000-770	133,865.33	133,900.00	34.67
ADMINISTRATION BANK CHARGES	2-12-0000-810	6,232.19	7,300.00	1,067.81
ADMINISTRATION GROSS REC TO OPER - W	2-12-0000-963	1,027.21	1,340.00	312.79
ADMINISTRATION OTHER	2-12-0000-990	7,845.50	27,000.00	19,154.50
ADMINISTRATION PUBLIC REC. - PROMOTI	2-12-0000-999	469.52	1,000.00	530.48
	TOTAL ADMINISTRATION:	1,188,701.09	1,343,255.00	154,553.91
POLICE				
POLICE TRANSFERS TO PROVINCIAL GOVER	2-21-0000-340	124,827.00	124,827.00	0.00
	TOTAL POLICE:	124,827.00	124,827.00	0.00
SAFETY & RISK MANAGEMENT				
SAFETY & RISK MANAGEMENT TRAINING	2-22-0000-212	0.00	2,000.00	2,000.00
SAFETY & RISK MANAGEMENT SUBSCRIPTIO	2-22-0000-221	1,267.25	1,950.00	682.75
SAFETY & RISK MANAGEMENT CONTRACTED	2-22-0000-250	760.00	1,200.00	440.00
SAFETY & RISK MANAGEMENT GOODS	2-22-0000-500	362.23	1,200.00	837.77
	TOTAL SAFETY & RISK MANAGEMENT:	2,389.48	6,350.00	3,960.52
FIRE				
FIRE SALARIES - OFFICERS & FIRE FIGH	2-23-0000-111	107,810.00	136,300.00	28,490.00
FIRE BENEFITS - FIRE FIGHTERS	2-23-0000-131	2,973.70	9,600.00	6,626.30
FIRE NON T4 BENEFITS	2-23-0000-133	1,480.00	1,500.00	20.00
FIRE TRAVEL	2-23-0000-211	8,673.15	10,100.00	1,426.85
FIRE TRAINING	2-23-0000-212	38,350.00	39,500.00	1,150.00
FIRE FREIGHT	2-23-0000-215	748.73	1,000.00	251.27
FIRE TELEPHONE	2-23-0000-217	5,066.96	7,200.00	2,133.04
FIRE ADVERTISING	2-23-0000-220	451.28	800.00	348.72
FIRE MEMBERSHIPS	2-23-0000-221	1,090.00	1,200.00	110.00
FIRE CONTRACTED SERVICES	2-23-0000-232	37,810.34	38,100.00	289.66
FIRE CONTRACTED REPAIRS	2-23-0000-250	14,758.48	14,400.00	358.48-
FIRE CONTRACTED VEHICLE REPAIRS	2-23-0000-255	44,689.73	15,000.00	29,689.73-
FIRE INSURANCE	2-23-0000-274	22,621.00	23,750.00	1,129.00
FIRE PREVENTION & INVESTIGATION	2-23-0000-275	747.00	600.00	147.00-
FIRE GOODS	2-23-0000-500	23,949.01	23,826.00	123.01-
FIRE PETROLEUM PRODUCTS	2-23-0000-521	6,584.63	9,300.00	2,715.37
FIRE VEHICLE MAINTENANCE	2-23-0000-523	13.55	300.00	286.45
FIRE HEATING	2-23-0000-540	11,056.12	11,600.00	543.88
FIRE POWER	2-23-0000-541	10,319.70	15,300.00	4,980.30
FIRE GROSS RECOVERIES TO OPERATING	2-23-0000-963	14,476.94	17,000.00	2,523.06
FIRE OTHER	2-23-0000-990	50.00	0.00	50.00-

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
	TOTAL FIRE:	353,720.32	376,376.00	22,655.68
FIRE - EAST CENTRAL EMERGENCY TRAINING PARTNERSHIP				
FIRE - ECETP TRAINING	2-23-0200-212	36,600.00	37,458.00	858.00
FIRE - ECETP CONTRACTED SERVICES	2-23-0200-232	900.00	0.00	900.00-
	TOTAL FIRE - ECETP:	37,500.00	37,458.00	42.00-
EMERGENCY SERVICES				
EMERGENCY SERVICES TRAINING	2-24-0000-212	0.00	2,000.00	2,000.00
EMERGENCY SERVICES CONTRACTED SERVCI	2-24-0000-232	10,400.04	10,400.00	0.04-
EMERGENCY SERVICES GOODS	2-24-0000-500	589.29	800.00	210.71
	TOTAL EMERGENCY SERVICES:	10,989.33	13,200.00	2,210.67
BY-LAW ENFORCEMENT				
BYLAW SALARIES	2-26-0000-110	18,225.37	0.00	18,225.37-
BYLAW BENEFITS	2-26-0000-130	7,751.92	0.00	7,751.92-
BYLAW NON T4 BENEFITS	2-26-0000-133	597.86	0.00	597.86-
BYLAW STAFF TRAVEL	2-26-0000-211	0.00	1,000.00	1,000.00
BYLAW STAFF TRAINING	2-26-0000-212	0.00	1,000.00	1,000.00
BYLAW FREIGHT	2-26-0000-215	589.52	700.00	110.48
BYLAW TELEPHONE	2-26-0000-217	1,267.40	1,250.00	17.40-
BYLAW ADVERTISING	2-26-0000-220	761.92	1,900.00	1,138.08
BYLAW MEMBERSHIP	2-26-0000-221	0.00	200.00	200.00
BYLAW PROFESSIONAL SERVICES	2-26-0000-232	24,200.39	71,900.00	47,699.61
BYLAW CONTRACTED VEHICLE REPAIRS	2-26-0000-255	0.00	3,000.00	3,000.00
BYLAW INSURANCE	2-26-0000-274	716.00	750.00	34.00
BYLAW GOODS	2-26-0000-500	3,055.73	2,500.00	555.73-
BYLAW PETROLEUM PRODUCTS	2-26-0000-521	670.52	1,200.00	529.48
BYLAW VEHICLE MAINTENANCE	2-26-0000-523	82.89	0.00	82.89-
BYLAW WORK BILLED TO OTHERS	2-26-0000-998	1,650.00	3,000.00	1,350.00
	TOTAL BY-LAW ENFORCEMENT:	59,569.52	88,400.00	28,830.48
DOG CONTROL				
DOG CONTROL POSTAGE	2-28-0000-215	604.23	700.00	95.77
DOG CONTROL ADVERTISING	2-28-0000-220	347.87	400.00	52.13
DOG CONTROL CONTRACTED SERVICES	2-28-0000-232	1,235.22	1,500.00	264.78
DOG CONTROL GOODS	2-28-0000-500	525.00	600.00	75.00
DOG CONTROL GRANT TO OTHER AGENCIES	2-28-0000-770	10,000.00	10,000.00	0.00
	TOTAL DOG CONTROL:	12,712.32	13,200.00	487.68
COMMON SERVICES				
COMMON SERVICES SALARIES	2-31-0000-110	211,796.64	263,500.00	51,703.36
COMMON SERVICES SEASONAL SALARIES	2-31-0000-111	22,143.87	3,700.00	18,443.87-
COMMON SERVICES EMPLOYEE BENEFITS	2-31-0000-130	15,089.02	20,300.00	5,210.98
COMMON SERVICES SEASONAL BENEFITS	2-31-0000-131	1,754.58	300.00	1,454.58-
COMMON SERVICES NON T4 BENEFITS	2-31-0000-133	44,823.88	44,800.00	23.88-
COMMON SERVICES TRAVEL	2-31-0000-211	0.00	500.00	500.00
COMMON SERVICES TRAINING	2-31-0000-212	484.85	1,500.00	1,015.15
COMMON SERVICES FREIGHT	2-31-0000-215	397.98	1,900.00	1,502.02
COMMON SERVICES TELEPHONE	2-31-0000-217	5,205.91	5,400.00	194.09
COMMON SERVICES ADVERTISING & PRINTI	2-31-0000-220	451.28	600.00	148.72
COMMON SERVICES CONTRACTED SERVICES	2-31-0000-232	3,072.09	2,800.00	272.09-
COMMON SERVICES CONTRACTED REPAIRS	2-31-0000-250	22,209.38	33,000.00	10,790.62
COMMON SERV CONTRACTED EQUIPMENT REP	2-31-0000-253	11,297.46	10,000.00	1,297.46-
COMMON SERV CONTRACTED VEHICLE REPAI	2-31-0000-255	13,026.98	16,500.00	3,473.02
COMMON SERVICES INSURANCE	2-31-0000-274	31,247.39	35,550.00	4,302.61
COMMON SERVICES GOODS	2-31-0000-500	23,981.97	20,719.00	3,262.97-
COMMON SERVICES PETROLEUM PRODUCTS	2-31-0000-521	39,134.80	54,600.00	15,465.20
COMMON SERVICE EQUIPMENT MAINTENANCE	2-31-0000-522	6,562.76	7,700.00	1,137.24
COMMON SERVICES VEHICLE MAINTENANCE	2-31-0000-523	9,419.94	19,000.00	9,580.06
COMMON SERVICES HEATING	2-31-0000-540	14,072.68	21,800.00	7,727.32
COMMON SERVICES POWER	2-31-0000-541	10,289.01	17,700.00	7,410.99
COMMON SERVICES ADDED TO OPER RESERV	2-31-0000-764	0.00	41,780.00	41,780.00
COMMON SERVICES GROSS REC TO OPER- W	2-31-0000-963	2,004.50	3,000.00	995.50
	TOTAL COMMON SERVICES:	488,466.97	626,649.00	138,182.03
STREETS & ROADS				
S & R SALARIES	2-32-0000-110	90,262.79	91,300.00	1,037.21
S & R SEASONAL SALARIES	2-32-0000-111	15,184.21	5,500.00	9,684.21-
S & R BENEFITS	2-32-0000-130	6,779.39	6,800.00	20.61

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
S & R SEASONAL BENEFITS	2-32-0000-131	1,331.06	400.00	931.06-
S & R NON T4 BENEFITS	2-32-0000-133	13,935.76	14,900.00	964.24
S & R FREIGHT	2-32-0000-215	120.68	1,000.00	879.32
S & R CONTRACTED SERVICES	2-32-0000-232	68,960.84	15,000.00	53,960.84-
S & R CONTRACTED REPAIRS	2-32-0000-250	129,905.12	135,000.00	5,094.88
S & R EQUIPMENT MAINTENANCE	2-32-0000-253	4,297.54	5,000.00	702.46
S & R VEHICLE REPAIRS	2-32-0000-255	786.86	1,500.00	713.14
S & R GOODS	2-32-0000-500	36,129.28	30,500.00	5,629.28-
S & R EQUIPMENT GOODS	2-32-0000-522	6,890.38	10,300.00	3,409.62
S & R VEHICLE MAINTENANCE	2-32-0000-523	879.04	2,500.00	1,620.96
S & R STREET LIGHTS	2-32-0000-553	130,007.73	126,500.00	3,507.73-
S & R TRANSFER TO CAPITAL	2-32-0000-762	0.00	841,214.00	841,214.00
S & R ADDED TO OPERATING RESERVE	2-32-0000-764	0.00	52,500.00	52,500.00
	TOTAL STREETS & ROADS:	505,470.68	1,339,914.00	834,443.32
AIRPORT				
AIRPORT SALARIES	2-33-0000-110	7,071.10	2,300.00	4,771.10-
AIRPORT SEASONAL SALARIES	2-33-0000-111	2,378.30	3,200.00	821.70
AIRPORT BENEFITS	2-33-0000-130	604.79	200.00	404.79-
AIRPORT SEASONAL BENEFITS	2-33-0000-131	102.57	200.00	97.43
AIRPORT NON T-4 BENEFITS	2-33-0000-133	1,249.56	400.00	849.56-
AIRPORT FREIGHT	2-33-0000-215	189.16	100.00	89.16-
AIRPORT TELEPHONE / RADIO LICENSE FE	2-33-0000-217	50.50	50.00	0.50-
AIRPORT CONTRACTED SERVICES	2-33-0000-232	4,646.44	2,100.00	2,546.44-
AIRPORT CONTRACTED REPAIRS	2-33-0000-250	7,485.30	7,300.00	185.30-
AIRPORT VEHICLE REPAIRS	2-33-0000-255	0.00	200.00	200.00
AIRPORT INSURANCE	2-33-0000-274	5,403.01	5,670.00	266.99
AIRPORT GOODS	2-33-0000-500	8,773.60	1,500.00	7,273.60-
AIRPORT VEHICLE GOODS	2-33-0000-523	0.00	100.00	100.00
AIRPORT HEATING	2-33-0000-540	1,705.01	2,300.00	594.99
AIRPORT POWER	2-33-0000-541	4,582.39	9,600.00	5,017.61
AIRPORT WATER & SEWER	2-33-0000-542	440.00	500.00	60.00
	TOTAL AIRPORT:	44,681.73	35,720.00	8,961.73-
WATER PLANT				
WATER PLANT CONTRACTED REPAIRS	2-41-0100-250	75,058.01	60,700.00	14,358.01-
WATER PLANT CHARGES FROM COMMISSION	2-41-0100-300	792,398.85	944,200.00	151,801.15
WATER PLANT POWER	2-41-0100-541	28,229.68	31,100.00	2,870.32
	TOTAL WATER PLANT:	895,686.54	1,036,000.00	140,313.46
WATER LINES & DISTRIBUTION				
WATER LINES SALARIES	2-41-0200-110	95,825.73	150,800.00	54,974.27
WATER LINES SEASONAL SALARIES	2-41-0200-111	1,210.78	3,000.00	1,789.22
WATER LINES BENEFITS	2-41-0200-130	8,068.36	12,500.00	4,431.64
WATER LINES SEASONAL BENEFITS	2-41-0200-131	95.07	200.00	104.93
WATER LINES NON T4 BENEFITS	2-41-0200-133	16,127.96	26,600.00	10,472.04
WATER LINES TRAVEL & TRAINING	2-41-0200-211	6,564.37	7,000.00	435.63
WATER LINES FREIGHT & POSTAGE	2-41-0200-215	10,113.32	9,200.00	913.32-
WATER LINES ADVERTISING	2-41-0200-220	1,673.59	2,000.00	326.41
WATER LINES PROFESSIONAL SERVICES	2-41-0200-232	11,458.98	11,900.00	441.02
WATER LINES CONTRACTED REPAIRS	2-41-0200-250	66,391.47	35,000.00	31,391.47-
WATER LINES GOODS	2-41-0200-500	51,300.97	27,193.00	24,107.97-
WATER LINES ADDED TO OPERATING RESER	2-41-0200-764	0.00	25,000.00	25,000.00
	TOTAL WATER LINES & DISTRIBUTION:	268,830.60	310,393.00	41,562.40
SANITARY SEWERS				
SEWERS SALARIES	2-42-0000-110	23,471.86	31,100.00	7,628.14
SEWERS SEASONAL SALARIES	2-42-0000-111	897.44	0.00	897.44-
SEWERS BENEFITS	2-42-0000-130	1,955.00	2,400.00	445.00
SEWERS SEASONAL BENEFITS	2-42-0000-131	89.62	0.00	89.62-
SEWERS NON T4 BENEFITS	2-42-0000-133	3,913.58	5,400.00	1,486.42
SEWERS FREIGHT & POSTAGE	2-42-0000-215	209.99	500.00	290.01
SEWERS LIFT STATION TELEPHONES	2-42-0000-217	1,644.19	1,800.00	155.81
SEWERS CONTRACTED REPAIRS	2-42-0000-250	102,298.58	285,000.00	182,701.42
SEWERS INSURANCE	2-42-0000-274	4,494.81	4,720.00	225.19
SEWERS GOODS	2-42-0000-500	6,672.83	22,000.00	15,327.17
SEWERS HEATING	2-42-0000-540	1,219.84	1,300.00	80.16
SEWERS POWER	2-42-0000-541	9,875.62	12,900.00	3,024.38
SEWERS ADDED TO OPERATING RESERVE	2-42-0000-764	0.00	50,000.00	50,000.00
	TOTAL SANITARY SEWERS:	156,743.36	417,120.00	260,376.64

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
GARBAGE				
GARBAGE REMOVAL CONTRACT	2-43-0000-235	69,427.80	69,400.00	27.80-
GARBAGE GOODS	2-43-0000-500	362.23	400.00	37.77
	TOTAL GARBAGE:	69,790.03	69,800.00	9.97
REGIONAL WASTE				
REGIONAL WASTE BCWMC CONTRACT	2-44-0000-235	334,554.88	334,600.00	45.12
REGIONAL WASTE - TRANSFER TO RESERVE	2-44-0000-764	0.00	19,200.00	19,200.00
	TOTAL REGIONAL WASTE SYSTEM:	334,554.88	353,800.00	19,245.12
FCSS				
FCSS SALARIES	2-51-0100-110	5,389.58	5,700.00	310.42
FCSS BENEFITS	2-51-0100-130	462.77	500.00	37.23
FCSS NON T4 BENEFITS	2-51-0100-133	1,029.84	1,100.00	70.16
FCSS TRAVEL	2-51-0100-211	1,229.68	1,800.00	570.32
FCSS TRAINING	2-51-0100-212	695.00	800.00	105.00
FCSS FREIGHT & POSTAGE	2-51-0100-215	270.00	300.00	30.00
FCSS ADVERTISING	2-51-0100-220	817.98	1,100.00	282.02
FCSS SUBSCRIPTIONS/MEMBERSHIPS	2-51-0100-221	346.00	500.00	154.00
FCSS CONTRACTED PROFESSIONAL SERVICE	2-51-0100-232	22,750.00	22,800.00	50.00
FCSS INSURANCE	2-51-0100-274	12.00	12.00	0.00
FCSS GOODS	2-51-0100-500	1,878.16	2,100.00	221.84
FCSS GRANT TO SENIOR CIRCLE	2-51-0100-770	512.36	650.00	137.64
	TOTAL FCSS:	35,393.37	37,362.00	1,968.63
FCSS COORDINATOR				
COORDINATOR SALARIES	2-51-0200-110	10,778.95	11,300.00	521.05
COORDINATOR PART TIME SALARIES	2-51-0200-111	829.18	0.00	829.18-
COORDINATOR BENEFITS	2-51-0200-130	925.36	1,000.00	74.64
COORDINATOR PART TIME BENEFITS	2-51-0200-131	25.93	0.00	25.93-
COORDINATOR NON T4 BENEFITS	2-51-0200-133	2,059.49	2,300.00	240.51
COORDINATOR TRAVEL	2-51-0200-211	327.62	1,200.00	872.38
COORDINATOR TRAINING	2-51-0200-212	125.00	700.00	575.00
COORDINATOR POSTAGE & FREIGHT	2-51-0200-215	270.00	300.00	30.00
COORDINATOR TELEPHONE	2-51-0200-217	342.84	400.00	57.16
COORDINATOR ADVERTISING	2-51-0200-220	2,463.23	2,100.00	363.23-
COORDINATOR SUBSCRIPTIONS/MEMBERSHIP	2-51-0200-221	2,005.00	100.00	1,905.00-
COORDINATOR CONTRACTED PROFESSIONAL	2-51-0200-232	19,500.00	19,500.00	0.00
COORDINATOR GOODS	2-51-0200-500	2,340.00	1,200.00	1,140.00-
COORDINATOR PROGRAM EXPENSES	2-51-0200-510	74,916.36	99,800.00	24,883.64
	TOTAL COORDINATOR:	116,908.96	139,900.00	22,991.04
YOUTH CLUB SUPPORT				
FCSS YOUTH CLUB SUPPORT SALARIES	2-51-0300-110	5,389.58	5,700.00	310.42
FCSS YOUTH CLUB SUPPORT BENEFITS	2-51-0300-130	462.77	500.00	37.23
FCSS YOUTH CLUB SUPPORT NON T4 BENE	2-51-0300-133	1,029.84	1,100.00	70.16
FCSS YOUTH CLUB SUPPORT ADVERTISING	2-51-0300-220	1,729.84	2,300.00	570.16
FCSS YOUTH CLUB SUPPORT PROFESSIONAL	2-51-0300-232	9,750.00	9,800.00	50.00
FCSS YOUTH CLUB SUPPORT GOODS	2-51-0300-500	480.00	700.00	220.00
	TOTAL FCSS YOUTH CLUB SUPPORT:	18,842.03	20,100.00	1,257.97
COMMUNITY SERVICES VANS				
CSD VAN CONTRACTED VEHICLE REPAIRS	2-51-0500-255	50.00	400.00	350.00
CSD VAN INSURANCE	2-51-0500-274	6,732.00	4,450.00	2,282.00-
CSD VAN GOODS	2-51-0500-500	241.31	100.00	141.31-
CSD VAN PETROLEUM PRODUCTS	2-51-0500-521	0.00	100.00	100.00
CSD VAN VEHICLE MAINTENANCE	2-51-0500-523	429.70	600.00	170.30
	TOTAL COMMUNITY SERVICES VANS:	7,453.01	5,650.00	1,803.01-
CEMETERY				
CEMETERY SALARIES	2-56-0000-110	6,069.66	10,200.00	4,130.34
CEMETERY SEASONAL SALARIES	2-56-0000-111	8,057.97	5,300.00	2,757.97-
CEMETERY BENEFITS	2-56-0000-130	496.55	900.00	403.45
CEMETERY SEASONAL BENEFITS	2-56-0000-131	356.62	400.00	43.38
CEMETERY NON T-4 BENEFITS	2-56-0000-133	910.20	1,800.00	889.80
CEMETERY ADVERTISING	2-56-0000-220	244.46	300.00	55.54
CEMETERY PROFESSIONAL SERVICES	2-56-0000-232	658.79	4,300.00	3,641.21
CEMETERY CONTRACTED REPAIRS	2-56-0000-250	0.00	1,500.00	1,500.00
CEMETERY INSURANCE	2-56-0000-274	26.44	30.00	3.56

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
CEMETERY GOODS	2-56-0000-500	1,694.47	5,000.00	3,305.53
CEMETERY PETROLEUM PRODUCTS	2-56-0000-521	500.00	700.00	200.00
	TOTAL CEMETERY:	19,015.16	30,430.00	11,414.84
MUNICIPAL PLANNING COMMISSION				
MPC GOODS	2-61-0100-500	0.00	500.00	500.00
	TOTAL MUNICIPAL PLANNING COMMISSION:	0.00	500.00	500.00
TOURISM				
TOURISM SALARIES	2-61-0300-110	21,803.76	23,600.00	1,796.24
TOURISM BENEFITS	2-61-0300-130	1,621.42	2,000.00	378.58
TOURISM NON T4 BENEFITS	2-61-0300-133	3,296.97	4,800.00	1,503.03
TOURISM TRAVEL	2-61-0300-211	0.00	100.00	100.00
TOURISM FREIGHT & POSTAGE	2-61-0300-215	270.00	500.00	230.00
TOURISM ADVERTISING	2-61-0300-220	581.82	1,700.00	1,118.18
TOURISM GOODS	2-61-0300-500	4,850.00	5,000.00	150.00
	TOTAL TOURISM:	32,423.97	37,700.00	5,276.03
BUSINESS & COMMUNICATIONS				
B & C SALARIES	2-61-0400-110	87,213.65	94,400.00	7,186.35
B & C BENEFITS	2-61-0400-130	6,485.09	7,900.00	1,414.91
B & C NON T4 BENEFIT	2-61-0400-133	13,187.80	19,000.00	5,812.20
B & C TRAVEL	2-61-0400-211	0.00	1,000.00	1,000.00
B & C TRAINING	2-61-0400-212	0.00	1,000.00	1,000.00
B & C FREIGHT & POSTAGE	2-61-0400-215	270.00	300.00	30.00
B & C TELEPHONES	2-61-0400-217	1,028.54	1,100.00	71.46
B & C ADVERTISING & PRINTING	2-61-0400-220	1,635.95	2,200.00	564.05
B & C SUBSCRIPTIONS & MEMBERSHIPS	2-61-0400-221	3,830.26	3,400.00	430.26-
B & C CONTRACTED PROFESSIONAL SERVIC	2-61-0400-232	48,022.70	49,000.00	977.30
B & C INSURANCE	2-61-0400-274	152.53	160.00	7.47
B & C GOODS	2-61-0400-500	1,282.65	2,500.00	1,217.35
B & C PETROLEUM PRODUCTS	2-61-0400-521	480.00	500.00	20.00
B & C POWER	2-61-0400-541	3,258.51	4,100.00	841.49
	TOTAL BUSINESS & COMMUNICATIONS:	166,847.68	186,560.00	19,712.32
VISITOR INFORMATION CENTRE				
VIC SALARIES	2-62-0000-110	1,018.94	3,400.00	2,381.06
VIC SEASONAL SALARIES	2-62-0000-111	683.80	1,200.00	516.20
VIC BENEFITS	2-62-0000-130	79.66	300.00	220.34
VIC SEASONAL BENEFITS	2-62-0000-131	44.36	100.00	55.64
VIC NON T4 BENEFITS	2-62-0000-133	113.23	500.00	386.77
VIC TELEPHONES	2-62-0000-217	371.40	400.00	28.60
VIC ADVERTISING & PRINTING	2-62-0000-220	517.05	200.00	317.05-
VIC CONTRACTED SERVICES	2-62-0000-232	23,798.25	3,400.00	20,398.25-
VIC CONTRACTED REPAIR	2-62-0000-250	314.26	1,000.00	685.74
VIC INSURANCE	2-62-0000-274	1,334.84	1,400.00	65.16
VIC GOODS	2-62-0000-500	4,461.09	6,200.00	1,738.91
VIC HEATING	2-62-0000-540	1,219.84	1,300.00	80.16
VIC POWER	2-62-0000-541	2,172.31	2,800.00	627.69
VIC WATER	2-62-0000-963	4,129.54	4,100.00	29.54-
	TOTAL VISITOR INFORMATION CENTRE:	40,258.57	26,300.00	13,958.57-
COMMUNITY SERVICES BOARD				
COMMUNITY SERVICES BOARD GOODS	2-71-0000-500	184.00	500.00	316.00
COMMUNITY SERVICES BOARD GRANTS	2-71-0000-770	3,000.00	3,000.00	0.00
	TOTAL COMMUNITY SERVICES BOARD:	3,184.00	3,500.00	316.00
RECREATION				
RECREATION SALARIES	2-72-0000-110	14,921.43	11,300.00	3,621.43-
RECREATION SEASONAL SALARIES	2-72-0000-111	335.92	10,500.00	10,164.08
RECREATION BENEFITS	2-72-0000-130	1,223.25	1,000.00	223.25-
RECREATION SEASONAL BENEFITS	2-72-0000-131	17.28	700.00	682.72
RECREATION NON T4 BENEFITS	2-72-0000-133	2,822.70	2,300.00	522.70-
RECREATION TRAVEL	2-72-0000-211	1,779.01	1,800.00	20.99
RECREATION TRAINING	2-72-0000-212	2,520.00	2,700.00	180.00
RECREATION FREIGHT & POSTAGE	2-72-0000-215	272.92	300.00	27.08
RECREATION TELEPHONE	2-72-0000-217	2,228.54	2,200.00	28.54-
RECREATION ADVERTISING	2-72-0000-220	2,124.70	1,800.00	324.70-
RECREATION SUBSCRIPTIONS/MEMBERSHIPS	2-72-0000-221	700.93	900.00	199.07
RECREATION PROFESSIONAL SERVICES	2-72-0000-232	40,903.17	24,000.00	16,903.17-

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
RECREATION INSURANCE	2-72-0000-274	12,627.80	13,260.00	632.20
RECREATION GOODS	2-72-0000-500	3,981.39	1,200.00	2,781.39-
RECREATION PROGRAM EXPENSES	2-72-0000-510	6,795.00	6,170.00	625.00-
RECREATION PETROLEUM - CAR ALLOWANCE	2-72-0000-521	0.00	2,400.00	2,400.00
RECREATION VEHICLE MAINTENANCE	2-72-0000-523	162.87	300.00	137.13
RECREATION TRANSFER TO CAPITAL	2-72-0000-762	0.00	90,000.00	90,000.00
RECREATION OTHER	2-72-0000-990	5,000.00	5,800.00	800.00
	TOTAL RECREATION:	98,416.91	178,630.00	80,213.09
SWIMMING & WADING POOLS				
POOLS SALARIES	2-72-0100-110	14,783.47	18,500.00	3,716.53
POOL SEASONAL SALARIES	2-72-0100-111	139,258.35	137,400.00	1,858.35-
POOLS BENEFITS	2-72-0100-130	1,333.90	1,600.00	266.10
POOL SEASONAL BENEFITS	2-72-0100-131	6,803.44	9,400.00	2,596.56
POOLS NON T-4 BENEFITS	2-72-0100-133	2,425.51	3,000.00	574.49
POOLS TRAVEL	2-72-0100-211	0.00	1,000.00	1,000.00
POOLS TRAINING	2-72-0100-212	300.00	1,000.00	700.00
POOLS FREIGHT & POSTAGE	2-72-0100-215	2,464.32	2,700.00	235.68
POOLS TELEPHONE	2-72-0100-217	485.69	480.00	5.69-
POOLS ADVERTISING	2-72-0100-220	1,128.21	1,000.00	128.21-
POOL CONTRACTED SERVICES	2-72-0100-232	2,835.18	3,300.00	464.82
POOLS CONTRACTED REPAIRS	2-72-0100-250	1,653.61	6,500.00	4,846.39
POOLS INSURANCE	2-72-0100-274	9,304.93	9,770.00	465.07
POOLS GOODS	2-72-0100-500	17,911.37	17,770.00	141.37-
POOL RETAIL GOODS	2-72-0100-501	2,259.35	2,000.00	259.35-
POOLS CHEMICALS	2-72-0100-531	22,942.60	24,400.00	1,457.40
POOLS HEATING	2-72-0100-540	17,634.63	18,400.00	765.37
POOLS POWER	2-72-0100-541	17,886.78	23,600.00	5,713.22
POOLS GROSS RECOVERIES TO OPERATING	2-72-0100-963	4,521.13	5,100.00	578.87
	TOTAL SWIMMING POOLS:	265,932.47	286,920.00	20,987.53
ARENA				
ARENA SALARIES	2-72-0200-110	145,613.80	177,000.00	31,386.20
ARENA SEASONAL SALARIES	2-72-0200-111	8,783.60	10,500.00	1,716.40
ARENA BENEFITS	2-72-0200-130	11,579.91	14,800.00	3,220.09
ARENA SEASONAL BENEFITS	2-72-0200-131	395.90	700.00	304.10
ARENA NON T4 BENEFITS	2-72-0200-133	19,473.36	27,200.00	7,726.64
ARENA TRAVEL	2-72-0200-211	0.00	1,600.00	1,600.00
ARENA TRAINING	2-72-0200-212	1,779.39	2,600.00	820.61
ARENA FREIGHT & POSTAGE	2-72-0200-215	945.54	1,000.00	54.46
ARENA TELEPHONE	2-72-0200-217	371.40	360.00	11.40-
ARENA ADVERTISING & PRINTING	2-72-0200-220	761.51	500.00	261.51-
ARENA CONTRACTED SERVICES	2-72-0200-232	15,137.28	4,800.00	10,337.28-
ARENA CONTRACTED REPAIRS	2-72-0200-250	6,876.00	17,800.00	10,924.00
ARENA CONTRACTED EQUIPMENT REPAIRS	2-72-0200-253	9,595.97	7,200.00	2,395.97-
ARENA INSURANCE	2-72-0200-274	14,574.32	15,300.00	725.68
ARENA GOODS	2-72-0200-500	12,318.85	17,900.00	5,581.15
ARENA PETROLEUM PRODUCTS	2-72-0200-521	4,189.98	5,000.00	810.02
ARENA HEATING	2-72-0200-540	29,870.08	32,100.00	2,229.92
ARENA POWER	2-72-0200-541	16,178.52	24,300.00	8,121.48
ARENA GROSS RECOVERIES TO OPERATING	2-72-0200-963	3,651.47	4,840.00	1,188.53
ARENA ICE PLANT CONTRACTED REPAIRS	2-72-0201-250	670.41	14,300.00	13,629.59
ARENA ICE PLANT GOODS	2-72-0201-500	283.96	500.00	216.04
ARENA ICE PLANT POWER	2-72-0201-541	14,112.05	19,300.00	5,187.95
	TOTAL ARENA:	317,163.30	399,600.00	82,436.70
PARKS SHOP				
PARKS SHOP TELEPHONE	2-72-0300-217	742.80	720.00	22.80-
PARKS SHOP CONTRACTED REPAIRS	2-72-0300-250	3,108.41	1,000.00	2,108.41-
PARKS SHOP INSURANCE	2-72-0300-274	2,012.76	2,110.00	97.24
PARKS SHOP GOODS	2-72-0300-500	1,717.71	1,300.00	417.71-
PARKS SHOP HEATING	2-72-0300-540	6,016.93	7,200.00	1,183.07
PARKS SHOP POWER	2-72-0300-541	2,873.81	3,700.00	826.19
PARKS SHOP GROSS RECOVERIES TO OPERA	2-72-0300-963	540.44	700.00	159.56
	TOTAL PARKS SHOP:	17,012.86	16,730.00	282.86-
CURLING RINK				
CURLING RINK SALARIES	2-72-0400-110	7,204.96	6,700.00	504.96-
CURLING RINK SEASONAL SALARIES	2-72-0400-111	1,793.48	2,100.00	306.52
CURLING RINK BENEFITS	2-72-0400-130	623.10	600.00	23.10-

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
CURLING RINK SEASONAL BENEFITS	2-72-0400-131	58.71	100.00	41.29
CURLING RINK NON T4 BENEFITS	2-72-0400-133	1,177.41	1,100.00	77.41-
CURLING RINK CONTRACTED REPAIRS	2-72-0400-250	14,437.07	5,600.00	8,837.07-
CURLING RINK INSURANCE	2-72-0400-274	10,094.69	10,590.00	495.31
CURLING RINK GOODS	2-72-0400-500	5,240.62	5,100.00	140.62-
CURLING RINK HEATING	2-72-0400-540	18,506.73	19,900.00	1,393.27
CURLING RINK POWER	2-72-0400-541	8,458.22	13,000.00	4,541.78
CURLING RINK - SUBSIDY	2-72-0400-771	10,500.87	17,500.00	6,999.13
CURLING RINK GROSS RECOV TO OPERATIN	2-72-0400-963	1,616.96	2,240.00	623.04
CURLING RINK ICE PLANT REPAIRS	2-72-0401-250	229.40	14,300.00	14,070.60
CURLING RINK ICE PLANT GOODS	2-72-0401-500	0.00	500.00	500.00
CURLING RINK ICE PLANT POWER	2-72-0401-541	14,112.05	19,300.00	5,187.95
	TOTAL CURLING RINK:	94,054.27	118,630.00	24,575.73
BALL DIAMONDS				
BALL DIAMOND SALARIES	2-72-0500-110	6,997.58	6,700.00	297.58-
BALL DIAMOND SEASONAL SALARIES	2-72-0500-111	872.04	3,200.00	2,327.96
BALL DIAMOND BENEFITS	2-72-0500-130	639.75	600.00	39.75-
BALL DIAMOND SEASONAL BENEFITS	2-72-0500-131	57.63	200.00	142.37
BALL DIAMONDS NON T-4 BENEFITS	2-72-0500-133	1,329.79	1,100.00	229.79-
BALL DIAMOND CONTRACTED REPAIRS	2-72-0500-250	844.65	1,000.00	155.35
BALL DIAMOND GOODS	2-72-0500-500	1,497.56	9,500.00	8,002.44
BALL DIAMOND POWER	2-72-0500-541	1,100.69	1,100.00	0.69-
BALL DIAMONDS GROSS RECOV FROM OPERA	2-72-0500-963	12,387.07	11,290.00	1,097.07-
	TOTAL BALL DIAMONDS:	25,726.76	34,690.00	8,963.24
GOLF COURSE				
GOLF COURSE INSURANCE	2-72-0600-274	3,632.97	3,810.00	177.03
	TOTAL GOLF COURSE:	3,632.97	3,810.00	177.03
FOX LAKE PARK				
FOX LAKE SALARIES	2-72-0700-110	4,549.89	6,700.00	2,150.11
FOX LAKE SEASONAL SALARIES	2-72-0700-111	3,422.38	2,100.00	1,322.38-
FOX LAKE BENEFITS	2-72-0700-130	411.54	600.00	188.46
FOX LAKE SEASONAL BENEFITS	2-72-0700-131	176.00	100.00	76.00-
FOX LAKE NON T-4 BENEFITS	2-72-0700-133	829.12	1,100.00	270.88
FOX LAKE FREIGHT	2-72-0700-215	171.43	200.00	28.57
FOX LAKE ADVERTISING	2-72-0700-220	916.05	600.00	316.05-
FOX LAKE CONTRACTED SERVICES	2-72-0700-232	29,039.63	34,200.00	5,160.37
FOX LAKE CONTRACTED REPAIRS	2-72-0700-250	3,071.89	5,000.00	1,928.11
FOX LAKE INSURANCE	2-72-0700-274	316.33	330.00	13.67
FOX LAKE GOODS	2-72-0700-500	4,172.88	5,000.00	827.12
FOX LAKE RETAIL ITEMS - ICE & NOVELT	2-72-0700-501	259.20	400.00	140.80
FOX LAKE PETROLEUM PRODUCTS	2-72-0700-521	700.00	700.00	0.00
FOX LAKE HEAT	2-72-0700-540	495.22	600.00	104.78
FOX LAKE POWER	2-72-0700-541	6,063.17	12,000.00	5,936.83
FOX LAKE GROSS RECOVERIES FROM OPERA	2-72-0700-963	8,586.00	8,590.00	4.00
	TOTAL FOX LAKE PARK:	63,180.73	78,220.00	15,039.27
PARKS				
PARKS SALARIES	2-72-0800-110	122,649.66	104,300.00	18,349.66-
PARKS SEASONAL SALARIES	2-72-0800-111	65,279.34	64,300.00	979.34-
PARKS BENEFITS	2-72-0800-130	10,321.95	8,900.00	1,421.95-
PARKS SEASONAL BENEFITS	2-72-0800-131	4,006.07	4,500.00	493.93
PARKS NON T4 BENEFITS	2-72-0800-133	21,739.87	16,300.00	5,439.87-
PARKS TRAVEL	2-72-0800-211	0.00	600.00	600.00
PARKS TRAINING	2-72-0800-212	505.00	1,000.00	495.00
PARKS FREIGHT	2-72-0800-215	2,212.27	800.00	1,412.27-
PARKS CONTRACTED REPAIRS	2-72-0800-250	22,203.09	25,100.00	2,896.91
PARKS EQUIPMENT REPAIRS	2-72-0800-253	12,992.70	10,500.00	2,492.70-
PARKS CONTRACTED VEHICLE REPAIRS	2-72-0800-255	1,650.13	5,700.00	4,049.87
PARKS INSURANCE	2-72-0800-274	5,743.25	5,600.00	143.25-
PARKS GOODS	2-72-0800-500	27,455.09	25,100.00	2,355.09-
PARKS PETROLEUM PRODUCTS	2-72-0800-521	12,829.21	13,600.00	770.79
PARKS EQUIPMENT MAINTENANCE	2-72-0800-522	9,452.90	13,131.00	3,678.10
PARKS VEHICLE MAINTENANCE	2-72-0800-523	7,573.02	4,900.00	2,673.02-
PARKS POWER	2-72-0800-541	2,939.92	3,200.00	260.08
PARKS RECOVERIES TO OPERATING	2-72-0800-963	7,852.56	27,820.00	19,967.44
PARKS OTHER	2-72-0800-990	0.00	1,000.00	1,000.00
	TOTAL PARKS:	337,406.03	336,351.00	1,055.03-

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
OBSOLETE MUSEUM TRAILER PARK				
OBSOLETE - TRAILER PARK CONTRACTED S	2-72-0900-232	266.67	0.00	266.67-
	OBSOLETE - TOTAL TRAILER PARK:	266.67	0.00	266.67-
PLAYGROUND PROGRAM				
PLAYGROUND PROGRAM SEASONAL SALARIES	2-72-1000-111	23,971.96	23,400.00	571.96-
PLAYGROUND PROGRAM SEASONAL BENEFITS	2-72-1000-131	1,355.19	1,600.00	244.81
PLAYGROUND PROGRAM TRAVEL	2-72-1000-211	300.00	300.00	0.00
PLAYGROUND PROGRAM TRAINING	2-72-1000-212	0.00	600.00	600.00
PLAYGROUND PROGRAM FREIGHT & POSTAGE	2-72-1000-215	135.00	140.00	5.00
PLAYGROUND PROGRAM TELEPHONE	2-72-1000-217	142.86	120.00	22.86-
PLAYGROUND PROGRAM ADVERTISING	2-72-1000-220	1,128.21	1,000.00	128.21-
PLAYGROUND PROGRAM CONTRACTED SERVIC	2-72-1000-232	3,543.80	5,800.00	2,256.20
PLAYGROUND PROGRAM GOODS	2-72-1000-500	5,863.24	6,200.00	336.76
	TOTAL PLAYGROUND PROGRAM:	36,440.26	39,160.00	2,719.74
SPRAY PARK				
SPRAY PARK SALARIES	2-72-1200-110	1,842.49	1,700.00	142.49-
SPRAY PARK SEASONAL SALARIES	2-72-1200-111	652.60	2,400.00	1,747.40
SPRAY PARK EMPLOYEE BENEFITS	2-72-1200-130	142.36	100.00	42.36-
SPRAY PARK SEASONAL EMPLOYEE BENEFIT	2-72-1200-131	35.19	100.00	64.81
SPRAY PARK NON T-4 BENEFITS	2-72-1200-133	257.77	300.00	42.23
SPRAY PARK FREIGHT	2-72-1200-215	0.00	500.00	500.00
SPRAY PARK CONTRACTED REPAIRS	2-72-1200-250	19.00	500.00	481.00
SPRAY PARK INSURANCE	2-72-1200-274	837.35	880.00	42.65
SPRAY PARK GOODS	2-72-1200-500	756.28	500.00	256.28-
SPRAY PARK CHEMICALS	2-72-1200-531	500.00	1,400.00	900.00
SPRAY PARK POWER	2-72-1200-541	1,535.77	2,000.00	464.23
SPRAY PARK RECOVERIES TO OPERATING	2-72-1200-963	3,151.10	2,460.00	691.10-
	TOTAL SPRAY PARK:	9,729.91	12,840.00	3,110.09
KING HUNTER PARK				
KING HUNTER PARK SALARIES	2-72-1300-110	2,129.57	6,700.00	4,570.43
KING HUNTER PARK SEASONAL SALARIES	2-72-1300-111	10,098.68	8,400.00	1,698.68-
KING HUNTER PARK EMPLOYEE BENEFITS	2-72-1300-130	202.98	600.00	397.02
KING HUNTER PARK SEASONAL EMPL BENEF	2-72-1300-131	766.89	600.00	166.89-
KING HUNTER PARK EMP NON T4 BEN	2-72-1300-133	491.12	1,100.00	608.88
KING HUNTER PARK REPAIRS & MAINTENAN	2-72-1300-250	1,225.39	3,000.00	1,774.61
KING HUNTER PARK INSURANCE	2-72-1300-274	177.08	190.00	12.92
KING HUNTER PARK GOODS	2-72-1300-500	1,611.94	3,000.00	1,388.06
KING HUNTER PARK POWER	2-72-1300-541	1,748.19	1,800.00	51.81
KING HUNTER PARK RECOVERIES TO OPERA	2-72-1300-963	3,962.84	8,640.00	4,677.16
	TOTAL KING HUNTER PARK:	22,414.68	34,030.00	11,615.32
SOCCER FIELDS				
SOCCER FIELD SALARIES	2-72-1400-110	1,885.60	3,400.00	1,514.40
SOCCER FIELD SEASONAL SALARIES	2-72-1400-111	642.20	1,100.00	457.80
SOCCER FIELD BENEFITS	2-72-1400-130	157.27	300.00	142.73
SOCCER FIELD SEASONAL BENEFITS	2-72-1400-131	20.45	100.00	79.55
SOCCER FIELD NON T-4 BENEFITS	2-72-1400-133	251.29	500.00	248.71
SOCCER FIELD GOODS	2-72-1400-500	2,446.98	1,500.00	946.98-
SOCCER FIELDS POWER	2-72-1400-541	1,100.69	1,100.00	0.69-
SOCCER FIELD RECOVERIES FROM OPERATI	2-72-1400-963	5,607.57	5,020.00	587.57-
	TOTAL SOCCER FIELDS:	12,112.05	13,020.00	907.95
MUSEUM				
MUSEUM GAS	2-74-0100-540	5,004.86	5,900.00	895.14
MUSEUM POWER	2-74-0100-541	3,716.18	3,900.00	183.82
MUSEUM GRANT	2-74-0100-770	7,000.00	7,000.00	0.00
	TOTAL MUSEUM:	15,721.04	16,800.00	1,078.96
LIBRARY				
LIBRARY TELEPHONE	2-74-0200-217	773.75	700.00	73.75-
LIBRARY ADVERTISING	2-74-0200-220	413.64	300.00	113.64-
LIBRARY CONTRACTED REPAIRS	2-74-0200-250	2,362.28	2,400.00	37.72
LIBRARY INSURANCE	2-74-0200-274	5,206.25	5,470.00	263.75
LIBRARY GOODS	2-74-0200-500	830.32	1,400.00	569.68
LIBRARY HEATING	2-74-0200-540	4,826.27	5,600.00	773.73
LIBRARY POWER	2-74-0200-541	5,681.00	7,800.00	2,119.00

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
LIBRARY GRANTS	2-74-0200-770	20,894.46	20,900.00	5.54
LIBRARY PERSONNEL GRANTS	2-74-0200-771	72,894.68	72,900.00	5.32
LIBRARY GROSS RECOVERIES TO OPERATIN	2-74-0200-963	1,632.76	1,990.00	357.24
	TOTAL LIBRARY:	115,515.41	119,460.00	3,944.59
CENTENNIAL PLACE				
RCSC SALARIES	2-74-0800-110	69,385.03	71,500.00	2,114.97
RCSC SEASONAL / PART TIME STAFF	2-74-0800-111	40,836.56	53,700.00	12,863.44
RCSC BENEFITS	2-74-0800-130	5,664.56	6,500.00	835.44
RCSC SEASONAL / PART TIME BENEFITS	2-74-0800-131	1,795.09	3,800.00	2,004.91
RCSC NON T4 BENEFITS	2-74-0800-133	10,291.00	11,800.00	1,509.00
RCSC STAFF TRAINING	2-74-0800-212	0.00	2,100.00	2,100.00
RCSC FREIGHT	2-74-0800-215	591.03	300.00	291.03-
RCSC TELEPHONE	2-74-0800-217	1,302.04	1,440.00	137.96
RCSC ADVERTISING	2-74-0800-220	1,955.48	2,918.00	962.52
RCSC CONTRACTED PROFESSIONAL SERVICE	2-74-0800-232	20,145.94	15,800.00	4,345.94-
RCSC CONTRACTED REPAIRS	2-74-0800-250	6,033.95	3,700.00	2,333.95-
RCSC INSURANCE	2-74-0800-274	10,996.91	11,550.00	553.09
RCSC GOODS	2-74-0800-500	9,204.03	10,100.00	895.97
RCSC HEATING	2-74-0800-540	8,486.70	9,500.00	1,013.30
RCSC POWER	2-74-0800-541	14,433.71	20,800.00	6,366.29
RCSC WATER - RECOVERIES FROM OPERATI	2-74-0800-963	818.12	1,100.00	281.88
RCSC - HFC EQUIPMENT GOODS	2-74-0801-500	344.79	0.00	344.79-
	TOTAL CENTENNIAL PLACE:	202,284.94	226,608.00	24,323.06
COMMUNITY CENTRE				
COMMUNITY CENTRE SALARIES	2-74-0900-110	4,213.23	6,877.00	2,663.77
COMMUNITY CENTRE SEASONAL SALARIES	2-74-0900-111	0.00	1,100.00	1,100.00
COMMUNITY CENTRE BENEFITS	2-74-0900-130	333.77	600.00	266.23
COMMUNITY CENTRE SEASONAL BENEFITS	2-74-0900-131	0.00	100.00	100.00
COMMUNITY CENTRE NON T4 BENEFITS	2-74-0900-133	709.64	1,000.00	290.36
COMMUNITY CENTRE FREIGHT & POSTAGE	2-74-0900-215	290.25	500.00	209.75
COMMUNITY CENTRE TELEPHONE	2-74-0900-217	371.40	400.00	28.60
COMMUNITY CENTRE ADVERTISING	2-74-0900-220	366.70	500.00	133.30
COMMUNITY CENTRE CONTRACTED SERVICES	2-74-0900-232	32,106.17	33,700.00	1,593.83
COMMUNITY CENTRE CONTRACTED REPAIRS	2-74-0900-250	11,134.85	14,300.00	3,165.15
COMMUNITY CENTRE INSURANCE	2-74-0900-274	6,717.14	7,050.00	332.86
COMMUNITY CENTRE GOODS	2-74-0900-500	8,644.25	6,000.00	2,644.25-
COMMUNITY CENTRE HEAT	2-74-0900-540	5,399.48	6,400.00	1,000.52
COMMUNITY CENTRE POWER	2-74-0900-541	8,721.50	13,100.00	4,378.50
COMMUNITY CENTRE GROSS REC TO OPERAT	2-74-0900-963	921.62	1,920.00	998.38
	TOTAL COMMUNITY CENTRE:	79,930.00	93,547.00	13,617.00
LIONS HALL				
LIONS HALL CONTRACTED REPAIRS	2-74-1000-250	473.69	2,000.00	1,526.31
LIONS HALL INSURANCE	2-74-1000-274	764.40	800.00	35.60
LIONS HALL GOODS	2-74-1000-500	84.54	500.00	415.46
LIONS HALL HEAT	2-74-1000-540	2,578.50	3,100.00	521.50
LIONS HALL POWER	2-74-1000-541	1,231.62	1,600.00	368.38
LIONS HALL WATER - RECOVERIES FROM O	2-74-1000-963	484.28	590.00	105.72
	TOTAL LIONS HALL:	5,617.03	8,590.00	2,972.97
GOVERNMENT REQUISITIONS				
GOVERNMENT REQUISITION - SCHOOL	2-77-0000-741	558,815.20	745,100.00	186,284.80
GOVERNMENT REQUISITION - ACADIA FOUN	2-77-0000-754	169,313.00	169,300.00	13.00-
GOVERNMENT REQUISITION - DESIGNATED	2-77-0000-755	0.00	639.00	639.00
PROVISION FOR DOUBTFUL ACCOUNTS	2-77-0000-757	1,794.97	2,500.00	705.03
	TOTAL GOVERNMENT REQUISITIONS:	729,923.17	917,539.00	187,615.83
	TOTAL EXPENDITURES:	7,590,809.28	9,776,589.00	2,185,779.72
	TOTAL REVENUE & EXPENSES:	1,638,003.86-	3,883,838.00-	2,245,834.14-

For All Revenue, Expense Accounts
Zero Balance Accounts NOT Included

Transactions Entered From 01/01/2025
To 31/12/2025

Description	Account	YTD Actual	YTD Budget	YTD Variance
ASSETS - OPERATING				
CAPITAL FINANCES APPLIED (EXPENDITURES)				
ADMINISTRATION				
ADMINISTRATION BUILDING ADDITIONS	8-12-0000-620	72,274.53	104,000.00	31,725.47
	TOTAL ADMINISTRATION:	72,274.53	104,000.00	31,725.47
FIRE DEPARTMENT				
FIRE MACHINES, EQUIPMENT	8-23-0000-630	81,211.64	240,000.00	158,788.36
	TOTAL FIRE DEPARTMENT:	81,211.64	240,000.00	158,788.36
COMMON SERVICES				
COMMON SERV MACHINES, EQUIPMENT	8-31-0000-630	316,927.29	318,000.00	1,072.71
	TOTAL COMMON SERVICES DEPARTMENT:	316,927.29	318,000.00	1,072.71
STREETS & ROADS				
S & R ENGINEERING STRUCTURES	8-32-0000-610	2,044,244.80	2,815,600.00	771,355.20
	TOTAL STREETS & ROADS:	2,044,244.80	2,815,600.00	771,355.20
ECONOMIC DEVELOPMENT				
ECONOMIC DEVELOPMENT BUILDINGS	8-61-0000-620	0.00	7,000.00	7,000.00
	TOTAL ECONOMIC DEVELOPMENT:	0.00	7,000.00	7,000.00
RECREATION				
RECREATION POOL MACHINES & EQUIPMENT	8-72-0100-630	26,478.17	53,000.00	26,521.83
RECREATION ARENA BUILDING	8-72-0200-620	36,016.00	30,000.00	6,016.00-
RECREATION ARENA MACHINES & EQUIPMEN	8-72-0200-630	19,957.61	20,000.00	42.39
RECREATION CURLING RINK BUILDING	8-72-0400-620	53,031.35	50,000.00	3,031.35-
RECREATION FOX LAKE PARK BUILDINGS	8-72-0700-620	5,610.00	10,000.00	4,390.00
RECREATION FLP EQUIPMENT	8-72-0700-630	0.00	10,000.00	10,000.00
RECREATION PARKS EQUIPMENT	8-72-0800-630	53,000.00	47,000.00	6,000.00-
RECREATION PARKS VEHICLES	8-72-0800-650	62,305.00	65,000.00	2,695.00
	TOTAL RECREATION:	256,398.13	285,000.00	28,601.87
CULTURE				
LIBRARY BUILDING	8-74-0200-610	0.00	10,000.00	10,000.00
RCSC BUILDING - CENTENNIAL PLACE	8-74-0800-620	17,708.13	19,000.00	1,291.87
COMMUNITY CENTRE BUILDING	8-74-0900-610	24,307.28	26,000.00	1,692.72
	TOTAL CULTURE:	42,015.41	55,000.00	12,984.59
	TOTAL CAPITAL FINANCES APPLIED:	2,813,071.80	3,824,600.00	1,011,528.20
	GRAND TOTAL OF ALL ACCOUNTS:	2,813,071.80	3,824,600.00	1,011,528.20
	REPORT TOTALS:	1,175,067.94	59,238.00-	1,234,305.94-

*** End of Report ***

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda
Background Information

Date: January 13, 2026 Agenda Item No: 06.03

Budget Overview

Recommended Motion

That Council accepts the Budget Overview for December 2025 for information.

Background

The Budget Overview consolidates information from the Statement of Revenues & Expenses report into categories that compare the revenue and expenses for each department of the Town. To see the detail for each department, refer to the Statement of Revenues & Expenses.

The Budget Overview provides the adopted budget figures and the actual month end totals for each department. The final column compares the figures between budget and actual expense.

As with the Statement of Revenues & Expenses, the budget figures have been updated from the 2025 Operating and Capital budgets approved by Council at the May 13, 2025 Regular Council Meeting. The capital budget figures have been split from the operating in those departments where capital items are in the budget.

The overview reflects the revenues and expenses to December 31, 2025.

Council members are encouraged to ask questions or seek clarification on any information presented.

Communications

N/A

302 2nd Avenue West, PO Box 430, Hanna, AB Canada T0J 1P0 | hanna.ca

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Budget Overview - December 2025

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

DECEMBER, 2025 — BUDGET OVERVIEW - OPERATING REVENUE & EXPENSES

Council may use the Revenue & Expense Report (06.02) to review more detailed entries for each department

2025 BUDGET Adopted May 13, 2025	2025 ACTUAL REVENUES	2025 ACTUAL EXPENSES	REVENUE LESS EXPENSES	2025 BUDGET REVENUES	2025 BUDGET EXPENSES	REVENUE LESS EXPENSES	DIFFERENCE BUDGET TO ACTUAL
GENERAL MUNICIPAL	-4,529,115			-4,734,402			-205,287
DRAW FROM RESERVES				0	0		
REQUISITIONS		728,128			915,039		186,911
DOUBTFUL ACCTS		1,795			2,500		705
CONTINGENCY		0			0		0
			-3,799,191			-3,816,863	
COUNCIL	0			-2,000			-2,000
COUNCIL		143,367			160,950		17,583
			143,367			158,950	
GENERAL ADMINISTRATION	-1,264,966			-1,126,700			138,266
ADMINISTRATION		1,188,701			1,343,255		154,554
CAPITAL -		72,275			104,000		31,725
			-3,990			320,555	
POLICE	-1,300			-4,000			-2,700
POLICE		124,827			124,827		0
			123,527			120,827	
SAFETY & RISK MANAGEMENT	0			0			0
SAFETY & RISK MNGMNT		2,389			6,350		3,961
			2,389			6,350	
FIRE	-89,884			-400,579			-310,695
FIRE		353,720			376,376		22,656
CAPITAL - 2024		67,420			0		-67,420
CAPITAL - EQUIPMENT		13,792			18,000		4,208
CAPITAL - MOBILE RADIO		0			12,000		12,000
CAPITAL - FIRE HALL REPAIR		0			100,000		100,000
CAPITAL - AIRLIFT BAG KIT		0			10,000		10,000
CAPITAL - TRAINING TOWER		0			100,000		100,000
			345,048			215,797	
FIRE - ECETP	-29,498			-45,346			-15,848
FIRE - TRAINING		37,500			37,458		-42
			8,002			-7,888	
EMERGENCY SERVICES	0			0			0
EMERGENCY SERVICES		10,989			13,200		2,211
			10,989			13,200	
BY-LAW ENFORCEMENT	-29,406			-23,100			6,306
BYLAW		59,570			88,400		28,830
			30,163			65,300	
DOG CONTROL	-8,505			-4,600			3,905
ANIMAL CONTROL		12,712			13,200		488
			4,207			8,600	

DECEMBER, 2025 BUDGET OVERVIEW - OPERATING REVENUE & EXPENSES

Council may use the Revenue & Expense Report (06.02) to review more detailed entries for each department

2025 BUDGET Adopted May 13, 2025	2025 ACTUAL REVENUES	2025 ACTUAL EXPENSES	REVENUE LESS EXPENSES	2025 BUDGET REVENUES	2025 BUDGET EXPENSES	REVENUE LESS EXPENSES	DIFFERENCE BUDGET TO ACTUAL
PUBLIC WORKS	-6,803			-324,852			-318,050
PUBLIC WORKS		488,467			626,649		138,182
CAPITAL - SKID STEER					75,000		-13,077
CAPITAL - SKID ATTACH		88,077			65,000		13,225
CAPITAL - SNOW BLOWER		51,775			178,000		925
		177,075	798,592			619,797	
STREETS & ROADS	-537,873			-3,852,314			-3,314,441
STREETS & ROADS		505,471			1,339,914		834,443
CAPITAL - PALLISER/PIONEER		1,500,600			1,500,600		-0
CAPITAL - BRIDGE PROJ		543,645			1,315,000		771,355
			2,011,842			303,200	
AIRPORT	-44,848			-22,210			22,638
AIRPORT		44,682			35,720		-8,962
			-166			13,510	
WATER							0
TREATMENT	-1,019,212			-1,307,819			-288,607
TREATMENT		895,687			1,036,000		140,313
LINES & DISTRIBUTION	-3,293			0			3,293
LINES & DISTRIBUTION		268,831			310,393		41,562
			142,012			38,574	
SANITARY SEWERS	-368,492			-485,100			-116,608
SEWERS		156,743			417,120		260,377
			-211,749			-67,980	
GARBAGE	-64,149			-74,300			-10,151
GARBAGE		69,790			69,800		10
			5,641			-4,500	
REGIONAL WASTE SYSTEM	-295,978			-353,900			-57,922
ANNUAL CONTRACT		334,555			353,800		19,245
			38,577			-100	
F.C.S.S.	-101,352			-99,300			2,052
ADMINISTRATION		35,393			37,362		1,969
PROGRAMS		116,909			139,900		22,991
YOUTH CLUB SUPPORT		18,842			20,100		1,258
VAN OPERATIONS		7,453			5,650		-1,803
			77,246			103,712	

DECEMBER, 2025 BUDGET OVERVIEW - OPERATING REVENUE & EXPENSES

Council may use the Revenue & Expense Report (06.02) to review more detailed entries for each department

2025 BUDGET Adopted May 13, 2025	2025 ACTUAL REVENUES	2025 ACTUAL EXPENSES	REVENUE LESS EXPENSES	2025 BUDGET REVENUES	2025 BUDGET EXPENSES	REVENUE LESS EXPENSES	DIFFERENCE BUDGET TO ACTUAL
CEMETERY	-16,307			-14,100			2,207
CEMETERY		19,015			30,430		11,415
			2,708			16,330	
MUNCIPAL PLANNING COMM	0			0			0
MPC		0			500		500
			0			500	
COMMERCIAL OFFICE BUILDING	0			0			0
OFFICE BUILDING		0			0		0
			0			0	
TOURISM	0			0			0
TOURISM		32,424			37,700		5,276
			32,424			37,700	
BUSINESS	0			0			0
& COMMUNICATION		166,848			186,560		19,712
			166,848			186,560	
VISITOR INFORMATION	0			0			0
BOOTH		40,259			26,300		-13,959
CAPITAL - LED LIGHTS		0			7,000		7,000
			40,259			33,300	
SUBDIVISION	-26,799			0			26,799
SUBDIVISION		0			0		0
			-26,799			0	
RECREATION	-284,598			-239,320			45,278
CS BOARD		3,184			3,500		316
RECREATION		98,417			178,630		80,213
			-182,997			-57,190	
SWIMMING POOLS	-92,838			-108,400			-15,562
POOLS		265,932			286,920		20,988
CAPITAL - DIVING BLOCKS		23,334			35,000		11,666
CAPITAL - SHADE STRUCTURES		3,144			18,000		14,856
			199,573			231,520	
ARENA	-120,307			-102,800			17,507
ARENA		302,097			365,500		63,403
ICE PLANT		15,066			34,100		19,034
CAPITAL - ROOF REPAIRS		36,016			30,000		-6,016
CAPITAL - FLOOR SCRUBBER		19,958			20,000		42
			252,830			346,800	

DECEMBER, 2025 BUDGET OVERVIEW - OPERATING REVENUE & EXPENSES

Council may use the Revenue & Expense Report (06.02) to review more detailed entries for each department

2025 BUDGET Adopted May 13, 2025	2025 ACTUAL REVENUES	2025 ACTUAL EXPENSES	REVENUE LESS EXPENSES	2025 BUDGET REVENUES	2025 BUDGET EXPENSES	REVENUE LESS EXPENSES	DIFFERENCE BUDGET TO ACTUAL
PARKS SHOP	0			0			0
PARKS SHOP		17,013			16,730		-283
			17,013			16,730	
CURLING RINK	-41,653			-75,900			-34,247
CURLING RINK		79,713			84,530		4,817
ICE PLANT		14,341			34,100		19,759
CAPITAL - INTERIOR WALL REPAIR		53,031			50,000		-3,031
			105,433			92,730	
BALL DIAMONDS	-6,175			-4,300			1,875
BALL DIAMONDS		25,727			34,690		8,963
			19,552			30,390	
GOLF COURSE	0			0			0
GOLF COURSE		3,633			3,810		177
			3,633			3,810	
FOX LAKE PARK	-57,112			-105,559			-48,447
FLP		63,181			78,220		15,039
CAPITAL - FLOOR/TREES		5,610			20,000		14,390
			-51,502			-85,559	
PARKS	-621			0			621
PARKS		337,406			336,351		-1,055
CAPITAL - FORK LIFT		53,000			47,000		-6,000
CAPITAL - 1/2 TON TRUCK		62,305			65,000		2,695
			452,090			448,351	
SUMMER YOUTH	-11,085			-14,498			-3,413
PROGRAM (Epic Adventures)		36,440			39,160		2,720
			25,355			24,662	
SPRAY PARK	0			0			0
SPRAY PARK		9,730			12,840		3,110
			9,730			12,840	
KING-HUNTER PIONEER PARK	-32,672			0			32,672
KING-HUNTER PIONEER PARK		22,415			34,030		11,615
			-10,258			34,030	
SOCCER FIELDS	-2,500			-2,500			0
SOCCER FIELDS		12,112			13,020		908
			9,612			10,520	

DECEMBER, 2025 BUDGET OVERVIEW - OPERATING REVENUE & EXPENSES

Council may use the Revenue & Expense Report (06.02) to review more detailed entries for each department

2025 BUDGET Adopted May 13, 2025	2025 ACTUAL REVENUES	2025 ACTUAL EXPENSES	REVENUE LESS EXPENSES	2025 BUDGET REVENUES	2025 BUDGET EXPENSES	REVENUE LESS EXPENSES	DIFFERENCE BUDGET TO ACTUAL
MUSEUM	0			0			0
MUSEUM		15,721			16,800		1,079
			15,721			16,800	
LIBRARY	0			-10,000			-10,000
LIBRARY		115,515			119,460		3,945
CAPITAL - WATER DIV		0			10,000		10,000
			115,515			119,460	
CENTENNIAL PLACE	-90,409			-83,014			7,395
CENTENNIAL PLACE		202,285			226,608		24,323
CAPITAL - FITNESS CENTRE		17,708			19,000		1,292
			129,584			162,594	
COMMUNITY CENTRE	-47,914			-36,364			11,550
CENTRE		80,197			93,547		13,350
CAPITAL - LED LIGHTS		24,307			26,000		1,693
			56,590			83,183	
LIONS HALL	-3,150			-3,150			0
LIONS HALL		5,617			8,590		2,973
			2,467			5,440	
RESERVES	0			0			0
		0			0		0
			0			0	
TOTAL REVENUE	-9,228,813			-13,660,427			-4,431,614
TOTAL EXPENDITURES		10,403,881			13,601,190		3,197,309
TOTAL SURPLUS (DEFICIT)			1,175,068			-59,237	

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 06.04

Capital Budget Update

Recommended Motion

That Council accepts the Fourth Quarter Capital Budget Update, dated December 2025 for information.

Background

The Capital Budget Update consolidates information from the capital expenses budget and provides Council with the progress for each budget item, categorized by department, like the Budget Overview. To see the detail for each department, refer to the Statement of Revenues & Expenses.

The report details the department, item for purchase, the status of each capital item, the adopted budget figures and the amount spent to date. The final column compares the figures between budget and actual expense.

As with the other financial reports, the budget figures are taken from the 2025 Operating and Capital budgets approved by Council on December 10, 2024.

Council members are encouraged to ask questions or seek clarification on any information presented.

Communications

N/A

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Capital Budget Update – December 2025

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

2025 FOURTH QUARTER CAPITAL BUDGET UPDATE

EFFECTIVE DECEMBER 31, 2025 **2025 Budget Adopted May 13, 2025**

DEPARTMENT & ITEM	STATUS	EXPENSED	BUDGET	DIFFERENCE
ADMINISTRATION				
SUBDIVISION 5TH-6TH AVE EAST		26,516	54,000	27,484
LED REPLACEMENT - TOWN OFFICE		26,904	30,000	3,097
ROOF REPAIR - TOWN OFFICE		18,855	20,000	1,145
FIRE DEPARTMENT				
EQUIPMENT - BUNKER GEAR - 4 SETS		15,938	18,000	2,062
MOBILE RADIO REPLACEMENT		0	12,000	12,000
FIRE HALL REPAIRS - STUCCO & PAINTING		0	100,000	100,000
AIR LIFT BAG KIT		0	10,000	10,000
TRAINING TOWER FENCE - FIRE ASSOC		0	100,000	100,000
OUTSIDE BURN PROPS	2024 - expensed from fire reserve	0	0	
EQUIPMENT - BUNKER GEAR	2024 - expensed from fire reserve	0	0	
PORTABLE RADIO REPLACEMENT	2024 - expensed from fire reserve	0	0	
SCBA PACKS	2024 - expensed from fire reserve	65,273	0	
PUBLIC WORKS				
SKID STEER		88,077	75,000	-13,077
SKID STEER ATTACHMENTS		51,775	65,000	13,225
SNOW BLOWER	Completed	177,075	178,000	925
STREETS & ROADS				
PALLISER / PIONEER TRAIL		1,500,600	1,500,600	0
BRIDGE REPLACEMENT - PIONEER TRAIL		543,645	1,315,000	771,355
VIC				
LED LIGHT REPLACEMENT		0	7,000	7,000
POOL				
DIVING BLOCKS INSTALL & PADS 1/3 Town, SAB & Seals Club		23,334	35,000	11,666
SHADE STRUCTURES - 2		3,144	18,000	14,856
ARENA				
ROOF REPAIRS		31,384	20,000	-11,384
OLYMPIA ROOM FLOORING		4,632	10,000	5,368
FLOOR SCRUBBER - CONCRETE	Completed	19,958	20,000	42

2025 FOURTH QUARTER CAPITAL BUDGET UPDATE

EFFECTIVE DECEMBER 31, 2025 **2025 Budget Adopted May 13, 2025**

DEPARTMENT & ITEM	STATUS	EXPENSED	BUDGET	DIFFERENCE
CURLING RINK				
WEST INTERIOR WALL REPAIR		53,031	50,000	-3,031
FOX LAKE PARK				
SHOWER HOUSE FLOOR - REPLACEMENT		5,610	10,000	4,390
TREE PLANTING		0	10,000	10,000
PARKS				
FORK LIFT	Completed	53,000	47,000	-6,000
1/2 TON 4X4 TRUCK	Completed	62,305	65,000	2,695
LIBRARY				
NORTH SIDE WATER DIVERSION $10,000 in Reserve Funds		0	10,000	10,000
RCSC				
FITNESS CENTRE FLOORING REPLACED		17,708	19,000	1,292
COMMUNITY CENTRE				
LED LIGHT UPGRADE		24,307	26,000	1,693
TOTAL CAPITAL		**2,759,652**	**3,824,600**	**1,076,802**

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 07.00

Committee Reports

Recommended Motion

That Council accepts the following Committee Reports for Information:

1. Community Services Board Meeting Minutes of December 8, 2025
2. Municipal Planning Commission Meeting Minutes of December 19, 2025

Background

Committee Reports are usually in the form of minutes from the Committee meetings and provide Council with highlights and activities of the committee.

The Minutes may not have been approved by the Committee; however, they are presented for Council's review.

Council members are encouraged to ask questions or seek clarification on any information presented.

Communications

Highlights of the report may be communicated in the newsletter as well as on the Town website and through the Town Social Media Program.

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Community Services Board Meeting Minutes of December 8, 2025
2. Municipal Planning Commission Meeting Minutes of December 19, 2025

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

TOWN OF HANNA
COMMUNITY SERVICES BOARD MEETING
December 8, 2025

Minutes of a meeting of the Community Services Board of the Town of Hanna held Monday, Dec 8, 2025, in the Town Council Chambers at 6:00 p.m.

Members Present:
Acting Chairperson Darlene Herzog
Councillor Vern Thuroo
Corri Westcott
Erica Rorabeck
Kalli Cooper (Virtually)
Kalin Cooper

Regrets:
CAO Matthew Norburn

Administration Present:
Community Services Coordinator Michele Toews
Municipal Secretary Raelene Liddicoat

CALL TO ORDER
Acting Chairperson Darlene Herzog called the meeting to order at 6:03 p.m.

REVIEW AND ADOPTION OF AGENDA

MOTION E.RORABECK- KALIN COOPER

CARRIED

ADOPTION OF MINUTES

MOTION V.THUROO- E.RORABECK
That the Minutes from Oct 6,2025 be adopted as presented.

CARRIED

BUSINESS ARISING: Board approved appointed new members, changes to grant approval.

CORRESPONDENCE: None

MOTION TO APPROVE FINANCIALS: KALIN.COOPER- E.RORABECK

CARRIED

Community Services Report:

- Participated as ESS Lead in the Special Areas REMP Tabletop Exercise (Oct. 24).
- Co-chaired FCSS Zone meetings and continued provincial advocacy.
- Attended FCSSAA Conference; co-chaired regional meeting; George Glazier re-elected.
- Spoke in the FCSS Fireside Chat on the mainstage.
- Youth Club held Man tracker Night (Oct. 17) and Pumpkin Parade (Nov. 1); planning 2026 events in the new year.
- Met with Prairie Land School Division regarding mental health support collaboration; PSSC year-end stats coming in January.
- Partnered with Lynks to distribute Family Violence Prevention Month materials
- Finalizing CSB grant forms; first deadline January 31; advertising and outreach underway.
- Skate with Santa: Dec. 21, 1–3 pm at Hanna Arena with free skating, photos, hot drinks, hot dogs, and activity bags.

CAO Report:

- Staffing changes, Kevin is moving to Public Works. Eric will be running day-to-day operations for Parks for time being.

Council Report:

- No Council meeting since the election Oct 20
- Attended info sessions for incoming Council
- Tomorrow will be first Council meeting, budget will be high on the list
- Teaming up with Raymond for Grant
- The grant for summer students in 2026 is in.
- Attended ABMunis in Calgary, lots of information

Youth Club Kalin Cooper:

- No meeting yet as they haven't been able to make quorum, discussions on getting the word out about Youth Club.
- Man tracker was a big hit, talks of after school targeted programs. Ideas such as skating on Fox Lake as a free winter program.
- Pumpkin Parade had less pumpkins, similar visitor turnout (it was a nice evening). World Series w/Toronto in it was a probable factor for less visitors. The pumpkins are given to local farmers to feed their animals.
- Due to low attendance as last year only one person showed, the movie after Skate with Santa has been cancelled. It's a long day for children to do both.

Reviewing new CSB Grant structure and forms:

- Discussion back and forth on what to add/omit to make the forms more streamlined and up to date.

- Jan 31 is the deadline, next meeting will be in February

CSB Fee Review & Timeline:

- Review fees by June for Hockey Season allowing time if there is an increase to inform user groups.

Roundtable:

- Vern - Elk's cash raffle tickets are now available. Money raised will go to Kid Sport and Community Youth Fund.
- AG Society is already working on next year's Fall Fair with focus on youth involvement.
- High School career day was moved to Feb 12 due to the teacher strike.
- RCMP ball is this coming weekend 180 tickets sold, hoping to get 250
- Erica spoke about the boards she is on and hopes to maintain while still being Town Councilor
- Welcome Packages update from Michele, Town will be launching it soon.
- SA2 Finished their budgets.
- Kali spoke about being a Medical Minds Leader

NEXT MEETINGS DATE:

Thursday February 12th at 7:00 pm in the Town Chambers

ADJOURNMENT

Acting Chairperson Darlene Herzog adjourned the meeting at 7:05 p.m.

_____

Acting Chairperson Darlene Herzog

_____

CAO Matthew Norburn

MINUTES

MUNICIPAL PLANNING COMMISSION

December 19, 2025

Minutes of the Municipal Planning Commission Meeting held Friday, December 19, 2025, at 12:15 p.m. in the Town of Hanna Council Chambers.

Council Members Present:

Kyle Olsen
Brenda Karg
Angie Warwick
Richard Preston
Jorr Duce

Members Absent

Administration Present:

Matthew Norburn – Chief Administrative Officer
Winona Gutsche – Director of Corporate Services
David Mohl – Development Officer

1.0 CALL TO ORDER

CAO Matthew Norburn called the Municipal Planning Commission meeting to order at 12:25 p.m.

2.0 APPOINTMENT OF MUNICIPAL PLANNING COMMISSION CHAIR AND VICE CHAIR

Angie Warwick nominated Kyle Olsen as Chair of the Municipal Planning Commission.

008-2025 Moved by Angie Warwick that nominations ceased.

Motion Carried.

Kyle Olsen nominated Angie Warwick as Vice Chair of the Municipal Planning Commission.

009-2025 Moved by Jorr Duce that nominations ceased.

Motion Carried

010-2025 Moved by Jorr Duce that Kyle Olsen be appointed as Chair of the Town of Hanna Municipal Planning Commission and that Angie Warwick be appointed as Vice Chair of the Town of Hanna Municipal Planning Commission for terms expiring at the end of their terms.

Motion Carried

3.0 REVIEW & ADOPT AGENDA

011-2025 Moved by Jorr Duce that the Agenda for December 19, 2025, be adopted as presented.

Motion Carried

4.0 ADOPT MINUTES OF PREVIOUS MEETING

012-2025 Moved by Richard Preston that the Minutes of the Municipal Planning Commission Meeting held September 9, 2025, be adopted as presented.

Motion Carried

5.0 NEW BUSINESS

5.1 Development Permit D48-25 Discretionary Use Accessory Building, Fabric Covered

013-2025 Moved by Jorr Duce That the Commission denies Development Permit Application D48-25 for the construction of an Accessory Building, Fabric Covered as a discretionary use in the R2 – General Residential District for the residential property at 219 – 4th Avenue East, legally described as Lot 11, Block

21, Plan 6133AW, Tax Roll 19700 as presented including a size variance to allow for a 12` X 20`(240 sq`) , as the proposed development:

- faces the street and would be very visible to passing traffic.
- could affect the value of neighbouring properties.

Motion Carried.

6.0 ADJOURNMENT

Chairman Olsen declared that all business concluded, the Municipal Planning Commission Meeting is adjourned at 12:58 p.m.

Chair Kyle Olsen

Chief Administrative Officer
Matthew Norburn

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 08.00

Senior Administrative Officials Reports

Recommended Motion

That Council accepts the Senior Administrative Officials reports 8.01 - 8.03 as presented for information.

Background

Senior Administration prepare reports on the highlights and activities of their department since the last Council meeting for Council's information. Council members are encouraged to ask questions or seek clarification on any information presented.

If a written report is not submitted, members of Senior Administration attend Council meetings to provide a verbal report.

Communications

Highlights of the reports may be communicated in the newsletter as well as on the Town website and through the Town Social Media Program.

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Chief Administrative Officer
    a. Community Services Coordinator
2. Director of Business & Communication
3. Director of Public Works / Community Services

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

CAO Report – January 13, 2026

- Engaged with website and meeting management software providers to explore options for improving online services and streamlining Council and Committee meetings. Next steps include reviewing proposals and recommending solutions that enhance accessibility and efficiency.
- Participated in several discussions regarding the potential sale of the former ATCO Campsite. These discussions aim to identify viable options that maximize community benefit and potential revenue for the Town.
- Met with a local investor to explore additional business opportunities within Hanna, supporting the Town's ongoing economic development initiatives.
- Along with senior staff, to meet with lifeguards, gather feedback and develop solutions to improve operations, safety, and programming for the upcoming pool season.
- Met with representatives from Kiddies Korner, who expressed interest in a long-term lease at Centennial Place, presenting an opportunity to secure stable tenancy and enhance community programming.
- Completed the 2025 Infrastructure Survey for Statistics Canada in collaboration with the Director of Public Works, ensuring accurate reporting to inform future planning and funding opportunities.

Community Services Coordinator Report – Michele Toews – January 2026

Outdoor Movie Night

The Outdoor Movie Night is in the early planning stages for this fall. Watch for Save the Date information coming soon.

Youth Club

The Youth Club will be holding their AGM on February 11th at 5:15pm at the Town Office. New youth and adult members are welcomed to join and help plan events for 2026

Community Services Board

The first intake for Community Services Board Grants in now open for 2026. Applications will be accepted until January 31st for this cycle. Non-profit community groups have been informed of the changes to the grant cycles, and the need for all asks, including facility discounts, to come through this process, rather than direct presentations to Council. The Board will meet in February to review applications and make their recommendations to Council for decision at the regular March Council Meeting.

After School Drop-In

Due to low utilization during our September to December pilot, the decision has been made to not continue with After School Drop-On programming with dedicated additional staff. However, the Fieldhouse at Centennia Place is still available for self directed youth drop-in after school on school days. Membership or drop-in fees apply.

Seniors' Fair

Partnering with the Big Country Primary Care Network on their Seniors' Fair event on March 4th. The free event includes speakers, vendors, lunch and more. Register by February 25th by calling Kim with the PCN at 403-321-4727.

COUNCIL REPORT

DATE: **Jan 13, 2026**

PRESENTED BY: **Brent Olesen, Director of Public Works/Community services**

- Since Dec 9th, 2025, Council meeting, the public works and Rec department has been busy with the following items:

  - Water & Sewer
    - We are hauling sewer out of special areas, waste transfer site and the airport.
    - We had to shut down Riley Grantham's water line due to a break close to his residence.
    - The crew had to shut off 3 curb stops due to residents leaving for the winter to the states and shut off valves leaking in their basements.

  - Road Maintenance
    - We Started doing snow removal on Main Street and a few of the main streets from the hospital to downtown before Christmas. We were doing pretty good and then we got hit with a blizzard on the Saturday, and we started all over again.
    - On Jan 7th we started doing snow removal by placing signs and updating the map on website with hopes to do a complete removal before we get another snowfall.
    - We took the Christmas lights down in the downtown area on Jan 5th.

  - Meetings
    - I am attending the Monday morning Director's meeting.
    - I was also working on budget this month.

  - Airport
    - We have been doing routine maintenance at the airport.

  - Cemetery
    - Unfortunately, we have had a cremation and a full casket with vault burials.

  - Arena
    - It has been busy with tournaments before the Christmas break, and I have heard nothing but great review about how accommodating our staff has been and making these events very successful - so great job to them.
    - The Oyen Eagles senior hockey team reached out and ask for some ice time which was on January 3rd to host one of their home games in Hanna. They

requested this because they have 7 local men playing on their team. They are very happy with the turn out they had about 275 people in attendance and again very appreciative of our staff at the arena.

- Pool
  - Matthew, Winona, Eric and I had a meeting with last year's pool staff informing them of the changes going forward heard some of their concerns about last year. I feel it was a very good meeting, and everybody left the room with a positive attitude and looking forward to this year.

- Other
  - Have had email conversations with Michele Toews, Community Services Coordinator. I am looking forward to sitting down with her after the new year, now that things are getting back in motion.

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 9.01

Development Permit Report – 2025 4th Quarter

Recommended Motion

That Council accepts the Town of Hanna Development Permit Statistics Report for the 2025 4th Quarter (October - December) for information and thanks Development Officer David Mohl for his presentation this evening.

Background

The Development Officer will be in attendance to present the Town of Hanna Development Permit Statistics for the 4th Quarter (October - December 2025) and address any question of Council.

Communications

N/A

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Development Permit Statistics – 2025 4th Quarter Activity Report

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

DEVELOPMENT PERMITS YEAR TO DATE 2025

Permit #	Type of Development	Address	$ Value
1st Quarter			
D01-25	Home Occupation - Minor	217 5th Avenue West	$0
D02-25	Construction - New Deck	307 4th Avenue West	$5,000
2nd Quarter			
D03-25	Home Occupation - Major	147 Stephens Cresent	$0
D04-25	Fence	111 3rd Avenue East	$4,000
D05-25	Construction - New Shed	114 7th Avenue East	$6,000
D06-25	Fence	112 Fielding Place	$2,000
D07-25	Home Occupation - Minor	606 3rd Street East	$0
D08-25	Construction - Sun Room	113 3rd Avenue East	$5,000
D09-25	Construction - New Deck	609 6th Avenue West	$4,000
D10-25	Fence	414 Centre Street	$5,000
D11-25	Fence	107 Stephens Crescent	$10,000
D12-25	Construction - New Car Port	304 7th Avenue West	$20,000
D13-25	Fence	209B 7th Avenue West	$9,000
D14-25	Construction - New Garage	120 Winkler Drive	Cancelled
D15-25	Fence	121 Shacker Crescent	$5,000
D16-25	Fence	154 Winkler Drive	$3,000
D17-25	Fence	106 6th Avenue West	$700
D18-25	Construction - Car Shelter	152 Shacker Crescent	$600

DEVELOPMENT PERMITS YEAR TO DATE 2025

D19-25	Fence	618 Centre Street	$2,500
D20-25	Fence	623 5th Avenue West	$6,000
D21-25	Fence	120 Winkler Drive	$1,000
D22-25	Fence	614 7th Avenue West	$350
3rd Quarter			
D23-25	Fence	111 2nd Avenue East	$3,000
D24-25	Construction - New Shed	207 3rd Avenue East	$6,000
D25-25	Construction - Renovation	404 Centre Street	$15,000
D26-25	Sign	402 Centre Street	$200
D27-25	Sign	302 Centre Street	$11,000
D28-25	Construction - Renovation	214 Centre Street	$25,000
D29-25	Construction - House	107 Fielding Place	$450,000
D30-25	Fence	214 Centre Street	$2,000
D31-25	Fence	323 4th Avenue East	$1,500
D32-25	Construction - Renovation	211 6th Avenue West	$1,000
D33-25	Construction - New Shed	211 6th Avenue West	$6,000
D34-25	Fence	305-307 1st Street West	$5,000
D35-25	Home Occupation - Minor	601 7th Avenue West	$0
D36-25	Fence	413 8th Avenue West	$500
D37-25	Fence	513 Centre Street	$500
D38-25	Construction - House	420 1st Avenue West	$300,000

DEVELOPMENT PERMITS YEAR TO DATE 2025

D39-25	Fence	211 5th Avenue West	$5,000
4th Quarter			
D40-25	Fence	502 Centre Street	$1,000
D41-25	Construction - House	116 Wilkins Drive	$490,000
D42-25	Fence	514 3rd Avenue West	$3,000
D43-25	Sign	221 2nd Avenue West	$250
D44-25	Fence	214 3rd Avenue East	$1,550
D45-25	Fence	708 Highway 9	$400,000
D46-25	Sign	602 2nd Avenue West	$9,000
D47-25	Construction - Renovation	221 2nd Avenue West	$7,500

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 9.02

Emergency Management Report – 2025 – 4th Quarter

Recommended Motion

That Council accepts the Town of Hanna Director of Emergency Management 2025 4th Quarter Report (October - December) for information and thanks the Director of Emergency Management David Mohl for his presentation this evening.

Background

Mr. Mohl is present this evening to provide an update on the Emergency Management activities undertaken in the 2025 – 4th Quarter (October - December) and address any questions Council may have.

Communications

N/A

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 9.03

Hanna Fire Department – 2025 4th Quarter Report

Recommended Motion

That Council accepts the Hanna Fire Department 2025 4th Quarter Report (October - December) and thanks Fire Chief David Mohl for his presentation this evening.

Background

The Fire Chief will be in attendance to present the Hanna Fire Department quarterly statistics for the 2025 4th Quarter (October – December) and address any questions Council may have.

Communications

Report highlights may be communicated through the Town of Hanna social media program.

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Hanna Fire Department – 2025 4th Quarter Activity Report
2. Hanna Fire Department – 2025 4th Quarter Comparison Report
3. Hanna Fire Department – 2025 Day & Times Report

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

HANNA FIRE DEPARTMENT

ACTIVITY REPORT

OCT - NOV - DEC

2025

CLASSIFICATION	TOWN #	RURAL #	COMBINED #
Structure Fire	0	1	1
Vehicle Fire	0	1	1
Rescue/MVA	1	4	5
Grass or Feed Fire	0	3	3
Medical Assist	4	2	6
Misc	4	1	5
False Alarm / Alarms Ringing	15	2	17
Total Calls 4th Quarter	**24**	**14**	**38**

Calls 1st Quarter	10	11	21
Calls 2nd Quarter	9	12	21
Calls 3rd Quarter	20	16	36
Calls 4th Quarter	24	14	38

Total Calls 2025	**63**	**53**	**116**

HANNA FIRE DEPARTMENT

NUMBER OF INCIDENTS MONTHLY & YEARLY COMPARISON

TOWN OF HANNA

Year	2025	2024	2023	2022	2021	2020
Jan	3	1	5	1	3	9
Feb	3	4	7	4	5	5
Mar	4	4	1	4	7	2
April	2	5	4	4	2	2
May	2	2	4	5	8	2
June	5	6	4	6	6	3
July	3	5	2	7	2	2
Aug	7	7	5	9	4	2
Sept	10	5	6	10	6	3
Oct	8	6	7	10	7	4
Nov	7	8	4	14	5	5
Dec	9	4	5	4	11	3

SPECIAL AREAS

2025	2024	2023	2022	2021	2020
1	1	1	4	2	1
1	1	3	3	4	1
0	0	2	2	3	2
2	3	7	2	4	3
1	3	3	4	4	5
1	4	7	7	9	1
2	5	7	3	18	1
1	12	7	8	1	7
1	4	5	3	9	2
3	4	1	4	4	2
4	0	2	2	3	2
3	0	0	1	1	1

ALBERTA TRANSPORTATION

2025	2024	2023	2022	2021	2020
7	3	4	2	0	3
1	1	1	0	1	2
1	2	2	3	2	1
4	3	4	2	2	1
1	1	1	4	2	2
3	1	2	3	3	0
6	2	1	0	6	1
5	3	4	2	8	6
1	4	4	2	4	4
4	2	5	3	4	2
0	0	1	4	3	0
0	4	3	6	2	3

HANNA FIRE DEPARTMENT

EMERGENCY CALLS

2025

DAY & TIMES

TIME OF DAY		TOWN	RURAL	COMBINED
:00	6:00	8	6	14
6:00	12:00	11	12	23
12:00	18:00	30	21	51
18:00	24:00	14	14	28
TOTAL		**63**	**53**	**116**

DAY OF WEEK	TOWN	RURAL	COMBINED
Monday	5	5	10
Tuesday	10	5	15
Wednesday	9	6	15
Thursday	11	7	18
Friday	8	12	20
Saturday	14	8	22
Sunday	6	10	16
TOTAL	**63**	**53**	**116**

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda
Background Information

Date: January 13, 2026 Agenda Item No: 09.04

Hanna Bylaw Enforcement – 2025 Fourth Quarter Report

Recommended Motion

That Council accept the Hanna Bylaw Enforcement Services 2025, Fourth Quarter Report for October, November and December 2025 as information.

Background

The Hanna Bylaw Enforcement Services Fourth Quarter Report provides statistics and updates for October, November and December 2025 regarding animal control, unsightly premises, snow removal, traffic, land use and noise control. Overall, bylaw enforcement activity during the fourth quarter focused on proactive community engagement and achieving compliance through education and enforcement.

2025, Fourth Quarter:

Responding to complaints received online, in writing, by phone and in person remains a priority. Proactive patrols to identify bylaw violations will continue, along with the development and implementation of Hanna Bylaw Services.

Unsightly Premises:

Enforcement of the Unsightly Premises and Snow Removal Bylaw began in October, with unsightly yards being identified as a priority, particularly backyards. The following steps were applied for the maintenance of unsightly premises:
Step 1: Warning
Step 2: Letter
Step 3: MGA Remedy
Step 4: MGA Notice of Entry

In November and December, unshoveled sidewalks were a priority and educating the public on where to put shovelled snow was also a focus.

Contractors were hired to clean up unsightly properties and shovel sidewalks where owners did not. Enforcement of unsightly premises will continue until issues are resolved.

Other complaints consisted of branches overhanging sidewalks and cut branches being disposed of in alleys.

First Quarter Intentions:

Continue enforcing the Unsightly Premises and Snow Removal Bylaw and proceed through the enforcement steps to address unsightly properties, unshoveled sidewalks and the proper placement of shovelled snow.

Traffic:

Several holiday trailers were found in violation of the 48-hour parking rule. Warnings and letters were issued to owners, and compliance was achieved.

Other violations included sidewalk obstructions, trailers being on jacks and not attached to vehicles and heavy vehicles parked on residential streets. Warnings and letters were issued to owners, and compliance was achieved.

There was some debate on whether several trailers stored in an alley were parked on town land or not. Determining property lines can be difficult in the winter, so this will be readdressed once the snow melts.

First Quarter Intentions:

Continue enforcing the 48-hour parking rule for trailers and educate the public on where trailers should be stored. Educate the public on how to avoid interfering with snow routes to avoid being towed once the 12-hour notice signs are posted.

Animal Control:

Complaints were received regarding “dogs and cats at large”, excessive barking, animal noise and owners not cleaning up after their animals. “Dogs at large” was an ongoing issue; one instance resulted in a dog-on-dog attack. Three tickets were issued after several warnings, two for having two “dogs at large” and one for a dog-on-dog attack.

First Quarter Intentions:

Continue enforcing bylaws regarding “dogs at large” and the potential consequences. Continue enforcing excessive barking and education on responsible pet ownership.

Statistics for October, November and December 2025:

Category	Oct Complaints	Oct Officer Generated	Oct Letters	Oct MGAs	Oct Tickets
Animal	3	0	0	0	0
Unsightly	6	32	22	9	0
Traffic	5	6	1	0	0
Noise	2	0	0	0	0
LUB	2	0	0	0	0
Total	**18**	**38**	**23**	**9**	**0**

Category	Nov Complaints	Nov Officer Generated	Nov Letters	Nov MGAs	Nov Tickets
Animal	4	0	0	0	3
Unsightly	4	9	22	4	0
Traffic	4	8	1	0	0
Noise	1	0	0	0	0
LUB	1	0	0	0	0
Total	**14**	**17**	**23**	**4**	**3**

Category	Dec Complaints	Dec Officer Generated	Dec Letters	Dec MGAs	Dec Tickets
Animal	2	0	1	1	0
Unsightly	5	25	0	0	0
Traffic	4	0	0	0	0
Noise	1	0	0	0	0
LUB	0	0	0	0	0
Total	**12**	**25**	**1**	**1**	**0**

Communications

Financial Implications

Operating:	_____	Capital Cost:	_____
Budget Available:	_____	Budget Available:	_____
Unbudgeted Costs:	_____	Unbudgeted Costs:	_____
Source of Funds:	_____	Source of Funds:	_____

Policy and/or Legislative Implications

Attachments

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 9.05

2026 – 2028 Operating and 2026-2030 Capital Budgets

Recommended Motion

That Council adopts the 2026 Operating and Capital Budget dated January 13, 2026, as presented; and accepts the 2027 & 2028 Operating Budgets and the 2027-2030 Capital Budgets for information.

Background

Further to the direction of Council on the draft Operating & Capital Budgets during the Council Budget Meetings held on December 15, 2025, December 17, 2025 and January 5, 2026, Administration has prepared the 2026 – 2028 Operating Budgets and 2026 – 2030 Capital Budgets for Council's approval. Administration attempted to include all anticipated revenues and expenditures for the three-year period, including a list of Capital items.

At the December 15, 2025, meeting the balances in the proposed budgets for the three years were as follows:

2026	$862,515 – Deficit
2027	$1,497,183 – Deficit
2028	$ 836,297 – Deficit

Following the January 5, 2026, Budget Meeting the following amendments were approved by Council:

- Add Strategic Planning – ($13,000.00)
- Increase Minimum Water Flat Rate ($2.00 billing) $16,080.00
- Increase Minimum Sewer Flat Rate ($2.00 billing) $16,080.00
- Sewer overage estimate increase $1,220.00
- Salary / Benefit Adjustments $106,973
- Remove Capital Items $305,000
- Draw from Accumulated Surplus $421,879.81
- Request final MSI funding $23,267.00
- Grant In Lieu adjustment –($19,953.10)
- Tax Revenue $5,758.82

Following these amendments, the balances in the proposed budgets for the three years were as follows:

2026	$790 – Surplus
2027	$ 1,341,221 – Deficit
2028	$ 723,126 – Deficit

The 2026 Operating Budget and Capital Budgets are presented this evening for Council's adoption. In addition, Administration is recommending Council accept the 2027-2028 Operating Budgets and the 2027–2030 Capital Budgets for information only.

The highlights in the operating budget are listed below:

REVENUE:

General Municipal	2.2% Tax Increase (Every 1% of tax increase will bring in approximately $29,770 assuming no change to assessment)	$3,042,222
	Concession & Franchise revenue (Based on 2025 estimates from ATCO & APEX)	$598,900
	Return on Investment (Decrease - $90,000 due to lower interest rates on general account)	$197,000
	Penalties on Tax (Assumes Bylaw remains at 4% and 5% penalties)	$20,646
Administration	Rental & Lease Revenue (Town Office Lease Space)	$14,700
	LGFF Operating – same as amount received in 2025	$305,700
	Special Areas Industrial Tax Transfer (Same as the 2025 Budget)	$725,000

	LGFF Capital – (Decrease - $54,438 from 2025 Allocation)	$579,309
	Build Canada Fund – Formerly Federal Gas Tax (Same as amount allocated in 2025)	$189,467
Police	Reflects three-year average	$2,300
Fire	Reflects three-year average – Fire Calls Special Areas Contribution (Capital & Operations)	$87,800 $211,180
Japanese Exchange Program	No program anticipated in 2026	$0
Municipal Enforcement	Reflects three-year average – Business License Fees Reflects three-year average – Dog License Fees	$18,100 $5,900
Streets & Roads	Transferred from Deferred Revenue (Downtown ATCO refund / MSI final)	$65,621
Airport	Anticipates suite rented for the full year Special Areas Contribution	$10,800 $14,010
Water Supply & Distribution	Water rates will increase - $3.18 m3 from $3.12 (Anticipating an increase in use of water based on three-year average) Fixed Water Flat Rate increased - $57.00/billing period (increase of $2.00)	$1,210,072
Sanitary Sewers	Reflects three-year average – Sanitary Sewer Revenue Fixed Sewer Flat Rate increased - $32.00/billing period (increase of $2.00)	$277,400
Garbage Collection & Disposal	Residential waste collection fees to remain the same as 2025 rates	$74,300

Regional Waste Authority	BCWMC 2026 Requisition (increase of $12,400.00 from 2025)	$347,000
FCSS	Provincial Grant – Remains at 2025 Level	$93,800
Cemetery	Reflects three-year average	$14,300
Visitor Information Centre	Assuming Harvest Sky Operation (Town still assumes building & grounds operating costs)	$0
Recreation	Special Areas Recreation Grant (Increase of $66,788) Federal Summer Employment Grant	$250,696 $43,080
Swimming Pool	Reflects 3-year Average	$85,000
Arena	Arena Rental - Reflects three-year Average Advertising (Increase of $3,200 from 2025)	$83,900 $15,300
Curling Rink	Reflects 3-year Average (Curling Club – Share of Services - $45,600) (Curling Rink Rental Revenue - $9,700)	$55,300
Ball Diamonds	Assumes Regular Season	$6,200
Fox Lake	Reflects 3-year Average (Decrease $20,156)	$85,603
Epic Adventures Program	Reflects 3-year Average (Full days M – T, 1/2-day Fridays) (Decrease $2,511 from 2025)	$11,987
Library		
Hector King-Hunter	Mayberry Donation from Deferred	$32,672
Soccer	Assumes Regular Season	$2,500
Centennial Place	Reflects 3-year Average	$91,444

	(Rentals & Drop-in - $13,600) (Lease Agreements - $20,000) (Sponsorships - $28,570) (Fitness centre - $29,274)	
Community Centre	Reflects 3-year Average	$33,866
Lions Hall	Reflects 3-year Average	$3,300

EXPENDITURES:

Salaries	Overall Full-time Staff Salary Increase from 2025 budget CAO – STEP Increase as per contract Grid Step including 2% COLA - 18 staff 2% COLA Adjustment only – 3 staff	 $ 91,433.00 $5,000.00
Utilities	Natural Gas - three-year average plus 5% (New retail rate – January 1, 2025 – $2.8220/GL) Power – three-year average plus 5% (five-year agreement effective January 1, 2022) Water & Sewer – three-year average (gl 1-41-0000-963)	$ 157,980 $ 307,100 $100,600
Petroleum	Three-year average - 10% increase	$ 80,000
Insurance	Using 2025 rates plus 5% increase ($172,190 for 2025)	$ 180,800
Council	Council Honorarium – Increased 2% from 2025 rates Technology Allowance allocated as $800/year annually Travel & Subsistence – 2025 Budgeted Levels	$ 101,400 $5,600 $ 27,650
Administration	Town share of Medical Clinic Operating Costs (23.7% increase - $30,579) Travel, Training & Subsistence Professional Services (Computer, Website, Licences, - $62,530) (Janitorial - $10,400) (Internet Hosting Fee - $9,100) (Financial Software AMAIS - $16,788) (Engineering Consultations - $10,000) (Investment Fees - $17,500) Palliser Regional Municipal Services Demolition Incentive Storefront Incentive Tax Incentive Contract Assessor Document & Meeting Management Software	$ 159,444 $ 13,000 $ 145,284 $ 44,400 $ 5,000 $ 6,000 $ 10,000 $51,400 $17,000

Japanese Student Exchange Program	No program in 2025	$0
Police	As per new Provincial requirement (same as 2025)	$ 124,827
Fire Department	Fire Fighter Remuneration – 3 Year Average Fire Chief Contract Increase - $5,000 Travel & Training (Increase of $2,000 from 2025)	$ 137,300 $35,400 $51,600
Emergency Management	Contracted – Director of Emergency Management	$10,400
Bylaw Services	Contracted Municipal Enforcement Officer	$ 34,840
Development Services	Contracted - Development Officer	$10,400
Animal Control	Harvest Sky Animal Rescue Operating Grant	$ 10,000
Common Services	Grader (Transfer to Reserves ends 2028) Plow Truck (Transfer to Reserves) Concrete sidewalk replacement program Asphalt pavement patches Streetlights Contracted Services Special Areas Board Industrial Transfer - Reserves Transfer to Reserve (Anticipated 2026 – LGFF - $597,309 – CCBF - $189,467)	$ 41,780 $52,500 $ 100,000 $ 30,000 $ 124,900 $15,000 $300,000 $786,776
Airport		
Water Supply & Distribution	Water charge from Commission – Usage based on 3-year average (HKRWSC rates increased from $3.12 to $3.18/m3) Water Line Repair & Maintenance HKRWC pump repair Transfer to Reserve	$ 936,300 $ 65,000 $40,000 $ 50,000

Sanitary Sewers	Continuation of annual line flushing & Video inspection program	$ 30,000
	Manhole repairs	$ 30,000
	Lift Station Miscellaneous – Inspections & Maintenance	$ 15,000
	Transfer to Reserve	$ 50,000
Garbage Collection	Based on 2025 Waste Collection Contract	$ 68,800
Regional Waste	Based on 2026 requisition from BCWMC (Increased $12,400 from 2025	$ 347,000
	Transfer surplus to Reserves	$6,800
FCSS	Family Resource Worker Program	$ 7,050
	Family & Marriage Therapy Program	$ 30,000
	HLC Program Guide Contribution	$ 5,000
	Healthy Family Initiative	$ 4,675
	Canada Day (Includes fireworks - $6,500)	$ 15,000
	Volunteer Week	$ 3,000
	Mayors Garden Party	$ 4,000
	Music in the Park	$10,000
	Contracted – Community Services Coordinator	$68,250
Business & Communication	Trade Publication & Marketing opportunities	$ 2,500
	Harvest Sky Region EDC Contribution	$ 45,000
	Banner replacement – (5)	$ 1,200
	Kiosk – 3 Stations	$ 1,500
	Palliser Economic Partnership Membership	$ 3,400
Visitor Information Centre	Assume Harvest Sky operation (Town covers building costs)	$ 2,814
Community Services Board	Community Services Board Grants	$20,000
Recreation	Travel, training & Subsistence	$ 4,500
	Special Areas Advance - Transfer to Capital Reserve	$ 90,000
	Recreation Facility Finley Software – Annual License	$4,200
	Contracted – Community Services Coordinator	$9,750

Swimming Pool	Assume normal season	$ 286,580
Arena	Assume normal season	$ 360,760
Parks Shop	Normal Operating Costs	$17,730
Curling Rink	Assume normal season Curling Club Subsidy - $17,500	$112,790
Ball Diamonds	Assume normal season	$34,050
Fox Lake	Assume normal operating season	$78,420
Parks	Normal operating season	$ 302,525
Epic Adventures Program	Operating a full program Contracted – Community Services Coordinator	$ 35,910 $3,250
Spray Park	Assume normal operating season	$ 12,740
Hector King Hunter Park	Assume normal operating season	$ 31,270
Soccer Fields	Assume normal season	$ 13,560
Museum	Operating Grant left at 2021 Level - $7,000 Town pays power & gas utilities - $10,400	$ 17,400
Library	Assume normal operating season Marigold Requisition Grant Increase – 2% - $1,500	$ 121,320 $ 21,300 $ 72,900
Centennial Place	Assume normal operation	$ 228,959
Community Centre	Assume full operation	$ 86,021
Lions Hall	Assume full operation	$ 8,690

2026 Capital
Items included in the budget are listed below by department.

Administration	Town Office Council Chamber Renovation	$50,000
Fire Department	Bunker Gear (4 sets)	$ 18,400
	Fire Hall Stucco & Painting	$100,000
	Training Tower Fence (Paid by Fire Fighters Association)	$100,000
Public Works	1 (4x4) ½ Ton Truck	$ 70,000
	Used 1 tone Flat Deck	$80,00
Streets & Roads	Snow gate for grader	$16,500
	Line Painter	$7,000
	Sweeping Bucket	$9,000
Water Distribution	Exercising Valve	$10,000
	Line Locater	$7,000
Sewer	Vac Truck (used)	$200,000
	Igloo Sewer Lift Station Building Repairs	$100,000
Cemetery	Columbarium Foundation Base	$7,500
Pool	Pool Floor Refinish	$ 35,000
	Pool Blanket - Replacement	$32,000
Parks	Mower replacement – zero turn	$ 30,000
Centennial Place	Fitness Centre weights	$14,700

Communications

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

1. Municipal Government Act

Attachments

1. Town of Hanna 2026 – 2028 Operating Budgets & 2026 – 2030 Capital Budgets.

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

	2025 BUDGET			2025 ACTUAL			2026 BUDGET		
	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE
GENERAL MUNICIPAL	3,819,991			3,573,981			3,858,767		
RESERVES	0			0			0		
REQUISITIONS	914,410	915,039		914,410	728,128		915,049	915,039	
PROVISION ACCT		2,500			0			2,500	
ACCUMULATED SURPLUS		0			0			0	
CONTINGENCY		0			0			0	
			3,816,862			**3,760,263**			**3,856,278**
GENERAL ADMINISTRATION	1,128,700			891,751			1,070,900		
COUNCIL		160,950			115,720			157,550	
ADMINISTRATION		1,343,255			1,086,444			1,072,054	
ADMINISTRATION - CAPITAL		104,000			72,275			50,000	
			-479,505			**-382,687**			**-208,704**
JAPANESE EXCHANGE	0			0			0		
JAPANESE EXCHANGE		0			0			0	
			0			**0**			**0**
TAX RECOVERY PROPERTY	0			0			0		
TAX RECOVERY PROPERTY		0			0			0	
			0			**0**			**0**
POLICE	4,000			942			2,300		
POLICE		124,827			124,827			124,827	
			-120,827			**-123,885**			**-122,527**
SAFETY & RISK MNGMT	0			0			0		
SAFETY & RISK MNGMT		6,350			2,172			6,350	
			-6,350			**-2,172**			**-6,350**
FIRE	400,579			82,275			398,980		
FIRE DEPARTMENT		376,376			230,561			396,801	
FIRE DEPT - CAPITAL		240,000			81,212			218,400	
			-215,797			**-229,497**			**-216,221**
FIRE - ECEPT GRANT	45,346			29,498			29,500		
FIRE TRAINING (ECETP)		37,458			8,000			29,498	
			7,888			**21,498**			**2**
EMERGENCY MANAGEMENT	0			0			0		
EMERGENCY MNGMT		13,200			9,256			19,200	
			-13,200			**-9,256**			**-19,200**
BY-LAW ENFORCEMENT	23,100			23,430			41,500		
BY-LAW ENFORCEMENT		88,400			43,646			102,700	
			-65,300			**-20,216**			**-61,200**
DOG CONTROL	4,600			8,505			6,000		
DOG CONTROL		13,200			12,712			13,300	
			-8,600			**-4,207**			**-7,300**

	2025 BUDGET			2025 ACTUAL			2026 BUDGET		
	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE
COMMON SERVICES	324,852			6,803			7,100		
PUBLIC WORKS		626,649			433,809			653,387	
PUBLIC WORKS - CAPITAL		318,000			317,227			150,000	
			-619,797			**-744,234**			**-796,287**
STREETS & ROADS	3,852,317			537,877			852,397		
STREETS & ROADS		1,339,914			474,889			1,610,658	
STREETS & ROADS - CAPITAL		2,815,600			1,228,693			32,500	
			-303,197			**-1,165,706**			**-790,761**
AIRPORT	22,210			43,048			25,110		
AIRPORT		35,720			44,970			39,120	
AIRPORT - CAPITAL		0			0			0	
			-13,510			**-1,922**			**-14,010**
WATER	1,307,819			1,204,033			1,311,972		
PLANT & TREATMENT		1,036,000			746,661			1,007,000	
LINES & DISTRIBUTION		310,393			242,392			400,350	
WATER DIST - CAPITAL		0			0			17,000	
			-38,574			**214,981**			**-112,379**
SANITARY SEWERS	485,100			411,547			567,285		
SANITARY SEWERS		417,120			150,307			220,320	
SAN SEWERS - CAPITAL		0			0			300,000	
			67,980			**261,240**			**46,965**
GARBAGE	74,300			76,834			74,300		
COLLECTION & DISPOSAL		69,800			61,851			69,200	
			4,500			**14,983**			**5,100**
REGIONAL WASTE SYSTEM	353,900			354,727			353,900		
REGIONAL WASTE		353,800			334,555			353,800	
			100			**20,172**			**100**
F.C.S.S.	99,300			101,311			99,800		
ADMINISTRATION		37,362			31,382			37,652	
PROGRAMS		139,900			112,859			142,600	
YOUTH CLUB SUPPORTS		20,100			16,935			20,400	
VAN OPERATIONS		5,650			7,453			7,870	
			-103,712			**-67,317**			**-108,722**
CEMETERY	14,100			15,878			14,992		
CEMETERY		30,430			18,958			31,230	
CEMETERY - CAPITAL		0			0			7,500	
			-16,330			**-3,080**			**-23,738**
MUNICIPAL PLANNING COMM	0			0			0		
MPC		500			0			500	
			-500			**0**			**-500**
COMMERCIAL OFFICE BLDG	0			0			0		
COMMERCIAL OFFICE		0			0			0	
CAPITAL		0			0			0	
			0			**0**			**0**

	2025 BUDGET			2025 ACTUAL			2026 BUDGET		
	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE
TOURISM	0			0			0		
TOURISM		37,700			24,588			38,400	
			-37,700			**-24,588**			**-38,400**
BUSINESS & COMMUNICATION	0			0			0		
MARKETING, EC DEV		186,560			154,435			189,160	
			-186,560			**-154,435**			**-189,160**
VISITOR INFORMATION	0			0			0		
BOOTH		26,300			38,797			22,400	
VIC - CAPITAL		7,000			0			0	
			-33,300			**-38,797**			**-22,400**
SUBDIVISION	0			41,198			0		
SUBDIVISION		0			0			0	
SUBDIVISION - CAPITAL		0			0			0	
			0			**41,198**			**0**
RECREATION	239,320			23,003			380,546		
CS BOARD		3,500			3,000			20,500	
RECREATION		178,630			87,306			172,728	
RECREATION - CAPITAL		0			0			0	
PARKS SHOP		16,730			18,590			17,730	
COMMUNITIES IN BLOOM		0			0			0	
			40,461			**-85,893**			**169,587**
SWIMMING POOLS	108,400			92,838			85,000		
POOLS		286,920			266,725			286,580	
POOLS - CAPITAL		53,000			26,478			67,000	
			-231,520			**-200,366**			**-268,580**
ARENA	102,800			100,566			102,500		
ARENA		365,500			277,367			328,860	
ICE PLANT		34,100			11,676			31,900	
ARENA - CAPITAL		50,000			55,974			0	
			-346,800			**-244,450**			**-258,260**
CURLING RINK	75,900			41,653			55,300		
CURLING RINK		84,530			85,108			80,890	
ICE PLANT		34,100			11,392			31,900	
C RINK - CAPITAL		50,000			53,031			0	
			-92,730			**-107,878**			**-57,490**
BALL DIAMONDS	4,300			6,175			6,200		
BALL DIAMONDS		34,690			25,923			34,050	
			-30,390			**-19,748**			**-27,850**
GOLF COURSE	0			0			0		
GOLF COURSE		3,810			3,633			3,810	
			-3,810			**-3,633**			**-3,810**

	2025 BUDGET			2025 ACTUAL			2026 BUDGET		
	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE	REVENUES	EXPENSES	DIFFERENCE
FOX LAKE PARK	105,559			57,112			85,603		
FOX LAKE PARK		78,220			63,247			78,420	
FOX LAKE PARK - CAPITAL		20,000			5,610			0	
			7,339			**-11,746**			**7,183**
PARKS	0			33,294			32,672		
PARKS		336,351			317,933			302,525	
PARKS - CAPITAL		112,000			115,305			30,000	
PIONEER PARK		34,030			22,595			31,270	
SPRAY PARK		12,840			9,911			12,740	
			-495,221			**-432,450**			**-343,863**
PLAYGROUND PROGRAM	14,498			11,200			11,987		
PROGRAM		39,160			36,065			39,160	
			-24,662			**-24,865**			**-27,173**
SOCCER FIELDS	2,500			2,500			2,500		
SOCCER FIELDS		13,020			12,236			13,560	
			-10,520			**-9,736**			**-11,060**
MUSEUM	0			0			0		
MUSEUM		16,800			17,319			17,400	
			-16,800			**-17,319**			**-17,400**
LIBRARY	10,000			0			0		
LIBRARY		119,460			117,467			121,320	
LIBRARY - CAPITAL		10,000			0			0	
			-119,460			**-117,467**			**-121,320**
CENTENNIAL PLACE	83,014			87,195			91,444		
RCSC		226,608			190,294			228,959	
RCSC - CAPITAL		19,000			17,708			14,700	
			-162,595			**-120,807**			**-152,215**
COMMUNITY CENTRE	36,364			47,534			33,866		
CENTRE		93,547			76,348			86,021	
CENTRE - CAPITAL		26,000			24,307			0	
			-83,183			**-53,121**			**-52,155**
LIONS HALL	3,150			3,150			3,300		
LIONS HALL		8,590			6,434			8,690	
			-5,440			**-3,284**			**-5,390**
REVENUE	**13,660,429**			**8,824,269**			**10,520,771**		
EXPENDITURES		**13,601,189**			**8,914,696**			**10,519,980**	
SURPLUS (DEFICIT)			**59,240**			**-90,427**			**790**

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	10 GENERAL MUNICIPAL					
1-01-00-111	RESIDENTIAL TAX GENERAL	1,980,265	1,979,931	2,023,831	2,064,307	2,105,593
	RESIDENTIAL TAX - SCHOOL	492,473	492,473	492,473	502,322	502,322
	RESIDENTIAL TAX - ACADIA	125,042	125,042	125,042	127,542	127,542
	SUB TOTAL RESIDENTIAL TAX	2,597,779	2,597,445	2,641,345	2,694,172	2,735,458
1-01-00-112	COMMERCIAL TAX GENERAL	725,107	725,107	741,059	755,881	770,998
	COMMERCIAL TAX - SCHOOL	208,100	208,100	208,100	212,262	212,262
	COMMERCIAL TAX - ACADIA	35,391	35,391	35,391	36,099	36,099
	SUB TOTAL COMMERCIAL TAX	968,598	968,598	984,550	1,004,241	1,019,359
1-01-00-113	INDUSTRIAL TAX GENERAL	58,992	58,992	60,289	61,495	62,725
	INDUSTRIAL TAX - SCHOOL	11,533	11,533	11,533	11,764	11,764
	INDUSTRIAL TAX - ACADIA	2,879	2,879	2,879	2,937	2,937
	INDUSTRIAL TAX - DI PROPERTY	37	37	37	37	37
	SUB TOTAL INDUSTRIAL TAX	73,441	73,441	74,739	76,233	77,463
1-01-00-114	FARMLAND TAX GENERAL	979	979	1,000	1,021	1,041
	FARMLAND TAX - SCHOOL	243	243	243	248	248
	FARMLAND TAX - ACADIA	62	62	62	63	63
	SUB TOTAL FARMLAND	1,284	1,284	1,306	1,332	1,352
1-01-00-115	POWER, PIPELINE,CABLE TAX GENERAL	114,069	114,069	116,579	118,910	121,288
	POWER, PIPELINE,CABLE TAX - SCHOOL	32,737	32,737	32,737	33,392	33,392
	POWER, PIPELINE,CABLE TAX - ACADIA	5,567	5,567	5,567	5,679	5,679
	POWER, PIPELINE,CABLE TAX - DI PROPERTY	602	602	602	602	602
	SUB TOTAL POWER, PIPE & CABLE	152,975	152,975	155,485	158,582	160,961
1-01-00-240	PROVINCIAL GRANT-IN-LIEU GENERAL	97,514	97,514	99,464	99,464	99,464
	PROVINCIAL GRANT-IN-LIEU - SCHOOL	0	0	0	0	0
	PROVINCIAL GRANT-IN-LIEU - ACADIA	383	383	383	261	261
	LESS PROVINCIAL ROLL BACK 50%	-12,837	0	0	0	0
	SUB TOTAL GRANT- IN LIEU	85,060	97,897	99,847	99,725	99,725
1-01-00-510	PENALTY & COST ON TAX	19,865	24,534	20,646	21,059	21,480
1-01-00-540	CONCESSION & FRANCHISE	548,400	446,577	598,900	610,878	623,096
1-01-00-550	RETURN ON INVESTMENTS	287,000	125,641	197,000	200,940	204,959
1-01-00-551	LOSS / GAIN ON SALE OF BONDS	0	0	0	0	0
1-01-00-590	OTHER	0	0	0	0	0
1-01-00-740	PROVINCIAL UNCONDITIONAL GRANT	0	0	0	0	0
1-01-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	0	0	0	0	0
	TOTAL GENERAL MUNICIPAL	4,734,401	4,488,391	4,773,817	4,867,161	4,943,851
	TOTAL GENERAL TAX	2,976,925	2,976,591	3,042,222.42	3,101,078	3,161,110
	TOTAL SCHOOL TAX	745,086	745,086	745,086	759,988	759,988
	TOTAL ACADIA TAX	169,324	169,324	169,324	172,580	172,580
	TOTAL DESIGNATED INDUSTRIAL			639		
	TOTAL TAX REVENUE	3,891,335	3,891,001	3,957,272	4,033,646	4,093,678

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	12 GENERAL ADMINISTRATION					
1-11-00-590	ELECTION REVENUE	2,000	0	0	0	0
1-12-00-410	GENERAL SERVICE & SUPPLY	5,900	11,679	8,700	8,874	9,051
1-12-00-419	SOUVENIR SALES	1,600	505	1,400	1,428	1,457
1-12-00-560	RENTAL & LEASE REVENUE	15,000	13,488	14,700	14,700	14,700
1-12-00-590	OTHER REVENUE	11,200	116,540	10,400	10,400	10,400
1-12-00-591	ADMINISTRATION DONATIONS	0	0	0	0	0
1-12-00-830	FEDERAL CONDITIONAL	48,300	24,540	0	0	0
1-12-00-840	PROVINCIAL CONDITIONAL	314,700	0	305,700	305,700	305,700
1-12-00-841	SPECIAL AREAS - PROVINCIAL CONDITIONAL	725,000	725,000	725,000	725,000	725,000
1-12-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	5,000	0	5,000	5,000	5,100
1-12-00-960	RECOVERIES FROM OPERATION	0	0	0	0	0
	12 TOTAL GEN ADMINISTRATION	1,128,700	891,751	1,070,900	1,071,102	1,071,408
	12-05 JAPANESE EXCHANGE					
1-12-05-590	JSEP OTHER REVENUE	0	0	0	0	0
	12-05 TOTAL JAPANESE EXCHANGE	0	0	0	0	0
	12-06 TAX RECOVERY PROPERTY					
1-12-06-560	TAX REC PROP - LEASE	0	0	0	0	0
	12-06 TOTAL TAX RECOVERY PROPERTY	0	0	0	0	0
	21 POLICE					
1-21-00-530	PROVINCIAL FINES	4,000	942	2,300	2,346	2,393
1-21-00-590	POLICE OTHER	0	0	0	0	0
1-21-00-840	PROVINCIAL CONDITIONAL	0	0	0	0	0
1-21-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	0	0	0	0	0
	21 TOTAL POLICE	4,000	942	2,300	2,346	2,393

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	23 FIRE					
1-23-00-410	FIRE FIGHTING FEES	89,900	78,775	87,800	89,556	91,347
1-23-00-590	OTHER	100,000	3,500	100,000	0	0
1-23-00-630	DISPOSAL OF ASSETS	0	0	0	0	0
1-23-00-840	FIRE PROVINCIAL CONDITIONAL	0	0	0	0	0
1-23-00-850	SPECIAL AREAS OPERATIONS GRANT	210,679	0	211,180	248,470	173,892
1-23-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	0	0	0	0	0
	23 TOTAL FIRE	400,579	82,275	398,980	338,026	265,239
	23-02 FIRE ECETP					
1-23-02-840	FIRE PROVINCIAL CONDITIONAL	37,400	29,498	29,500	0	0
1-23-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	7,946	0	0	0	0
	23 TOTAL ECETP	45,346	29,498	29,500	0	0
	24 EMERGENCY MANAGEMENT					
1-24-00-590	EMERGENCY MNGT - OTHER	0	0	0	0	0
1-24-00-840	EMERGENCY MNGT PROVINCIAL CONDITIONAI	0	0	0	0	0
1-24-00-850	EMERGENCY MNGT - S A GRANT	0	0	0	0	0
1-24-00-850	EMERGENCY MNGT - DRAWN FROM OP RESEF	0	0	0	0	0
	24 TOTAL EMERGENCY MANAGEMENT	0	0	0	0	0
	26 BY-LAW ENFORCEMENT					
1-26-00-410	WORK BILLED TO OTHERS	3,000	1,400	3,000	3,000	3,000
1-26-00-520	DEVELOPMENT PERMITS	500	930	600	600	600
1-26-00-522	BUSINESS LICENSES	17,900	20,025	18,100	18,462	18,831
1-26-00-525	COMPLIANCE CERTIFICATES	200	75	200	200	200
1-26-00-530	FINES	1,000	1,000	1,000	1,000	1,000
1-26-00-590	OTHER REVENUE	500	0	18,600	18,600	18,600
	26 TOTAL BY-LAW ENFORCEMENT	23,100	23,430	41,500	41,862	42,231
	28 ANIMAL CONTROL					
1-28-00-526	ANIMAL LICENSES	4,500	8,505	5,900	6,018	6,138
1-28-00-590	ANIMAL IMPOUND AND SUSTENANCE	100	0	100	100	100
	28 TOTAL ANIMAL CONTROL	4,600	8,505	6,000	6,118	6,238

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	31 COMMON SERVICES (PUBLIC WORKS)					
1-31-00-410	WORK BILLED TO OTHERS	9,600	6,768	6,800	6,936	7,075
1-31-00-590	OTHER REVENUE	300	35	300	300	300
1-31-00-630	SALE OF EQUIPMENT	0	0	0	0	0
1-31-00-840	PROVINCIAL CONDITIONAL	0	0	0	0	0
1-31-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	314,952	0	0	0	0
	31 TOTAL COMMON SERVICES	324,852	6,803	7,100	7,236	7,375
	32 STREETS & ROADS					
1-32-00-100	LOCAL IMPROVEMENT	0	0	0	0	0
1-32-00-590	OTHER REVENUE	0	137,873	0	0	0
1-32-00-830	FEDERAL CONDITIONAL	0	0	0	0	0
1-32-00-840	PROVINCIAL CONDITIONAL	1,827,464	400,000	786,776	786,776	786,776
1-32-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	0	0	0	0	0
1-32-00-930	DRAWN FROM DEFERRED REVENUE - DONATI	2,024,850	0	65,621	0	3,500,000
1-32-00-940	CONTRIBUTION FROM CAPITAL FUND	3	4	0	0	0
1-32-00-990	CONTRIBUTIONS - ATCO	0	0	0	0	0
	32 TOTAL STREETS & ROADS	3,852,317	537,877	852,397	786,776	4,286,776
	33 AIRPORT					
1-33-00-560	AIRPORT RENTAL & LEASE REVENUE	8,600	8,150	11,000	11,220	11,444
1-33-00-560	AIRPORT OTHER REVENUE	100	226	100	100	100
1-33-00-840	AIRPORT PROVINCIAL CONDITIONAL	0	34,672	0	0	0
1-33-00-850	AIRPORT LOCAL GRANTS	13,510	0	14,010	17,451	20,300
	33 TOTAL AIRPORT	22,210	43,048	25,110	28,771	31,845
	41 WATER SUPPLY & DISTRIBUTION					
1-41-00-100	LOCAL IMPROVEMENT	0	0	0	0	0
1-41-00-410	SALE OF WATER	1,200,719	1,117,452	1,210,072	1,234,273	1,258,959
1-41-00-412	SALE OF BULK WATER	0	0	0	0	0
1-41-00-413	SERVICE CHARGES	1,300	1,150	1,300	1,326	1,353
1-41-00-414	PENALTIES	0	0	0	0	0
1-41-00-590	OTHER REVENUE	0	0	0	0	0
1-41-00-840	PROVINCIAL CONDITIONAL	0	0	0	0	0
1-41-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	0	0	0	0	0
1-41-00-963	GROSS RECOVERY FROM OPERATIONS	105,800	82,138	100,600	102,612	104,664
1-41-02-410	WORK BILLED TO OTHERS	0	3,293	0	0	0
1-41-02-930	DRAWN FROM DEFERRED REVENUE - DONATI	0	0	0	0	0
	41 TOTAL WATER SUPPLY & DISTRIBUTION	1,307,819	1,204,033	1,311,972	1,338,211	1,364,975

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	42 SANITARY SEWERS					
1-42-00-410	SEWER CHARGES	260,100	261,417	277,400	282,948	288,607
1-42-00-411	SANITARY SEWER -SEWER CLEANING	0	0	0	0	0
1-42-00-412	SEWER LAGOON FEES	0	0	0	0	0
1-42-00-590	SEWER OTHER	0	130	0	0	0
1-42-00-840	PROVINCIAL CONDITIONAL GRANT	200,000	150,000	0	0	0
1-42-00-920	DRAWN FROM SURPLUS (OPERATING RESERV	25,000	0	289,885	0	0
1-42-00-930	DRAWN FROM DEFERRED REVENUE - DONATI	0	0	0	0	0
1-42-00-940	CONTRIBUTION FROM CAPITAL FUND	0	0	0	0	0
	42 TOTAL SANITARY SEWERS	485,100	411,547	567,285	282,948	288,607
	43 GARBAGE COLLECTION & DISPOSAL					
1-43-00-410	COLLECTION CHARGES - RESIDENTIAL	74,300	76,801	74,300	74,300	74,300
1-43-00-590	OTHER	0	33	0	0	0
	43 TOTAL GARBAGE COLLECTION & DISPOSAL	74,300	76,834	74,300	74,300	74,300
	44 BIG COUNTRY WASTE AUTHORITY					
1-44-00-410	REGIONAL WASTE SITE FEES	353,800	354,727	353,800	353,800	361,100
1-44-00-411	REGIONAL WASTE FEES - SCALE	0	0	0	0	0
1-44-00-414	REGIONAL WASTE PENALTIES	0	0	0	0	0
1-44-00-415	REGIONAL WASTE BCRWA ADMIN FEES	0	0	0	0	0
1-44-00-590	REGIONAL WASTE OTHER	100	0	100	100	100
	44 TOTAL REGIONAL WASTE	353,900	354,727	353,900	353,900	361,200

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	51 F.C.S.S.					
1-51-00-402	PROGRAM REVENUE - OTHER	300	0	300	306	312
1-51-00-410	SUPPLY & SERVICES	0	0	0	0	0
1-51-00-561	VAN RENTAL	1,000	1,242	1,000	1,020	1,040
1-51-00-590	FCSS OTHER (AFTER SCHOOL CARE)	0	0	0	0	0
1-51-00-591	OTHER REV & DONATIONS	0	2,000	500	500	500
1-51-00-830	FEDERAL CONDITIONAL	4,200	4,230	4,200	4,200	4,200
1-51-00-840	PROVINCIAL CONDITIONAL	93,800	93,839	93,800	93,800	93,800
1-51-0201-840	PROVINCIAL CONDITIONAL AFTER SCHOOL CA	0	0	0	0	0
1-51-00-850	SPECIAL AREAS MATCHING FUNDS	0	0	0	0	0
1-51-00-920	TRANSFER FROM OPERATING RESERVE	0	0	0	0	0
	51 TOTAL F.C.S.S.	99,300	101,311	99,800	99,826	99,853
	56 CEMETERY					
1-56-00-410	CHARGES	13,600	15,255	14,300	14,586	14,878
1-56-00-590	OTHER	500	623	692	706	720
1-56-00-920	TRANSFER FROM CAPITAL RESERVE	0	0	0	0	0
	56 TOTAL CEMETERY	14,100	15,878	14,992	15,292	15,598
	61-02 COMMERCIAL OFFICE BUILDING					
1-61-02-560	RENT OR LEASE	0	0	0	0	0
1-61-02-930	DRAW FROM DEFERRED REVENUE	0	0	0	0	0
	61-02 TOTAL COMMERCIAL OFFICE BUILDING	0	0	0	0	0
	61-03 TOURISM					
1-61-03-410	SALES OF GOODS & SERVICES	0	0	0	0	0
1-61-03-590	TOURISM OTHER REVENUE	0	0	0	0	0
1-61-03-840	PROVINCIAL GRANT	0	0	0	0	0
	61 TOTAL TOURISM	0	0	0	0	0

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	61-04 BUSINESS & COMMUNICATIONS					
1-61-04-410	SALES OF GOODS & SERVICES	0	0	0	0	0
1-61-04-590	OTHER	0	0	0	0	0
1-61-04-830	FEDERAL CONDITIONAL GRANTS	0	0	0	0	0
1-61-04-840	PROVINCIAL CONDITIONAL GRANTS	0	0	0	0	0
1-61-04-850	LOCAL GRANTS	0	0	0	0	0
1-61-04-920	TRANSFER FROM CONTINGENCY RESERVE	0	0	0	0	0
	61 TOTAL BUSINESS & COMMUNICATIONS	0	0	0	0	0
	62 VISITOR INFORMATION CENTRE					
1-62-00-410	SALE OF GOODS	0	0	0	0	0
1-62-00-590	OTHER REVENUE	0	0	0	0	0
1-62-00-840	PROVINCIAL CONDITIONAL GRANT	0	0	0	0	0
1-62-00-930	DRAWN FROM DEFERRED REVENUE - DONATI	0	0	0	0	0
	66 TOTAL VISITOR INFORMATION CENTRE	0	0	0	0	0
	66 SUBDIVISION					
1-66-00-400	SALE OF LAND	0	41,198	0	0	0
1-66-00-410	SERVICE & SUPPLIES	0	0	0	0	0
1-66-00-590	SUBDIVISION REVENUE	0	0	0	0	0
1-66-00-840	PROVINCIAL CONDITIONAL	0	0	0	0	0
1-66-00-920	TRANSFER FROM CONTINGENCY RESERVE	0	0	0	0	0
1-66-00-960	RECOVERIES FROM OPERATING	0	0	0	0	0
	66 TOTAL SUBDIVISION	0	41,198	0	0	0

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72 RECREATION					
1-72-00-410	SALES & USER FEES	2,540	2,932	2,828	2,884	2,942
1-72-00-430	PROGRAM REVENUE	7,600	5,269	7,100	7,242	7,387
1-72-00-591	RECREATION DONATIONS	0	4,600	0	0	0
1-72-00-830	FEDERAL CONDITIONAL GRANTS	25,800	0	43,080	43,942	43,942
1-72-00-840	PROVINCIAL CONDITIONAL GRANTS	0	0	0	0	0
1-72-00-850	LOCAL GRANTS	184,181	0	250,969	250,969	250,969
1-72-00-920	TRANSFER FROM OPERATING RESERVE	0	0	0	0	0
1-72-00-930	DRAWN FROM DEFERRED REVENUE - DONATI	10,000	0	66,969	0	0
1-72-00-940	TRANSFER FROM CAPITAL RESERVE	0	0	0	0	0
1-72-00-990	OTHER REVENUE	0	0	0	0	0
1-72-00-998	WORK BILLED TO OTHERS	9,200	10,203	9,600	9,792	9,988
	72 TOTAL RECREATION	239,320	23,003	380,546	314,829	315,227
	72-01 POOL					
1-72-01-410	POOL PASSES & PLUNGE CARDS	23,300	22,993	23,200	23,664	24,137
1-72-01-410	POOL LESSON REGISTRATIONS	37,100	35,346	38,300	39,066	39,847
1-72-01-410	POOL DAILY ADMISSIONS	12,900	11,744	12,200	12,444	12,693
1-72-01-419	POOL RETAIL SALES	4,000	2,694	3,500	3,570	3,641
1-72-01-560	POOL RENTAL REVENUE	7,600	7,010	7,600	7,752	7,907
1-72-01-590	SWIMMING POOL DONATIONS	23,500	13,051	200	204	208
1-72-01-840	SWIMMING POOL PROV CONDITIONAL	0	0	0	0	0
1-72-01-930	SWIMMING POOL DRAWN FROM DEFERRED	0	0	0	15,000	0
1-72-01-990	SWIMMING POOL OTHER	0	0	0	0	0
	72.01 TOTAL POOL	108,400	92,838	85,000	101,700	88,434
	72-02 ARENA					
1-72-02-410	ARENA ADVERTISING REV (SIGNS)	12,100	15,021	15,300	15,606	15,918
1-72-02-411	SUPPLIES TO OTHER DEPTS	0	0	0	0	0
1-72-02-560	ARENA RENTAL REVENUE	82,400	79,665	83,900	85,578	87,290
1-72-02-562	ARENA LOBBY & CONCESSION	3,300	3,230	3,300	3,366	3,433
1-72-02-590	ARENA DONATIONS	0	2,651	0	0	0
1-72-02-840	ARENA PROVINCIAL CONDITIONAL	0	0	0	0	0
1-72-02-920	ARENA DRAWN FROM OPERATING RES	5,000	0	0	0	0
	72-02 TOTAL ARENA	102,800	100,566	102,500	104,550	106,641
	72-04 CURLING RINK					
1-72-04-410	CURLING RINK SALE OF SERVICES	51,600	31,821	45,600	46,512	47,442
1-72-04-560	CURLING RINK RENTAL REVENUE	9,300	9,832	9,700	9,894	10,092
1-72-04-840	CURLING RINK PROVINCIAL CONDITIONAL	0	0	0	0	0
1-72-04-930	CURLING RINK DRAWN FROM DEFFERED	15,000	0	0	0	0
1-72-04-990	CURLING RINK OTHER REVENUE	0	0	0	0	0
	72-04 TOTAL CURLING RINK	75,900	41,653	55,300	56,406	57,534

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72-05 BALL DIAMONDS					
1-72-05-560	BALL DIAMOND REVENUE	4,300	6,175	6,200	6,324	6,450
1-72-05-591	BALL DIAMOND DONATIONS	0	0	0	0	0
	72-05 TOTAL BALL DIAMONDS	4,300	6,175	6,200	6,324	6,450
	72-06 GOLF COURSE					
1-72-06-850	GOLF COURSE GRANT FROM LOCAL GOVT	0	0	0	0	0
1-72-06-960	GOLF COURSE RECOVERIES FROM OPERATIN	0	0	0	0	0
	72-09 TOTAL GOLF COURSE	0	0	0	0	0
	72-07 FOX LAKE PARK					
1-72-07-410	FOX LAKE SALES REVENUE	5,700	3,782	4,300	4,386	4,474
1-72-07-419	FOX LAKE RETAIL SALES	259	39	103	105	107
1-72-07-560	FOX LAKE RENTAL REVENUE	99,600	53,291	81,200	82,824	84,480
1-72-07-591	FISH STOCKING DONATIONS	0	0	0	0	0
1-72-07-920	FOX LAKE DRAWN FROM OPERATING RES	0	0	0	0	60,000
1-72-07-990	FOX LAKE OTHER REVENUE	0	0	0	0	0
	72-07 TOTAL FOX LAKE PARK	105,559	57,112	85,603	87,315	149,061
	72-08 PARKS					
1-72-08-930	PARKS DRAWN FROM RESERVES	0	0	0	0	0
1-72-08-990	PARKS OTHER REVENUE	0	621	0	0	0
	72-08 TOTAL PARKS	0	621	0	0	0
	72-10 PLAYGROUND PROGRAM					
1-72-10-410	PLAYGROUND PROGRAM REVENUE	14,498	11,200	11,987	12,227	12,471
1-72-10-591	PLAYGROUND PROGRAM DONATIONS	0	0	0	0	0
	72-10 PLAYGROUND PROGRAM	14,498	11,200	11,987	12,227	12,471

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72-11 COMMUNITIES IN BLOOM					
1-72-11-410	COMMUNITIES IN BLOOM REVENUE	0	0	0	0	0
	72-11 COMMUNITIES IN BLOOM	0	0	0	0	0
	72-12 SPRAY PARK					
1-72-12-560	SPRAY PARK DONATION	0	0	0	0	0
	72-12 SPRAY PARK	0	0	0	0	0
	72-13 HECTOR KING HUNTER PARK					
1-72-13-560	HKH PIONEER PARK REVENUE	0	32,672	0	0	0
1-72-13-560	HKH PIONEER PARK FROM DEFERRED	0	0	32,672	0	0
	72-13 TOTAL HKH PARK	0	32,672	32,672	0	0
	72-14 SOCCER FIELDS					
1-72-14-560	SOCCER FIELDS REVENUE	2,500	2,500	2,500	2,550	2,601
	72-14 TOTAL SOCCER FIELDS	2,500	2,500	2,500	2,550	2,601
	74 MUSEUM					
1-74-01-410	PAYROLL	0	0	0	0	0
1-74-01-840	PROVINCIAL CONDITIONAL GRANTS	0	0	0	0	0
	74 TOTAL MUSEUM	0	0	0	0	0
	74 LIBRARY					
1-74-02-410	PAYROLL	0	0	0	0	0
1-74-02-590	LIBRARY OTHER	0	0	0	0	0
1-74-02-840	PROVINCIAL CONDITIONAL	0	0	0	50,000	0
1-74-02-850	FROM OTHER LOCAL GOVERNMENTS	0	0	0	25,000	0
1-74-02-920	DRAWN FROM SURPLUS	10,000	0	0	0	0
	74 TOTAL LIBRARY	10,000	0	0	75,000	0

ACCOUNT NUMBER	OPERATING REVENUES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	74 CENTENNIAL PLACE					
1-74-08-560	SALES REVENUE	12,100	15,456	13,600	13,872	14,149
1-74-08-561	LEASE AGREEMENT REVENUE	20,000	20,000	20,000	20,000	20,000
1-74-08-590	OTHER REVENUE	0	1,484	0	0	0
1-74-08-591	SPONSORSHIPS / NAMING RIGHTS	19,050	28,571	28,570	28,570	28,570
1-74-08-830	FEDERAL CONDITIONAL	0	0	0	0	0
1-74-08-840	PROVINCIAL CONDITIONAL	0	0	0	0	0
1-74-08-850	LOCAL GRANTS	0	0	0	0	0
1-74-08-920	DRAWN FROM SURPLUS	0	0	0	0	0
1-74-08-930	DRAWN FROM DEFERRED	0	0	0	0	0
1-74-08-940	DRAWN FROM CAPITAL RESERVES	0	0	0	0	0
1-74-0801-561	FITNESS CENTRE FEES	31,864	21,683	29,274	29,860	30,457
1-74-0801-591	FITNESS CENTRE DONATIONS	0	0	0	0	0
	74 TOTAL CENTENNIAL PLACE	83,014	87,195	91,444	92,302	93,176
	74 COMMUNITY CENTRE					
1-74-09-415	SALES (POP)	0	0	0	0	0
1-74-09-560	RENTAL REVENUE	29,242	47,534	33,866	34,544	35,235
1-74-09-591	DONATIONS	0	0	0	125,000	0
1-74-09-840	FEDERAL CONDITIONAL	0	0	0	250,000	0
1-74-09-840	PROVINCIAL CONDITIONAL -	7,122	0	0	0	0
1-74-09-920	TRANS FROM OPERATING SURPLUS	0	0	0	0	0
1-74-09-930	DRAWN FROM DEFERRED REVENUE - DONATI	0	0	0	0	0
1-74-09-990	OTHER	0	0	0	0	0
	74 TOTAL COMMUNITY CENTRE	36,364	47,534	33,866	409,544	35,235
	74 LIONS HALL					
1-74-10-560	RENTAL REVENUE	3,150	3,150	3,300	3,366	3,433
1-74-10-590	OTHER	0	0	0	0	0
1-74-10-920	DRAW FROM OPERATING	0	0	0	0	0
	74 TOTAL LIONS HALL	3,150	3,150	3,300	3,366	3,433
1-97-00-910	RESERVES	0	0	0	0	0
	TOTAL REVENUE	**13,660,429**	**8,824,269**	**10,520,771**	**10,579,987**	**13,732,153**

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	COUNCIL					
2-11-00-110	WAGES	99,700	80,585	101,400	103,428	105,497
2-11-00-130	BENEFITS	4,200	3,866	4,200	4,284	4,370
2-11-00-133	NON T4 BENEFITS	550	525	550	561	572
2-11-00-211	TRAVEL & SUBSISTENCE	14,400	10,117	14,400	14,688	14,982
2-11-00-212	TRAINING - REGISTRATIONS	13,300	3,535	13,300	13,566	13,837
2-11-00-500	GOODS	17,400	11,055	17,400	17,748	18,103
2-11-00-990	OTHER (ELECTION)	9,200	5,461	4,200	4,284	4,370
2-11-00-999	MAYOR - PUBLIC RELATIONS, PROMOTIONS	2,200	576	2,100	2,100	2,142
	11 TOTAL COUNCIL	160,950	115,720	157,550	160,659	163,872
	12 ADMINISTRATION					
2-12-00-110	SALARIES	315,600	262,333	329,400	335,988	342,708
2-12-00-111	CASUAL LABOUR	8,700	0	8,700	9,486	9,676
2-12-00-130	EMPLOYEE GOVT BENEFITS	20,900	17,975	21,800	22,236	22,681
2-12-00-131	CASUAL LABOUR BENEFITS	600	0	600	612	624
2-12-00-133	EMPLOYEE NON T4 BENEFITS	39,900	41,930	39,700	40,494	41,304
2-12-00-200	PAYROLL COSTS	5,100	5,150	5,100	5,202	5,306
2-12-00-201	WORKERS COMPENSATION	43,300	35,357	43,300	44,166	45,049
2-12-00-211	TRAVEL & SUBSISTENCE	7,100	4,461	7,100	7,242	7,387
2-12-00-212	STAFF TRAINING	5,900	2,396	5,900	6,018	6,138
2-12-00-215	FREIGHT & POSTAGE	10,600	7,678	10,600	10,812	11,028
2-12-00-217	TELEPHONE	8,200	5,798	8,200	8,364	8,531
2-12-00-220	ADVERTISING & PRINTING	9,400	5,862	9,400	9,588	9,780
2-12-00-221	SUBSCRIPTION & MEMBERSHIP	10,000	8,184	10,000	10,200	10,404
2-12-00-230	AUDIT	38,700	26,900	38,700	39,474	40,263
2-12-00-231	LEGAL	355,000	319,412	25,000	25,000	25,000
2-12-00-232	CONTRACTED PROFESSIONAL SERVICE	131,235	73,720	145,284	128,190	130,754
2-12-00-233	REGIONAL PLANNING SERVICE	44,400	44,400	49,250	50,000	50,000
2-12-00-250	CONTRACTED REPAIRS	5,000	10,512	7,500	7,650	7,803
2-12-00-274	INSURANCE	20,480	19,519	20,480	20,890	21,307
2-12-00-280	ASSESSOR	50,400	26,975	51,400	52,171	52,954
2-12-00-285	LAND TITLES OFFICE	1,000	290	1,000	1,020	1,040
2-12-00-500	GOODS	13,000	1,945	9,000	11,980	10,020
2-12-00-501	SOUVENIRS	1,200	232	1,500	1,530	1,561
2-12-00-541	POWER	27,000	16,402	22,600	23,052	23,513
2-12-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-12-00-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-12-00-770	GRANTS TO OTHER ORGANIZATIONS	133,900	133,865	164,400	167,688	171,042
2-12-00-771	SENIORS TRANSPORTATION GRANT	0	0	0	0	0
2-12-00-810	BANK AND INVESTMENT CHARGES	7,300	5,700	7,300	7,446	7,595
2-12-00-821	PENSION INTEREST CHARGES	0	0	0	0	0
2-12-00-963	GROSS REC. TO OPERATING -WATER	1,340	1,134	840	857	874
2-12-00-990	OTHER	27,000	7,846	27,000	27,540	28,091
2-12-00-991	TAX DISCOUNTS	0	0	0	0	0
2-12-00-999	PUBLIC RELATIONS - PROMOTIONS	1,000	470	1,000	1,020	1,040
2-12-0001-999	AMORTIZATION EXPENSE	0	0	0	0	0
	12 TOTAL ADMINISTRATION	1,343,255	1,086,444	1,072,054	1,075,915	1,093,473

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	12-05 JAPANESE STUDENT EXCHANGE					
2-12-0500-232	CONTRACTED SERVICES	0	0	0	0	0
2-12-0500-500	GOODS	0	0	0	0	0
2-12-0500-990	OTHER	0	0	0	0	0
	12-05 TOTAL JAPANESE STUDENT EXCHANGE	0	0	0	0	0
	12-06 TAX RECOVERY PROPERTY					
2-12-0600-250	CONTRACTED REPAIRS	0	0	0	0	0
2-12-0600-274	INSURANCE	0	0	0	0	0
2-12-0600-540	HEATING	0	0	0	0	0
2-12-0600-541	POWER	0	0	0	0	0
2-12-0600-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-12-0600-963	GROSS RECOVERIES FROM OPERATING	0	0	0	0	0
	12-06 TOTAL TAX RECOVERY PROPERTY	0	0	0	0	0
	21 POLICE					
2-21-00-340	PROVINCIAL CONTRACT	124,827	124,827	124,827	124,827	124,827
2-21-00-500	GOODS	0	0	0	0	0
	21 TOTAL POLICE	124,827	124,827	124,827	124,827	124,827

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	22 SAFETY & RISK MANAGEMENT					
2-22-00-211	TRAVEL	0	0	0	0	0
2-22-00-212	TRAINING	2,000	0	2,000	2,040	2,081
2-22-00-221	MEMBERSHIPS/SUBSCRIPTIONS	1,950	1,050	1,950	1,989	2,029
2-22-00-250	CONTRACTED REPAIRS	1,200	760	1,200	1,224	1,248
2-22-00-500	GOODS	1,200	362	1,200	1,224	1,248
	24 TOTAL SAFETY & RISK MANAGEMENT	6,350	2,172	6,350	6,477	6,607
	23 FIRE					
2-23-00-110	SALARIES	0	0	0	0	0
2-23-00-111	FIRE FIGHTER WAGES	136,300	0	137,300	140,046	142,847
2-23-00-130	EMPLOYEE GOVT BENEFITS	0	0	0	0	0
2-23-00-131	FIRE FIGHTER GOVT BENEFITS	9,600	2,751	9,600	9,792	9,988
2-23-00-133	NON T4 BENEFITS & MEDICAL	1,500	1,480	1,500	1,530	1,561
2-23-00-211	TRAVEL	10,100	8,673	12,100	12,342	12,589
2-23-00-212	TRAINING	39,500	30,850	39,500	40,290	41,096
2-23-00-215	FREIGHT	1,000	697	1,000	1,020	1,040
2-23-00-217	TELEPHONE	7,200	3,546	7,500	9,650	7,843
2-23-00-220	ADVERTISING	800	451	800	816	832
2-23-00-221	SUBSCRIPTION & MEMBERSHIP	1,200	1,090	1,600	1,632	1,665
2-23-00-232	CONTRACTED SERVICES	38,100	32,541	43,000	48,860	54,837
2-23-00-250	CONTRACTED REPAIRS	14,400	13,373	21,000	21,420	21,848
2-23-00-255	CONTRACTED VEHICLE REPAIRS	15,000	44,690	20,000	20,400	20,808
2-23-00-274	INSURANCE	23,750	22,621	23,750	24,225	24,710
2-23-00-275	PREVENTION & INVESTIGATION	600	747	2,000	2,040	2,081
2-23-00-500	GOODS	23,826	21,302	23,151	23,614	24,087
2-23-00-521	PETROLEUM PRODUCTS	9,300	6,382	8,800	8,976	9,156
2-23-00-523	VEHICLE GOODS	300	14	300	306	312
2-23-00-540	HEATING	11,600	13,331	13,200	13,464	13,733
2-23-00-541	POWER	15,300	11,326	13,700	13,974	14,253
2-23-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-23-00-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-23-00-963	GROSS REC. TO OPERATING -WATER	17,000	14,648	17,000	17,340	17,687
2-23-00-990	OTHER	0	50	0	0	0
2-23-0000-999	AMORTIZATION EXPENSE	0	0	0	0	0
	23 TOTAL FIRE	376,376	230,561	396,801	411,737	422,972
	23-02 FIRE - ECETP TRAINING GRANT					
2-23-02-212	TRAINING	37,458	7,600	29,498	0	0
2-23-02-215	FREIGHT	0	0	0	0	0
2-23-02-232	CONTRACTED SERVICES	0	400	0	0	0
2-23-02-500	GOODS	0	0	0	0	0
2-23-02-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
	23 TOTAL FIRE - ECETP	37,458	8,000	29,498	0	0
	24 EMERGENCY MANAGEMENT					
2-24-00-212	TRAINING	2,000	0	4,500	4,590	4,682
2-24-00-232	CONTRACTED SERVICES	10,400	8,667	10,400	10,400	10,400
2-24-00-500	GOODS	800	589	4,300	4,386	4,474
2-24-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-24-00-990	OTHER	0	0	0	0	0
2-24-0000-999	AMORTIZATION EXPENSE	0	0	0	0	0
	24 TOTAL EMERGENCY MANAGEMENT	13,200	9,256	19,200	19,376	19,556

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	26 BY-LAW ENFORCEMENT					
2-26-00-110	SALARIES	0	11,884	62,400	0	0
2-26-00-130	EMPLOYEE GOVT BENEFITS	0	876	5,500	0	0
2-26-00-133	NON T4 BENEFITS	0	276	5,200	0	0
2-26-00-211	TRAVEL	1,000	0	1,000	1,020	1,040
2-26-00-212	TRAINING	1,000	0	1,000	1,020	1,040
2-26-00-215	FREIGHT	700	590	700	714	728
2-26-00-217	TELEPHONE	1,250	1,065	1,250	1,275	1,301
2-26-00-220	ADVERTISING	1,900	762	1,900	1,938	1,977
2-26-00-221	MEMBERSHIP	200	0	200	204	208
2-26-00-231	LEGAL EXPENSE	0	0	0	0	0
2-26-00-232	CONTRACTED PROFESSIONAL SERVICES	71,900	22,467	13,100	13,362	13,629
2-26-00-250	CONTRACTED REPAIRS	0	0	0	0	0
2-26-00-255	CONTRACTED VEHICLE REPAIRS	3,000	0	3,000	560	571
2-26-00-274	INSURANCE	750	716	750	765	780
2-26-00-500	GOODS	2,500	3,056	2,500	2,550	2,601
2-26-00-521	PETROLEUM PRODUCTS	1,200	471	1,200	1,224	1,248
2-26-00-523	VEHICLE GOODS	0	83	0	0	0
2-26-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-26-00-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-26-00-998	WORK BILLED TO OTHERS	3,000	1,400	3,000	3,060	3,121
	26 TOTAL BY-LAW ENFORCEMENT	88,400	43,646	102,700	27,692	28,246
	28 ANIMAL CONTROL					
2-28-00-110	SALARIES	0	0	0	0	0
2-28-00-130	EMPLOYEE GOVT BENEFITS	0	0	0	0	0
2-28-00-133	NON T4 BENEFITS	0	0	0	0	0
2-28-00-215	POSTAGE	700	604	700	714	728
2-28-00-220	ADVERTISING	400	348	400	408	416
2-28-00-232	CONTRACTED SERVICES	1,500	1,235	1,600	1,632	1,665
2-28-00-500	GOODS	600	525	600	612	624
2-28-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-28-00-770	GRANTS TO OTHER AGENCIES	10,000	10,000	10,000	10,000	10,000
	28 TOTAL ANIMAL CONTROL	13,200	12,712	13,300	13,366	13,433

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	31 COMMON SERVICES - PUBLIC WORKS					
2-31-00-110	SALARIES	263,500	181,984	315,200	321,504	327,934
2-31-00-111	SEASONAL SALARIES	3,700	17,324	3,700	3,774	3,849
2-31-00-130	EMPLOYEE GOVT BENEFITS	20,300	14,459	24,100	24,582	25,074
2-31-00-131	SEASONAL EMPLOYEE BENEFITS	300	1,378	300	306	312
2-31-00-133	EMPLOYEE NON T4 BENEFITS	44,800	39,170	48,800	49,776	50,772
2-31-00-211	TRAVEL	500	0	500	510	520
2-31-00-212	TRAINING	1,500	0	1,500	1,530	1,561
2-31-00-215	FREIGHT	1,900	398	1,700	1,734	1,769
2-31-00-217	TELEPHONE AND COMMUNICATIONS	5,400	4,235	5,400	5,508	5,618
2-31-00-220	ADVERTISING & PRINTING	600	451	600	612	624
2-31-00-232	CONTRACTED SERVICES	2,800	2,713	2,600	2,652	2,705
2-31-00-250	CONTRACTED REPAIRS	33,000	15,431	20,000	20,400	20,808
2-31-00-253	CONTRACTED EQUIPMENT REPAIRS	10,000	8,465	10,000	10,200	10,404
2-31-00-255	CONTRACTED VEHICLE REPAIRS	16,500	13,027	14,500	14,790	15,086
2-31-00-263	EQUIPMENT LEASE	0	0	0	0	0
2-31-00-274	INSURANCE	35,550	33,103	35,550	36,261	36,986
2-31-00-500	GOODS	20,719	20,791	19,857	20,254	20,659
2-31-00-521	PETROLEUM PRODUCTS	54,600	36,026	46,600	47,532	48,483
2-31-00-522	EQUIPMENT GOODS	7,700	5,420	6,800	6,936	7,075
2-31-00-523	VEHICLE GOODS	19,000	7,956	16,500	16,830	17,167
2-31-00-540	HEATING	21,800	18,145	19,200	19,584	19,976
2-31-00-541	POWER	17,700	11,086	15,200	15,504	15,814
2-31-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-31-00-764	ADDED TO OPERATING RESERVE	41,780	0	41,780	41,780	41,780
2-31-00-831	INTEREST ON CAPITAL	0	0	0	0	0
2-31-00-963	WATER	3,000	2,245	3,000	3,060	3,121
2-31-00-990	OTHER	0	0	0	0	0
2-31-00-998	WORK BILLED TO OTHERS	0	0	0	0	0
2-31-0000-999	AMORTIZATION EXPENSE	0	0	0	0	0
	31 TOTAL COMMON SERVICES - PUBLIC WORKS	626,649	433,809	653,387	665,619	678,096

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	32 STREETS & ROADS					
2-32-00-110	SALARIES	91,300	79,454	108,500	110,670	112,883
2-32-00-111	SEASONAL SALARIES	5,500	14,582	5,500	5,610	5,722
2-32-00-130	EMPLOYEE GOVT BENEFITS	6,800	6,120	8,000	8,160	8,323
2-32-00-131	SEASONAL EMPLOYEE BENEFITS	400	1,284	400	408	416
2-32-00-133	EMPLOYEE NON T4 BENEFITS	14,900	12,629	16,300	16,626	16,959
2-32-00-215	FREIGHT	1,000	88	700	714	728
2-32-00-232	CONTRACTED SERVICES	15,000	68,961	15,000	15,300	15,606
2-32-00-250	CONTRACTED REPAIR	135,000	129,905	135,000	37,700	38,454
2-32-00-253	CONTRACTED EQUIPMENT REPAIRS	5,000	4,298	5,000	5,100	5,202
2-32-00-255	CONTRACTED VEHICLE REPAIRS	1,500	787	1,500	1,530	1,561
2-32-00-500	GOODS	30,500	35,872	35,582	36,294	37,020
2-32-00-522	EQUIPMENT GOODS	10,300	1,376	9,900	6,598	6,730
2-32-00-523	VEHICLE GOODS	2,500	879	2,500	2,550	2,601
2-32-00-553	STREET LIGHTS	126,500	118,656	127,500	130,050	132,651
2-32-00-630	LOSS ON DISPOSAL OF TCA	0	0	0	0	0
2-32-00-762	TRANSFER TO CAPITAL	841,214	0	786,776	786,776	786,776
2-32-00-764	ADDED TO OPERATING RESERVES	52,500	0	352,500	352,500	352,500
2-32-00-990	OTHER	0	0	0	0	0
2-32-00-999	AMORTIZATION EXPENSE	0	0	0	0	0
	32 TOTAL STREETS & ROADS	1,339,914	474,889	1,610,658	1,516,586	1,524,132
	33 AIRPORT					
2-33-00-110	SALARIES	2,300	6,693	2,700	2,754	2,809
2-33-00-111	SEASONAL SALARIES	3,200	2,378	3,200	3,264	3,329
2-33-00-130	EMPLOYEE GOVT BENEFITS	200	577	200	204	208
2-33-00-131	SEASONAL EMPLOYEE GOVT BENEFITS	200	103	200	204	208
2-33-00-133	EMPLOYEE NON T-4 BENEFITS	400	1,197	500	510	520
2-33-00-215	FREIGHT	100	189	100	102	104
2-33-00-217	TELEPHONE / RADIO LICENSE	50	51	50	51	52
2-33-00-232	CONTRACTED SERVICES	2,100	4,504	2,100	2,142	2,185
2-33-00-250	CONTRACTED REPAIRS	7,300	7,485	9,300	4,486	9,576
2-33-00-255	CONTRACTED VEHICLE REPAIRS	200	0	200	204	208
2-33-00-274	INSURANCE	5,670	5,403	5,670	5,783	5,899
2-33-00-500	GOODS	1,500	8,774	4,500	4,590	4,682
2-33-00-523	VEHICLE GOODS	100	0	100	102	104
2-33-00-540	HEATING	2,300	2,142	2,200	2,244	2,289
2-33-00-541	POWER	9,600	5,075	7,600	7,752	7,907
2-33-00-542	AIRPORT WATER & SEWER	500	400	500	510	520
2-33-00-762	TRANSFER TO AIRPORT CAPITAL	0	0	0	0	0
2-33-00-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-33-00-999	AMORTIZATION EXPENSE	0	0	0	0	0
	33 TOTAL AIRPORT	35,720	44,970	39,120	34,902	40,600

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	41 WATER SUPPLY & TREATMENT					
2-41-01-300	WATER CHARGES FROM COMMISSION	944,200	717,201	936,300	955,026	974,127
2-41-01-541	POWER	31,100	29,460	30,700	31,314	31,940
	41 TOTAL WATER PLANT & TREATMENT	1,036,000	746,661	1,007,000	986,340	1,006,067
	41 WATER LINES & DISTRIBUTION					
2-41-02-110	SALARIES	150,800	86,658	172,300	175,746	179,261
2-41-02-111	SEASONAL SALARIES	3,000	1,211	3,000	3,060	3,121
2-41-02-130	EMPLOYEE GOVT BENEFITS	12,500	7,345	14,200	14,484	14,774
2-41-02-131	SEASONAL EMPLOYEE GOVT BENEFITS	200	95	200	204	208
2-41-02-133	EMPLOYEE NON T4 BENEFITS	26,600	14,694	28,000	28,560	29,131
2-41-02-211	TRAVEL & TRAINING	7,000	6,564	7,000	7,140	7,283
2-41-02-215	FREIGHT & POSTAGE	9,200	9,993	9,200	9,384	9,572
2-41-02-220	ADVERTISING	2,000	1,674	2,000	2,040	2,081
2-41-02-232	CONTRACTED PROFESSIONAL SERVICES	11,900	11,459	12,000	12,240	12,485
2-41-02-250	CONTRACTED REPAIRS	35,000	51,486	65,000	36,300	37,026
2-41-02-500	GOODS	27,193	51,212	37,450	38,199	38,963
2-41-02-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-41-02-764	ADDED TO OPERATING RESERVE	25,000	0	50,000	50,000	50,000
2-41-02-990	OTHER	0	0	0	0	0
2-41-02-998	WORK BILLED TO OTHERS	0	0	0	0	0
2-41-00-999	AMORTIZATION EXPENSE	0	0	0	0	0
	41 TOTAL WATER LINES & DIST.	310,393	242,392	400,350	377,357	383,905
	42 SANITARY SEWERS					
2-42-00-110	SALARIES	31,100	22,575	37,300	38,046	38,807
2-42-00-130	EMPLOYEE GOVT BENEFITS	2,400	1,926	2,900	2,958	3,017
2-42-00-133	EMPLOYEE NON T4 BENEFITS	5,400	3,721	5,900	6,018	6,138
2-42-00-215	FREIGHT & POSTAGE	500	210	500	510	520
2-42-00-217	TELEPHONE	1,800	1,495	1,800	1,836	1,873
2-42-00-250	CONTRACTED REPAIRS	285,000	97,188	85,000	86,700	88,434
2-42-00-274	INSURANCE	4,720	4,495	4,720	4,814	4,911
2-42-00-500	GOODS	22,000	6,315	18,500	18,870	19,247
2-42-00-540	HEATING	1,300	1,481	1,400	1,428	1,457
2-42-00-541	POWER	12,900	10,901	12,300	12,546	12,797
2-42-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-42-00-764	ADDED TO FUNCTION OPERATING RESERVES	50,000	0	50,000	50,000	50,000
2-37-0000-999	AMORTIZATION EXPENSE - STORM	0	0	0	0	0
2-42-0000-999	AMORTIZATION EXPENSE - SEWER	0	0	0	0	0
	42 TOTAL SANITARY SEWERS	417,120	150,307	220,320	223,726	227,201

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	43 GARBAGE COLLECTION					
2-43-00-235	GARBAGE CHARGES (CONTRACT)	69,400	61,488	68,800	68,765	68,765
2-43-00-250	CONTRACTED REPAIRS	0	0	0	0	0
2-43-00-500	GOODS	400	362	400	408	416
	43 TOTAL GARBAGE COLLECTION	69,800	61,851	69,200	69,173	69,181
	44 REGIONAL WASTE SYSTEM					
2-44-00-220	ADVERTISING	0	0	0	0	0
2-44-00-235	CHARGES FROM BCRWC	334,600	334,555	347,000	353,940	361,019
2-44-00-250	CONTRACTED REPAIR	0	0	0	0	0
2-44-00-764	TRANSFER TO RESERVE	19,200	0	6,800	0	0
	44 TOTAL REGIONAL WASTE SYSTEM	353,800	334,555	353,800	353,940	361,019

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	51 F.C.S.S. ADMINISTRATION					
2-51-01-110	SALARIES	5,700	4,770	6,000	6,120	6,242
2-51-01-130	GOVT BENEFITS	500	412	500	510	520
2-51-01-133	NON T4 BENEFITS	1,100	918	1,100	1,122	1,144
2-51-01-211	TRAVEL	1,800	579	1,800	1,836	1,873
2-51-01-212	TRAINING	800	695	800	816	832
2-51-01-215	FREIGHT & POSTAGE	300	270	300	306	312
2-51-01-217	TELEPHONE	0	0	0	240	240
2-51-01-220	ADVERTISING	1,100	818	1,100	1,122	1,144
2-51-01-221	SUBSCRIPTIONS & MEMBERSHIPS	500	346	500	510	520
2-51-01-232	CONTRACTED PROFESSIONAL SERVICE	22,800	20,125	22,800	22,800	22,800
2-51-01-274	INSURANCE	12	12	12	12	12
2-51-01-500	GOODS	2,100	1,800	2,100	2,142	2,185
2-51-01-770	SENIOR CIRCLE UTILITIES GRANT	650	637	640	653	666
2-51-01-772	FCSS - SUBSIDY - GIFT IN KIND	0	0	0	0	0
2-51-01-990	OTHER	0	0	0	0	0
	51 TOTAL F.C.S.S. ADMINISTRATION	37,362	31,382	37,652	38,189	38,492
	51 FCSS PROGRAM CO-ORDINATOR					
2-51-02-110	SALARIES	11,300	9,540	11,900	12,138	12,381
2-51-02-111	SEASONAL SALARIES	0	829	0	0	0
2-51-02-130	GOVT BENEFITS	1,000	823	1,100	1,122	1,144
2-51-02-131	SEASONAL BENEFITS	0	26	0	0	0
2-51-02-133	NON T4 BENEFITS	2,300	1,836	2,300	2,346	2,393
2-51-02-211	TRAVEL	1,200	328	1,200	1,224	1,248
2-51-02-212	TRAINING	700	125	700	714	728
2-51-02-215	FREIGHT & POSTAGE	300	270	300	306	312
2-51-02-217	TELEPHONE	400	257	400	408	416
2-51-02-220	ADVERTISING	2,100	2,463	2,100	2,142	2,185
2-51-02-221	SUBSCRIPTIONS & MEMBERSHIPS	100	2,005	2,100	2,142	2,185
2-51-02-232	CONTRACTED PROFESSIONAL SERVICE	19,500	17,250	19,500	19,500	19,500
2-51-02-500	GOODS	1,200	2,340	1,200	1,224	1,248
2-51-02-510	PROGRAM DEVELOPMENT	99,800	74,766	99,800	101,796	103,832
2-51-02-521	PETROLEUM PRODUCTS	0	0	0	0	0
2-51-02-772	FCSS PROGRAM - SUBSIDY - GIFT IN KIND	0	0	0	0	0
2-51-02-990	OTHER	0	0	0	0	0
	51 TOTAL FCSS PROGRAM COORDINATOR	139,900	112,859	142,600	145,062	147,573

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	51 FCSS YOUTH CLUB SUPPORT					
2-51-03-110	SALARIES	5,700	4,770	6,000	6,120	6,242
2-51-03-130	EMPLOYEE GOVT BENEFITS	500	412	500	510	520
2-51-03-133	EMPLOYEE NON T4 BENEFITS	1,100	918	1,100	1,122	1,144
2-51-03-220	ADVERTISING	2,300	1,730	2,300	2,346	2,393
2-51-03-232	CONTRACTED PROFESSIONAL SERVICE	9,800	8,625	9,800	9,996	10,196
2-51-03-500	GOODS	700	480	700	714	728
2-51-03-990	PROGRAM EXPENSES	0	0	0	0	0
	TOTAL FCSS YOUTH CLUB SUPPORT	20,100	16,935	20,400	20,808	21,224
	51 VAN OPERATION PROGRAM					
2-51-05-250	CONTRACTED REPAIRS	0	0	0	0	0
2-51-05-255	CONTRACTED VEHICLE REPAIRS	400	50	400	408	416
2-51-05-274	INSURANCE	4,450	6,732	7,070	7,211	7,356
2-51-05-500	GOODS	100	241	100	102	104
2-51-05-521	PETROLEUM	100	0	100	102	104
2-51-05-523	VEHICLE MAINTENANCE	600	430	200	204	208
2-51-05-990	OTHER	0	0	0	0	0
	51 TOTAL VAN OPERATIONS	5,650	7,453	7,870	8,027	8,188

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	56 CEMETERY					
2-56-00-110	SALARIES	10,200	6,034	10,900	11,118	11,340
2-56-00-111	SEASONAL SALARIES	5,300	8,058	5,300	5,406	5,514
2-56-00-130	EMPLOYEE BENEFITS	900	494	900	918	936
2-56-00-131	SEASONAL EMPLOYEE BENEFITS	400	357	400	408	416
2-56-00-133	EMPLOYEE NON T-4 BENEFITS	1,800	899	1,900	1,938	1,977
2-56-00-220	ADVERTISING	300	244	300	306	312
2-56-00-232	CONTRACTED PROFESSIONAL SERVICES	4,300	659	4,300	4,386	4,474
2-56-00-250	CONTRACTED REPAIRS	1,500	0	1,500	7,030	1,671
2-56-00-253	EQUIPMENT REPAIRS	0	0	0	0	0
2-56-00-274	INSURANCE	30	26	30	31	31
2-56-00-500	CEMETERY GOODS	5,000	1,687	5,000	5,100	5,202
2-56-00-521	CEMETERY PETROLEUM PRODUCTS	700	500	700	714	728
2-56-00-762	CEMETERY TRANSFER TO CAPITAL	0	0	0	0	0
2-56-00-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-56-00-990	CEMETERY OTHER	0	0	0	0	0
2-56-00-999	AMORTIZATION EXPENSE	0	0	0	0	0
	56 TOTAL CEMETERY	30,430	18,958	31,230	37,355	32,602
	61-01 MUNICIPAL PLANNING COMM					
2-61-01-220	MPC ADVERTISING	0	0	0	0	0
2-61-01-500	MPC GOODS	500	0	500	510	520
2-61-01-990	MPC OTHER	0	0	0	0	0
	61-01 TOTAL MUNICIPAL PLANNING COMM	500	0	500	510	520

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	61-02 COMMERCIAL OFFICE BUILDING					
2-61-02-250	COB REPAIRS & MAINTENANCE	0	0	0	0	0
2-61-02-274	COB INSURANCE	0	0	0	0	0
2-61-02-500	COB GOODS	0	0	0	0	0
2-61-02-540	COB HEATING	0	0	0	0	0
2-61-02-541	COB POWER	0	0	0	0	0
2-61-02-762	COB TRANSFER TO CAPITAL	0	0	0	0	0
2-61-02-963	COB RECOVERIES FROM OPERATING	0	0	0	0	0
	61-02 TOTAL COMMERCIAL OFFICE BUILDING	0	0	0	0	0
	61 TOURISM					
2-61-03-110	SALARIES	23,600	19,264	24,300	24,786	25,282
2-61-03-130	EMPLOYEE BENEFITS	2,000	1,520	2,100	2,142	2,185
2-61-03-133	EMPLOYEE NON T-4 BENEFITS	4,800	2,953	4,700	4,794	4,890
2-61-03-211	TRAVEL & TRAINING	100	0	100	102	104
2-61-03-215	FREIGHT & POSTAGE	500	270	500	510	520
2-61-03-220	ADVERTISING & PRINTING	1,700	582	1,700	1,734	1,769
2-61-03-221	MEMBERSHIPS	0	0	0	0	0
2-61-03-232	CONTRACTED SERVICES	0	0	0	0	0
2-61-03-500	GOODS	5,000	0	5,000	5,100	5,202
2-61-03-990	OTHER	0	0	0	0	0
	61 TOTAL TOURISM	37,700	24,588	38,400	39,168	39,951

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	61 BUSINESS & COMMUNICATIONS					
2-61-04-110	SALARIES	94,400	77,055	97,100	99,042	101,023
2-61-04-111	SEASONAL SALARIES	0	0	0	0	0
2-61-04-130	EMPLOYEE BENEFITS	7,900	6,079	8,300	8,466	8,635
2-61-04-131	SEASONAL EMPLOYEE BENEFITS	0	0	0	0	0
2-61-04-133	EMPLOYEE NON T-4 BENEFITS	19,000	11,810	18,700	19,074	19,455
2-61-04-211	TRAVEL AND SUBSISTENCE	1,000	0	1,000	1,020	1,040
2-61-04-212	TRAINING	1,000	0	1,000	1,020	1,040
2-61-04-215	POSTAGE AND FREIGHT	300	270	300	306	312
2-61-04-217	TELEPHONE	1,100	786	1,100	1,122	1,144
2-61-04-220	ADVERTISING AND PRINTING	2,200	1,636	2,200	2,244	2,289
2-61-0401-220	HIGHWAY SIGNAGE	0	0	0	0	0
2-61-04-221	SUBSCRIPTIONS AND MEMBERSHIPS	3,400	3,830	3,400	3,468	3,537
2-61-04-232	CONTRACTED SERVICES	49,000	48,023	50,200	49,000	49,000
2-61-04-274	INSURANCE - ELECTRONIC SIGN	160	153	160	163	166
2-61-04-500	GOODS	2,500	1,283	1,300	1,326	1,353
2-61-04-521	PETROLEUM PRODUCTS	500	0	500	500	500
2-61-04-541	POWER - SIGN	4,100	3,511	3,900	3,978	4,058
2-61-04-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-61-04-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-61-04-990	OTHER PROGRAMS	0	0	0	0	0
2-61-04-999	PUBLIC RELATIONS & PROMOTIONS	0	0	0	0	0
2-61-0401-999	AMORTIZATION EXPENSE	0	0	0	0	0
	61 TOTAL BUSINESS & COMMUNICATIONS	186,560	154,435	189,160	190,729	193,554
	62 VISITOR INFORMATION CENTRE					
2-62-00-110	SALARIES OR CONTRACT	3,400	985	2,700	2,754	2,809
2-62-00-111	SEASONAL SALARIES	1,200	684	1,200	1,224	1,248
2-62-00-130	BENEFITS	300	77	200	204	208
2-62-00-131	SEASONAL BENEFITS	100	44	100	102	104
2-62-00-133	NON T4 BENEFITS	500	110	500	510	520
2-62-00-211	TRAVEL AND SUBSISTENCE	0	0	0	0	0
2-62-00-215	FREIGHT	0	0	0	0	0
2-62-00-217	TELEPHONE	400	310	400	408	416
2-62-00-220	ADVERTISING & PRINTING	200	517	200	204	208
2-62-00-232	CONTRACTED SERVICES	3,400	23,749	3,400	3,468	3,537
2-62-00-250	CONTRACTED REPAIR	1,000	314	1,000	1,020	1,040
2-62-00-274	INSURANCE	1,400	1,335	1,400	1,428	1,457
2-62-00-500	GOODS	6,200	2,513	3,200	3,264	3,329
2-62-00-501	RETAIL GOODS	0	0	0	0	0
2-62-00-540	HEATING	1,300	1,481	1,400	1,428	1,457
2-62-00-541	POWER	2,800	2,341	2,600	2,652	2,705
2-62-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-62-00-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-62-00-963	WATER	4,100	4,337	4,100	4,182	4,266
	62 TOTAL VISITOR INFORMATION CENTRE	26,300	38,797	22,400	22,848	23,305

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	66 SUBDIVISION					
2-66-00-110	SALARIES OR CONTRACT	0	0	0	0	0
2-66-00-215	FREIGHT & POSTAGE	0	0	0	0	0
2-66-00-220	ADVERTISING	0	0	0	0	0
2-66-00-231	LEGAL	0	0	0	0	0
2-66-00-232	CONTRACTED SERVICES	0	0	0	0	0
2-66-00-250	CONTRACTED REPAIRS	0	0	0	0	0
2-66-00-490	COST OF LOTS SOLD	0	0	0	0	0
2-66-00-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-66-00-764	TRANSFER TO RESERVE	0	0	0	0	0
2-66-00-831	DEBENTURE INTEREST PAYMENT	0	0	0	0	0
2-66-00-832	DEBENTURE PRINCIPAL PAYMENT	0	0	0	0	0
2-66-00-990	OTHER	0	0	0	0	0
	66 TOTAL SUBDIVISION	0	0	0	0	0
	71 COMMUNITY SERVICES BOARD					
2-71-00-110	SALARIES, WAGES & BENEFITS	0	0	0	0	0
2-71-00-211	TRAVEL	0	0	0	0	0
2-71-00-500	GOODS	500	0	500	510	520
2-71-00-770	TRANSFERS - CSB GRANTS	3,000	3,000	20,000	20,000	20,000
	71 TOTAL COMMUNITY SERVICES BOARD	3,500	3,000	20,500	20,510	20,520
	72 RECREATION					
2-72-00-110	SALARIES	11,300	13,046	11,900	12,138	12,381
2-72-00-110	SALARIES - SEASONAL	10,500	336	10,500	0	0
2-72-00-130	EMPLOYEE GOVT BENEFITS	1,000	1,078	1,100	1,122	1,144
2-72-00-110	EMPLOYEE BENEFITS - SEASONAL	700	17	700	0	0
2-72-00-133	EMPLOYEE NON T4 BENEFITS	2,300	2,410	2,300	2,346	2,393
2-72-00-211	TRAVEL	1,800	1,779	1,800	1,836	1,873
2-72-00-212	TRAINING	2,700	2,520	2,700	2,754	2,809
2-72-00-215	POSTAGE & FREIGHT	300	273	300	306	312
2-72-00-217	TELEPHONE	2,200	1,657	2,200	2,244	2,289
2-72-00-220	ADVERTISING	1,800	2,125	1,800	1,836	1,873
2-72-00-221	MEMBERSHIPS	900	701	900	918	936
2-72-00-232	PROFESSIONAL SERVICES	24,000	35,078	14,000	14,280	14,566
2-72-00-274	INSURANCE	13,260	12,628	13,260	13,525	13,796
2-72-00-500	GOODS	1,200	3,981	4,200	1,284	1,310
2-72-00-510	PROGRAM EXPENSES	6,170	4,595	6,568	6,699	6,833
2-72-00-521	PETROLEUM - CAR ALLOWANCE	2,400	0	2,400	2,448	2,497
2-72-00-523	VEHICLE MAINTENANCE	300	82	300	300	300
2-72-00-762	TRANSFER TO CAPITAL	90,000	0	90,000	90,000	90,000
2-72-00-770	GRANTS TO OTHER ORGANIZATIONS	0	0	0	0	0
2-72-00-772	RECREATION - SUBSIDY - GIFT IN KIND	0	0	0	0	0
2-72-00-990	OTHER	5,800	5,000	5,800	5,800	5,800
2-72-1500-999	AMORTIZATION EXPENSE	0	0	0	0	0
	72 TOTAL RECREATION	178,630	87,306	172,728	159,837	161,111

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72 SWIMMING & WADING POOLS					
2-72-01-110	SALARIES	18,500	14,602	14,700	13,362	13,629
2-72-01-111	SEASONAL SALARIES	137,400	139,258	137,400	140,148	142,951
2-72-01-130	EMPLOYEE BENEFITS	1,600	1,323	1,300	1,122	1,144
2-72-01-131	SEASONAL EMPLOYEE BENEFITS	9,400	6,803	9,400	9,588	9,780
2-72-01-133	EMPLOYEE NON T-4 BENEFITS	3,000	2,410	2,900	2,958	3,017
2-72-01-211	TRAVEL	1,000	0	1,000	1,020	1,040
2-72-01-212	TRAINING	1,000	300	1,000	1,020	1,040
2-72-01-215	FREIGHT & POSTAGE	2,700	2,464	2,700	2,754	2,809
2-72-01-217	TELEPHONE	480	424	480	490	499
2-72-01-220	ADVERTISING	1,000	1,128	1,000	1,020	1,040
2-72-01-232	CONTRACTED SERVICES	3,300	2,791	5,800	5,916	6,034
2-72-01-250	CONTRACTED REPAIRS	6,500	1,519	8,000	8,160	8,323
2-72-01-274	INSURANCE	9,770	9,305	9,770	9,965	10,165
2-72-01-500	GOODS	17,770	17,731	19,890	20,287	20,693
2-72-01-501	RETAIL GOODS	2,000	2,259	2,000	2,040	2,081
2-72-01-531	CHEMICALS	24,400	22,943	22,400	22,848	23,305
2-72-01-540	HEATING	18,400	17,968	19,900	20,298	20,704
2-72-01-541	POWER	23,600	18,889	22,000	22,440	22,889
2-72-01-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-01-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-01-831	DEBENTURE INTEREST PAYMENT	0	0	0	0	0
2-72-01-832	DEBENTURE PRINCIPAL PAYMENT	0	0	0	0	0
2-72-01-963	GROSS TO WATER	5,100	4,608	4,940	5,039	5,140
2-72-01-990	OTHER	0	0	0	0	0
	72 TOTAL SWIMMING & WADING POOLS	286,920	266,725	286,580	290,475	296,285

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72 ARENA					
2-72-02-110	SALARIES	177,000	122,897	140,300	143,106	145,968
2-72-01-111	SEASONAL SALARIES	10,500	8,615	10,500	10,710	10,924
2-72-02-130	EMPLOYEE GOVT BENEFITS	14,800	9,932	12,000	12,240	12,485
2-72-01-131	SEASONAL EMPLOYEE BENEFITS	700	385	700	714	728
2-72-02-133	EMPLOYEE NON T4 BENEFITS	27,200	16,693	26,100	25,398	25,906
2-72-02-211	TRAVEL	1,600	0	1,600	1,632	1,665
2-72-02-212	STAFF TRAINING	2,600	1,170	2,600	2,652	2,705
2-72-02-215	FREIGHT & POSTAGE	1,000	919	1,000	1,020	1,040
2-72-02-217	TELEPHONE	360	310	360	367	375
2-72-02-220	ADVERTISING & PRINTING	500	762	500	510	520
2-72-02-232	CONTRACTED SERVICES	4,800	14,452	6,200	6,324	6,450
2-72-02-250	CONTRACTED REPAIRS	17,800	4,381	17,800	18,156	18,519
2-72-02-255	CONTRACTED VEHICLE REPAIRS	7,200	6,596	5,800	5,916	6,034
2-72-02-274	INSURANCE	15,300	14,574	15,300	15,606	15,918
2-72-02-500	GOODS	17,900	11,692	20,100	20,502	20,912
2-72-02-521	PETROLEUM PRODUCTS	5,000	3,323	4,700	4,794	4,890
2-72-02-523	VEHICLE GOODS	0	0	0	0	0
2-72-02-540	HEATING	32,100	37,313	36,500	37,230	37,975
2-72-02-541	POWER	24,300	18,098	21,900	22,338	22,785
2-72-02-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-02-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-02-772	ARENA - SUBSIDY - GIFT IN KIND	0	0	0	0	0
2-72-02-832	DEBENTURE PRINCIPAL PAYMENT	0	0	0	0	0
2-72-02-963	GROSS REC TO OPER-WATER	4,840	5,255	4,900	4,998	5,098
2-72-02-990	OTHER	0	0	0	0	0
	72 TOTAL ARENA	365,500	277,367	328,860	334,213	340,897
	72 ARENA ICE PLANT					
2-72-0201-250	CONTRACTED REPAIRS- ICE PLANT	14,300	229	14,300	19,586	14,978
2-72-0201-500	GOODS - ICE PLANT	500	284	500	510	520
2-72-0201-541	ICE PLANT POWER	19,300	11,162	17,100	17,442	17,791
	72 TOTAL ARENA ICE PLANT	34,100	11,676	31,900	37,538	33,289
	72 PARKS SHOP					
2-72-03-217	TELEPHONE	720	619	720	734	749
2-72-03-250	CONTRACTED REPAIRS	1,000	3,108	1,000	1,000	1,020
2-72-03-274	INSURANCE	2,110	2,013	2,110	2,152	2,195
2-72-03-500	GOODS	1,300	1,344	2,000	2,040	2,081
2-72-03-540	HEAT	7,200	7,655	7,700	7,854	8,011
2-72-03-541	POWER	3,700	3,214	3,500	3,570	3,641
2-72-03-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-03-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-03-963	GROSS RECOVERIES - WATER	700	638	700	714	728
	72 TOTAL PARKS SHOP	16,730	18,590	17,730	18,065	18,426

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72 CURLING RINK					
2-72-04-110	SALARIES	6,700	7,176	5,300	5,406	5,514
2-72-04-111	SEASONAL SALARIES	2,100	1,793	2,100	2,142	2,185
2-72-04-130	EMPLOYEE GOVT BENEFITS	600	621	500	510	520
2-72-04-131	SEASONAL EMPLOYEE BENEFITS	100	59	100	102	104
2-72-04-133	EMPLOYEE NON T4 BENEFITS	1,100	1,175	1,000	120	122
2-72-04-250	CONTRACTED REPAIRS	5,600	13,438	5,600	5,712	5,826
2-72-04-274	INSURANCE	10,590	10,095	10,590	10,802	11,018
2-72-04-500	GOODS	5,100	5,135	1,500	1,530	1,561
2-72-04-540	HEAT	19,900	23,243	22,700	23,154	23,617
2-72-04-541	POWER	13,000	9,418	11,600	11,832	12,069
2-72-04-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-04-771	SUBSIDY - 2014 AGREEMENT	17,500	10,501	17,500	17,850	18,207
2-72-04-772	SUBSIDY - GIFT IN KIND	0	0	0	0	0
2-72-04-963	GROSS RECOVERIES - WATER	2,240	2,454	2,400	2,448	2,497
2-72-04-990	OTHER	0	0	0	0	0
	72 TOTAL CURLING RINK	84,530	85,108	80,890	81,608	83,240
	72 CURLING RINK ICE PLANT					
2-72-0401-250	ICE PLANT REPAIRS	14,300	229	14,300	14,586	9,878
2-72-0401-500	ICE PLANT GOODS	500	0	500	510	520
2-72-0401-541	CURLING RINK ICE PLANT POWER	19,300	11,162	17,100	17,442	17,791
	72 TOTAL CURLING RINK ICE PLANT	34,100	11,392	31,900	32,538	28,189
	72 BALL DIAMONDS					
2-72-05-110	SALARIES	6,700	6,998	5,300	5,406	5,514
2-72-05-111	SEASONAL SALARIES	3,200	872	3,200	3,264	3,329
2-72-05-130	BENEFITS	600	640	500	510	520
2-72-05-131	SEASONAL BENEFITS	200	58	200	204	208
2-72-05-133	NON T-4 BENEFITS	1,100	1,330	1,000	1,020	1,040
2-72-05-250	CONTRACTED REPAIRS	1,000	845	1,000	1,020	1,040
2-72-05-500	GOODS	9,500	1,498	9,500	5,690	5,804
2-72-05-541	POWER	1,100	1,206	1,200	1,224	1,248
2-72-05-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-05-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-05-963	GROSS RECOV FROM OPER - WATER	11,290	12,478	12,150	12,393	12,641
	72 TOTAL BALL DIAMONDS	34,690	25,923	34,050	30,731	31,346
	72 GOLF COURSE					
2-72-06-274	INSURANCE	3,810	3,633	3,810	3,886	3,964
2-72-06-541	POWER	0	0	0	0	0
2-72-06-770	LOAN	0	0	0	0	0
2-72-06-990	OTHER	0	0	0	0	0
	72 TOTAL GOLF COURSE	3,810	3,633	3,810	3,886	3,964

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72 FOX LAKE PARK & HELMER DAM					
2-72-07-110	SALARIES	6,700	4,484	5,300	5,406	5,514
2-72-07-111	SEASONAL SALARIES	2,100	3,422	2,100	2,142	2,185
2-72-07-130	EMPLOYEE BENEFITS	600	405	500	510	520
2-72-07-131	SEASONAL BENEFITS	100	176	100	102	104
2-72-07-133	EMPLOYEE NON T-4 BENEFITS	1,100	808	1,000	1,020	1,040
2-72-07-215	FREIGHT	200	171	200	204	208
2-72-07-217	PHONE	0	0	0	0	0
2-72-07-220	ADVERTISING	600	916	600	612	624
2-72-07-232	CONTRACTED SERVICES	34,200	29,040	36,200	36,924	37,662
2-72-07-250	CONTRACTED REPAIR	5,000	3,072	5,000	5,100	5,202
2-72-07-274	INSURANCE	330	316	330	337	343
2-72-07-500	GOODS	5,000	4,173	7,100	7,242	7,387
2-72-07-501	RETAIL SALES	400	259	400	408	416
2-72-07-521	PETROLEUM PRODUCTS	700	700	700	714	728
2-72-07-540	HEAT	600	533	600	612	624
2-72-07-541	POWER	12,000	6,186	9,700	9,894	10,092
2-72-07-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-07-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-07-963	RECOVERIES TO OPERATING	8,590	8,586	8,590	8,762	8,937
2-72-07-990	OTHER	0	0	0	0	0
	72 TOTAL FOX LAKE PARK & HELMER DAM	78,220	63,247	78,420	79,988	81,588
	72 PARKS					
2-72-08-110	SALARIES	104,300	111,364	83,400	85,068	86,769
2-72-08-111	SEASONAL SALARIES	64,300	65,279	64,300	65,586	66,898
2-72-08-130	EMPLOYEE BENEFITS	8,900	9,537	7,200	7,344	7,491
2-72-08-131	SEASONAL BENEFITS	4,500	4,006	4,500	4,590	4,682
2-72-08-133	EMPLOYEE NON T4 BENEFITS	16,300	20,045	15,700	16,014	16,334
2-72-08-211	TRAVEL	600	0	600	612	624
2-72-08-212	STAFF TRAINING	1,000	505	1,000	1,020	1,040
2-72-08-215	FREIGHT	800	2,212	800	816	832
2-72-08-250	CONTRACTED REPAIRS	25,100	22,203	22,200	22,644	23,097
2-72-08-253	CONTRACTED EQUIPMENT REPAIRS	10,500	8,243	11,800	12,036	12,277
2-72-08-255	CONTRACTED VEHICLE REPAIRS	5,700	1,650	6,000	6,120	6,242
2-72-08-274	INSURANCE	5,600	5,743	5,600	5,712	5,826
2-72-08-500	GOODS	25,100	27,428	30,200	30,804	31,420
2-72-08-521	PETROLEUM PRODUCTS	13,600	12,829	13,000	13,260	13,525
2-72-08-522	EQUIPMENT MAINTENANCE	13,131	7,934	4,385	-4,527	-4,617
2-72-08-523	VEHICLE MAINTENANCE	4,900	7,537	5,000	5,100	5,202
2-72-08-541	POWER	3,200	3,234	3,300	3,366	3,433
2-72-08-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-08-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-08-963	RECOVER FROM OPERATING - WATER	27,820	8,183	22,540	22,991	23,451
2-72-08-990	OTHER	1,000	0	1,000	1,020	1,040
	72 TOTAL PARKS	336,351	317,933	302,525	299,576	305,567

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72 PLAYGROUND PROGRAMS					
2-72-10-110	SALARIES	0	0	0	0	0
2-72-10-111	SEASONAL SALARIES	23,400	23,972	23,400	23,868	24,345
2-72-10-130	BENEFITS	0	0	0	0	0
2-72-10-131	SEASONAL EMPLOYEE BENEFITS	1,600	1,355	1,600	1,632	1,665
2-72-10-133	NON T-4 BENEFITS	0	0	0	610	622
2-72-10-211	TRAVEL	300	300	300	306	312
2-72-10-212	TRAINING	600	0	600	612	624
2-72-10-215	FREIGHT & POSTAGE	140	135	140	143	146
2-72-10-217	TELEPHONE	120	143	120	122	125
2-72-10-220	ADVERTISING	1,000	1,128	1,000	1,020	1,040
2-72-10-232	CONTRACTED SERVICES	5,800	3,169	5,800	5,916	6,034
2-72-10-500	GOODS	6,200	5,863	6,200	6,324	6,450
2-72-10-521	PETROLEUM PRODUCTS	0	0	0	0	0
	72 TOTAL PLAYGROUND PROGRAMS	39,160	36,065	39,160	40,553	41,364
	72 COMMUNITIES IN BLOOM					
2-72-11-211	TRAVEL	0	0	0	0	0
2-72-11-221	MEMBERSHIP	0	0	0	0	0
2-72-11-500	GOODS	0	0	0	0	0
2-72-11-990	OTHER	0	0	0	0	0
	72 TOTAL COMMUNITIES IN BLOOM	0	0	0	0	0
	72-12 SPRAY PARK					
2-72-12-110	SALARIES	1,700	1,842	1,300	1,326	1,353
2-72-12-111	SEASONAL SALARIES	2,400	653	2,400	2,448	2,497
2-72-12-130	EMPLOYEE BENEFITS	100	142	100	102	104
2-72-12-131	SEASONAL EMPLOYEE BENEFITS	100	35	100	102	104
2-72-12-133	EMPLOYEE NON T-4 BENEFITS	300	258	300	306	312
2-72-12-215	FREIGHT	500	0	500	510	520
2-72-12-250	CONTRACTED REPAIRS	500	19	500	510	520
2-72-12-274	INSURANCE	880	837	880	898	916
2-72-12-500	GOODS	500	756	600	612	624
2-72-12-531	CHEMICALS	1,400	500	1,400	1,428	1,457
2-72-12-540	HEATING	0	0	0	0	0
2-72-12-541	POWER	2,000	1,632	1,900	1,938	1,977
2-72-12-963	GROSS TO WATER	2,460	3,236	2,760	2,815	2,872
2-72-12-990	OTHER	0	0	0	0	0
	72-15 TOTAL SPRAY PARK	12,840	9,911	12,740	12,995	13,255

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	72 PIONEER PARK - KING HUNTER					
2-72-13-110	SALARIES	6,700	2,095	5,300	5,406	5,514
2-72-13-111	SEASONAL SALARIES	8,400	10,099	8,400	8,568	8,739
2-72-13-130	EMPLOYEE BENEFITS	600	200	500	510	520
2-72-13-131	SEASONAL BENEFITS	600	767	600	612	624
2-72-13-133	EMPLOYEE NON T4 BENEFITS	1,100	481	1,000	1,020	1,040
2-72-13-250	CONTRACTED REPAIRS	3,000	1,225	3,000	3,060	3,121
2-72-13-274	INSURANCE	190	177	190	194	198
2-72-13-500	GOODS	3,000	1,612	3,000	3,060	3,121
2-72-13-540	HEAT	0	0	0	0	0
2-72-13-541	POWER	1,800	1,922	1,900	1,938	1,977
2-72-13-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-72-13-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-13-770	TRANSFERS (GRANTS)	0	0	0	0	0
2-72-13-771	WATER	0	0	0	0	0
2-72-13-963	RECOVERIES FROM OPERATING - WATER	8,640	4,017	7,380	7,528	7,678
	72 TOTAL PIONEER PARK	34,030	22,595	31,270	31,895	32,533
	72 SOCCER FIELDS					
2-72-14-110	SALARIES	3,400	1,885	2,700	2,754	2,809
2-72-14-111	SEASONAL SALARIES	1,100	642	1,100	1,122	1,144
2-72-14-130	EMPLOYEE BENEFITS	300	157	200	204	208
2-72-14-131	SEASONAL BENEFITS	100	20	100	102	104
2-72-14-133	EMPLOYEE NON T4 BENEFITS	500	251	500	510	520
2-72-14-500	GOODS	1,500	2,447	2,300	2,346	2,393
2-72-14-541	POWER	1,100	1,206	1,200	1,224	1,248
2-72-14-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-72-14-963	RECOVERIES FROM OPERATING	5,020	5,627	5,460	5,569	5,681
	72 TOTAL SOCCER FIELDS	13,020	12,236	13,560	13,831	14,108
	74 MUSEUM					
2-74-01-110	SALARIES	0	0	0	0	0
2-74-01-130	EMPLOYEE BENEFITS	0	0	0	0	0
2-74-01-274	INSURANCE	0	0	0	0	0
2-74-01-500	GOODS	0	0	0	0	0
2-74-01-540	GAS	5,900	6,313	6,400	6,528	6,659
2-74-01-541	POWER	3,900	4,007	4,000	4,080	4,162
2-74-01-770	GRANTS TO OTHER ORGANIZATIONS	7,000	7,000	7,000	7,140	7,283
	74 TOTAL MUSEUM	16,800	17,319	17,400	17,748	18,103

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	74 LIBRARY					
2-74-02-217	TELEPHONE	700	619	700	714	728
2-74-02-220	ADVERTISING	300	414	300	306	312
2-74-02-250	CONTRACTED REPAIRS	2,400	2,318	2,400	2,448	2,497
2-74-02-274	INSURANCE	5,470	5,206	5,470	5,579	5,691
2-74-02-500	GOODS	1,400	830	1,100	1,122	1,144
2-74-02-540	HEATING	5,600	6,212	6,200	6,324	6,450
2-74-02-541	POWER	7,800	6,254	7,400	7,548	7,699
2-74-02-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-74-02-770	GRANTS	20,900	20,894	21,300	21,300	21,726
2-74-02-771	GRANTS - SALARY	72,900	72,895	74,400	75,888	77,406
2-74-02-963	RECOVER FROM OPERATING - WATER	1,990	1,824	2,050	2,091	2,133
	74 TOTAL LIBRARY	119,460	117,467	121,320	123,320	125,787
	74 CENTENNIAL PLACE					
2-74-08-110	SALARIES	71,500	61,597	74,200	75,684	77,198
2-74-08-111	SEASONAL SALARIES	53,700	36,159	53,700	54,774	55,869
2-74-08-130	BENEFITS	6,500	5,053	6,700	6,834	6,971
2-74-08-131	SEASONAL BENEFITS	3,800	1,638	3,800	3,876	3,954
2-74-08-133	NON T4 BENEFITS	11,800	9,230	11,700	11,934	12,173
2-74-08-212	STAFF TRAINING	2,100	0	2,100	2,142	2,185
2-74-08-215	FREIGHT	300	591	300	306	312
2-74-08-217	TELEPHONE	1,440	1,147	1,440	1,469	1,498
2-74-08-220	ADVERTISING	2,918	1,955	2,669	2,722	2,777
2-74-08-232	CONTRACTED PROFESSIONAL SERVICES	15,800	19,809	15,800	11,116	11,338
2-74-08-250	CONTRACTED REPAIRS	3,700	5,419	4,900	4,998	5,098
2-74-08-274	INSURANCE	11,550	10,997	11,550	11,781	12,017
2-74-08-500	GOODS	10,100	8,918	10,100	10,302	10,508
2-74-08-540	HEATING	9,500	10,848	10,400	10,608	10,820
2-74-08-541	POWER	20,800	15,601	18,500	18,870	19,247
2-74-08-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-74-08-764	ADDED TO OPERATING RESERVE	0	0	0	0	0
2-74-08-772	SUBSIDY - GIFT IN KIND	0	0	0	0	0
2-74-08-963	WATER - RECOVERIES FROM OPERATING	1,100	986	1,100	1,122	1,144
2-74-08-990	OTHER	0	0	0	0	0
2-74-0801-500	HFC EQUIPMENT GOODS	0	345	0	0	0
2-74-0801-990	HFC HONORARIUM	0	0	0	0	0
	74 TOTAL CENTENNIAL PLACE	226,608	190,294	228,959	228,538	233,109

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	74 COMMUNITY CENTRE					
2-74-09-110	SALARIES	6,877	3,981	5,451	5,560	5,671
2-74-09-111	SEASONAL SALARIES	1,100	0	1,100	1,122	1,144
2-74-09-130	BENEFITS	600	319	500	510	520
2-74-09-131	SEASONAL STAFF BENEFITS	100	0	100	102	104
2-74-09-133	NON T4 BENEFITS	1,000	665	1,000	510	520
2-74-09-215	FREIGHT & POSTAGE	500	270	500	510	520
2-74-09-217	TELEPHONE	400	310	400	408	416
2-74-09-220	ADVERTISING	500	367	500	510	520
2-74-09-232	CONTRACTED SERVICES	33,700	27,357	33,700	34,374	35,061
2-74-09-250	CONTACTED REPAIRS	14,300	10,253	8,300	8,466	8,635
2-74-09-274	INSURANCE	7,050	6,717	7,050	7,191	7,335
2-74-09-500	GOODS	6,000	8,342	7,100	7,242	7,387
2-74-09-510	PERFORMING ARTS PROGRAM	0	0	0	0	0
2-74-09-515	POP	0	0	0	0	0
2-74-09-540	HEAT	6,400	6,836	6,800	7,136	7,279
2-74-09-541	POWER	13,100	9,804	11,700	11,934	12,173
2-74-09-762	TRANSFER TO CAPITAL	0	0	0	0	0
2-74-09-764	TRANSFER TO OPERATING RESERVE	0	0	0	0	0
2-74-09-772	SUBSIDY - GIFT IN KIND	0	0	0	0	0
2-74-09-963	GROSS RECOVERY TO OPERATING (WATER)	1,920	1,129	1,820	1,856	1,894
2-74-09-990	OTHER	0	0	0	0	0
2-74-09-999	AMORTIZATION EXPENSE	0	0	0	0	0
	74 TOTAL COMMUNITY CENTRE	93,547	76,348	86,021	87,432	89,180
	74 LIONS HALL					
2-74-10-250	CONTRACTED REPAIRS	2,000	349	2,000	2,040	2,081
2-74-10-274	INSURANCE (PORTION OF BUILDING)	800	764	800	816	832
2-74-10-500	GOODS	500	85	500	510	520
2-74-10-540	HEAT	3,100	3,280	3,300	3,366	3,433
2-74-10-541	POWER	1,600	1,377	1,500	1,530	1,561
2-74-10-764	TRANSFER TO OPERATING RESERVE	0	0	0	0	0
2-74-10-963	GROSS REC TO OPERATING - WATER	590	578	590	602	614
	74 TOTAL LIONS HALL	8,590	6,434	8,690	8,864	9,041

ACCOUNT NUMBER	OPERATING EXPENSES DESCRIPTION	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET
	GOVERNMENT REQUISITIONS					
2-77-00-741	SCHOOL FOUNDATION (rounded)	745,100	558,815	745,100	760,002	775,202
2-77-00-754	ACADIA FOUNDATION (rounded)	169,300	169,313	169,300	172,686	176,140
2-77-00-755	DESIGNATED INDUSTRIAL PROPERTY	639	0	639	639	639
2-77-00-757	PROVISION FOR DOUBTFUL ACCOUNTS	2,500	0	2,500	2,550	2,601
	TOTAL GOVERNMENT REQUISITIONS	917,539	728,128	917,539	935,877	954,582
	ACCUMULATED SURPLUS					
	TRANSFER TO RESERVES					
2-78-00-210	PRIOR YEAR SURPLUS	0	0	0	0	0
2-78-00-910	ACCUMULATED SURPLUS	0	0	0	0	0
	TOTAL ACCUMULATED SURPLUS	0	0	0	0	0
	RESERVE FOR OPERATING					
2-79-00-764	GENERAL RESERVE FOR OPERATING	0	0	0	0	0
	TOTAL RESERVES	0	0	0	0	0
	CONTINGENCY					
2-97-0000-764	CONTINGENCY	0	0	0	0	0
	TOTAL CONTINGENCY	0	0	0	0	0
	TOTAL OPERATING EXPENDITURES	**9,776,589**	**6,916,875**	**9,632,880**	**9,460,408**	**9,604,079**
	TOTAL CAPITAL EXPENDITURES	**3,839,600**	**1,997,820**	**887,100**	**2,460,800**	**4,851,200**
	TOTAL EXPENDITURES	**13,616,189**	**8,914,696**	**10,519,980**	**11,921,208**	**14,455,279**
	TOTAL REVENUES	13,660,429	8,824,269	10,520,771	10,579,987	13,732,153
	TOTAL SURPLUS (DEFICIT)	**44,240**	**-90,427**	**790**	**-1,341,221**	**-723,126**

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	ADMINISTRATION CAPITAL EXPENSES		104,000	72,275	50,000	125,000	40,000	120,000
	8-12-0000-620 630							
2025	SUBDIVISION 5TH - 6TH AVE EAST (old school prop)	54,000						
8-12-0000-620	LED REPLACEMENT TOWN OFFICE	30,000						
	TOWN OFFICE ROOF REPAIR	20,000						
		104,000						
2026		0						
8-12-0000-620	WEST ELECTRONIC SIGN $25,000 removed	0						
8-12-0000-620	COUNCIL CHAMBER RENOVATION	50,000						
8-12-0000-620		0						
		50,000						
2027	COUNCIL CHAMBER TECHNOLOGY	50,000						
8-12-0000-620	OFFICE BOULEVARD ENHANCEMENT	15,000						
8-12-0000-620	ADMIN OFFICE PAINTING / FLOORING	60,000						
		125,000						
2028	REPLACE HEATING SYSTEM	40,000						
8-12-0000-620	5 furnaces with natural gas							
		40,000						
2029	ROOF REPLACEMENT	120,000						
8-12-0000-620	`							
		120,000						
2030		0						
8-12-0000-620								
		0						

ACCOUNT NUMBER	DESCRIPTION		DETAIL				2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	FIRE CAPITAL EXPENSES						**240,000**	**81,212**	**218,400**	**179,800**	**121,200**	**62,600**
	8-23-0000-610 620 630 650											
2025												
8-23-0000-630	EQUIPMENT - BUNKER GEAR - 4 SETS		18,000	4,500	4							
8-23-0000-630	MOBILE RADIOS		12,000	3,000	4							
8-23-0000-630	FIRE HALL REPAIRS (STUCCO & PAINTING)		100,000									
8-23-0000-630	AIR LIFT BAG KIT		10,000	10,000	1							
8-23-0000-630	TRAINING TOWER FENCE (not cost share with SAB)		100,000	10,000	1							
			240,000									
2026												
8-23-0000-630	EQUIPMENT - BUNKER GEAR - 4 SETS		18,400	4,600	4							
8-23-0000-650	FIRE HALL WEST APRON REPAIRS		100,000									
8-23-0000-650	FIRE HALL TRAINING CENTRE FENCING (Association)		100,000									
			218,400									
2027												
8-23-0000-630	EQUIPMENT - BUNKER GEAR - 4 SETS		18,800	4,700	4							
8-23-0000-630	MOBILE RADIOS		12,000	3,000	4							
8-23-0000-630	PAGERS		9,000	900	10							
8-23-0000-630	CORDLESS SPREADER (VEHICLE EXTRICATION)		20,000	20,000	1							
8-23-0000-630	CORDLESS CUTTER (VEHICLE EXTRICATION)		20,000	20,000	1							
8-23-0000-630	FIRE HALL EAST APRON REPAIR		100,000									
			179,800									
2028												
8-23-0000-630	EQUIPMENT - BUNKER GEAR - 4 SETS		19,200	4,800	4							
8-23-0000-630	SCBA COMPRESSOR		60,000									
8-23-0000-630	CORDLESS SPREADER (MIDSIZE)		21,000	21,000	1							
8-23-0000-630	CORDLESS CUTTER (MIDSIZE)		21,000	21,000	1							
			121,200									
2029												
8-23-0000-630	EQUIPMENT - BUNKER GEAR - 4 SETS		19,600	4,900	4							
8-23-0000-630	CORDLESS RAM (VEHICLE EXTRICATION)		21,000	21,000	1							
8-23-0000-630	CORDLESS CUTTER (SMALL)		22,000	22,000	1							
			62,600									
2030												
8-23-0000-630	EQUIPMENT - BUNKER GEAR - 4 SETS		0	0	4							
8-23-0000-630	CORDLESS RAM (VEHICLE EXTRICATION)		0	0	0							
8-23-0000-630	CORDLESS CUTTER (SMALL)		0	0	0							
			0									

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	PW CAPITAL EXPENSE		**318,000**	**317,227**	**150,000**	**550,000**	**0**	**300000**
	8-31-0000-610 620 630 650							
2025	SKID STEER	75,000						
8-31-0000-630	SKID STEER ATTACHMENTS	65,000						
8-31-0000-630	SNOW BLOWER	178,000						
		318,000						
2026								
8-31-0000-650	1 (4x4) 1/2 TON TRUCK	70,000						
8-31-0000-650	used 1 ton flat deck	80,000						
		150,000						
2027	TANDEM DUMP TRUCK	250,000						
8-31-0000-650	BACKHOE	300,000						
		550,000						
2028								
8-31-0000-650		0						
		0						
2029	LOADER	300,000						
8-31-0000-650		0						
		300,000						
2030	LOADER	0						
8-31-0000-650		0						
		0						
	S & R CAPITAL EXPENSES		**2,815,600**	**1,228,693**	**32,500**	**106,000**	**3,500,000**	**0**
	8-32-0000-610 630 650							
2025								
8-32-0000-610	INFRASTRUCTURE PROGRAM PIONEER/PALLISER TR FUNDED FROM TRANSFERS TO RESERVE & DEBENTURE	1,500,600						
8-32-0000-610	BRIDGE REPLACEMENT PROGRAM - PIONEER TRAIL GRANT FUNDING 75%	1,315,000						
		2,815,600						
2026		0						
8-32-0000-650	SNOW GATE FOR GRADER	16,500						
8-32-0000-650	LINE PAINTER	7,000						
8-32-0000-650	SWEEPING BUCKET	9,000						
		32,500						
2027	LAND LEVELLER	6,000						
8-32-0000-650	TRACTOR	100,000						
		106,000						
2028	1ST AVE EAST PAVING 100 WEST 100-200 EAST	3,000,000						
8-32-0000-650	CENTRE STREET 1ST & 2ND AVE	500,000						
		3,500,000						
2029								
8-32-0000-650		0						
		0						
2030								
8-32-0000-650		0						
		0						

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	AIRPORT CAPITAL EXPENSES		**0**		**0**	**0**	0.00	0.00
	8-33-0000-610 630							
2025		0						
8-33-0000-610		0						
		0						
2026		0						
8-33-0000-610		0						
		0						
	WATER DIST - CAPITAL EXPENSES		**0**		**17,000**	**0**	**0**	**0**
2025		0						
		0						
2026	EXCERCISING VALVE	10,000						
	LINE LOCATER	7,000						
		17,000						

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	SEWER CAPITAL EXPENSES		**0**		**300,000**	**500,000**	**1,000,000**	0.00
2025		0						
2026	VAC TRUCK - USED	200,000						
	IGLOO SEWER LIFT STATION BUILDING	100,000						
		300,000						
2027	500 BLOCK RELINE SEWER	100,000						
	BRICK LIFT STATION	150,000						
	LAGOON SLUDGE REMOVAL 2 CELLS	250,000						
		500,000						
2028	HYDRO SEWER FLUSH TRUCK	1,000,000						
		1,000,000						
2029		0						
		0						
	CEMETERY CAPITAL EXPENSES		**0**		**7,500**	**30,000**	0.00	0.00
	8-56-0000-610							
2025		0						
8-56-0000-610		0						
		0						
2026		0						
8-56-0000-610	COLUMBARIUM FOUNDATION BASE	7,500						
		7,500						
2027		0						
8-56-0000-610	COLUMBARIUM	30,000						
		30,000						

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	VIC CAPITAL EXPENSES		**7,000**	**0**	**0**	**0**	0.00	0.00
	8-61-0000-610 620 630							
2025								
8-61-0000-620	LED LIGHTS	7,000						
		7,000						
2026								
8-61-0000-630	DECK REPLACEMENT removed $20,000	0						
		0						
2027								
8-61-0000-630		0						
		0						
	RECREATION CAPITAL EXPENSES		**0**		**0**	**0**		
2025								
		0						
2026								
		0						
2027								
		0						
	POOL CAPITAL EXPENSES		**53,000**	**26,478**	**67,000**	**15,000**	0.00	
	8-72-0100-610 620 630							
2025								
8-72-0100-630	DIVING BLOCKS INSTALL & PADS	35,000						
8-72-0100-630	SHADE STRUCTURES - TWO	18,000						
		53,000						
2026	POOL FLOOR REFINISH	35,000						
8-72-0100-630		0						
8-72-0100-630	POOL BLANKET - REPLACEMENT	32,000						
		67,000						
2027	POOL HEATERS - DIVE TANK & LEISURE (2014)	15,000						
8-72-0100-630		0						
		0						
2028								
8-72-0100-630		0						
		0						

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	ARENA CAPITAL EXPENSES		**50,000**	**55,974**	**0**	**40,000**	190,000.00	140,000.00
	8-72-0200-610 620 630							
2025								
8-72-0200-620	ROOF REPAIRS	20,000						
8-72-0200-620	OLYMPIA ROOM FLOORING	10,000						
8-72-0200-630	FLOOR SCRUBBER - CONCRETE	20,000						
		50,000						
2026								
8-72-0200-630		0						
8-72-0200-620		0						
8-72-0200-620		0						
		0						
2027								
8-72-0200-630	EXTERIOR WALL FOUNDATION REPAIRS	20,000						
8-72-0200-620	SOUTH PARKING AREA DRAINAGE	20,000						
8-72-0200-620		0						
		40,000						
2028								
8-72-0200-630	OLYMPIA REPLACEMENT	190,000						
8-72-0200-620		0						
8-72-0200-620		0						
		190,000						
2029								
8-72-0200-630	ICE PLANT CHILLER (split with curling rink)	140,000						
8-72-0200-620		0						
8-72-0200-620		0						
		140,000						
	PARKS SHOP CAPITAL EXPENSES		**0**		**0**	**0**		
	CURLING RINK CAPITAL EXPENSES		**50,000**	**53,031**	**0**	**40,000**	0.00	
	8-72-0400-620							
2025								
8-72-0400-620	INTERIOR WALL REPAIR FOUNDATION	50,000						
		0						
		50,000						
2026								
8-72-0400-610		0						
8-72-0400-610	LOBBY WASHROOM RENOVATION removed $60,000	0						
		0						
2027								
8-72-0400-610	HEATER REPAIRS	40,000						
		40,000						
2028								
8-72-0400-610		0						
		0						

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	FLP CAPITAL EXPENSES		**20,000**	**5,610**	**0**	**240,000**	0.00	0.00
	8-72-0700 610 620							
2025								
		0						
8-72-0700-620	SHOWER HOUSE FLOOR - REPLACEMENT	10,000						
8-72-0700-630	TREE PLANTING - MAJOR AMOUNT	10,000						
		0						
		20,000						
2026								
8-72-0700-610		0						
8-72-0700-610		0						
8-72-0700-610		0						
8-72-0700-610		0						
		0						
2027								
8-72-0700-610	HELMER DAM WATER PROJECT - AERATION	240,000						
8-72-0700-610		0						
8-72-0700-610		0						
8-72-0700-610		0						
8-72-0700-610		0						
		240,000						
2028								
8-72-0700-610		0						
8-72-0700-610		0						
8-72-0700-610		0						
		0						
	PARKS CAPITAL EXPENSES		**112,000**	**115,305**	**30,000**	**20,000**	0.00	0.00
	8-72-0800-610 630 650							
2025								
8-72-0800-630	FORK LIFT	47,000						
8-72-0000-650	1/2 TON 4x4 TRUCK	65,000						
		0						
		112,000						
2026								
8-72-0800-630	SCISSOR LIFT removed $45,000	0						
8-72-0800-630	MOWER REPLACEMENT - ZERO TURN	30,000						
8-72-0800-630	USED FLEET TRUCK removed $25,000	0						
2-72-0800-610	HKH PARK PATH LIGHT UPGRADE funded by $32,672 Mayberry	0						
		30,000						
2027								
8-72-0800-630	MEMORIAL PARK LANDSCAPE	20,000						
2-72-0800-610		0						
		20,000						
2028								
8-72-0800-630		0						
2-72-0800-610		0						
		0						
	HKH PARK CAPITAL EXPENSES		**0**		**0**	**0**		
	8-72-1300-							

ACCOUNT NUMBER	DESCRIPTION	DETAIL	2025 BUDGET	2025 ACTUAL	2026 BUDGET	2027 BUDGET	2028 BUDGET	2029 BUDGET
	LIBRARY CAPITAL EXPENSES		**10,000**		**0**	**100,000**	0.00	0.00
	8-74-0200-610							
2025								
8-74-0200-610	NORTH SIDE WATER DIVERSON	10,000						
	funded from deferred	10,000						
2026								
8-74-0200-620		0						
		0						
2027								
8-74-0200-620	LIBRARY EXTERIOR IMPROVEMENTS	100,000						
	(INSULATION & SIDING)	100,000						
	RCSC CAPITAL EXPENSES		**19,000**	**17,708**	**14,700**	**15,000**	0.00	0.00
	8-74-0800-610 620							
2025								
8-74-0800-620	FITNESS CENTRE FLOORING REPLACE	19,000						
2026								
8-74-0800-620	FITNESS CENTRE WEIGHTS	14,700						
		14,700						
2027								
8-74-0800-620	FLOOR SCRUBBER	15,000						
		15,000						
2028								
8-74-0800-620								
		0						
	COMMUNITY CENTRE CAPITAL		**26,000**	**24,307**	**0**	**500,000**		
	8-74-0900-610 630							
2025								
8-74-0900-610	LED LIGHT UPGRADE	26,000						
		0						
		26,000						
2026	CENTRE ROOFING PROJECT removed $80,000	0						
		0						
		0						
2027	CENTRE RENOVATION & WASHROOM / LOBBY	500,000						
	FUNDED BY FEDERAL GRANT / SAB / TOWN RESERVE	0						
		500,000						
TOTAL CAPITAL			**3,824,600**	**1,997,820**	**887,100**	**2,460,800**	**4,851,200**	**622,600**

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda
Background Information

Date: January 13, 2026 Agenda Item No: 09.06

Presentation by Palliser Regional Municipal Services (PRMS)

Recommended Motion

That Council receive for information the presentation from Palliser Regional Municipal Services regarding the Municipal Development Plan Review and associated Public Participation Plan.

Background

The Town of Hanna's Municipal Development Plan (MDP) was adopted in 2013 and is now over twelve years old. Section 632 of the Municipal Government Act requires municipalities to maintain a Municipal Development Plan (MDP) to guide long-term land use and development. Best practice is to review and update the MDP every five to ten years.

Palliser Regional Municipal Services (PRMS) will lead the review in collaboration with Administration. As part of this work, PRMS has prepared a Public Participation Plan that outlines how residents, landowners, business owners, stakeholders, and Council will be informed and engaged throughout the project, exceeding the minimum public engagement requirements of the MGA.

PRMS will present to Council to outline the MDP review process, the proposed engagement approach and timeline, and Council's role throughout the project

Communications

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

Attachments

- Terms of Reference – Hanna Municipal Development Plan Review
- Hanna MDP Public Participation Plan

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

1. Authority

Section 632(1) of the Municipal Government Act (MGA) requires a municipality to prepare and adopt a Municipal Development Plan (MDP) to guide the long-term use and development of land within the municipality. The MDP is a visionary document, with a long-term focus. The MDP creates the framework for regulations in the Land Use Bylaw and other municipal documents related to planning and engineering. As a statutory plan, the municipality is required to follow its policy statements in the MDP when making any planning and development decisions.

It is therefore important for municipalities to ensure that the MDP is reviewed and updated regularly to remain current. As MDP goals and objectives are achieved, or when the direction or framework of planning principles change, municipalities should revise their MDPs to ensure alignment, clarity, and effective implementation.

The authority of a municipal Council to adopt, amend, or repeal a Municipal Development Plan (MDP) is established in the MGA, specifically sections 191 and 632. Section 191 also provides Council with the authority to amend or repeal a bylaw, including statutory plans such as the MDP, when deemed necessary to reflect changing community needs, updated technical information, or shifting municipal priorities.

This Terms of Reference not only defines the process for preparing the MDP and the anticipated outcome, but it also outlines how the Town and PRMS will work together.

2. Purpose of the MDP Review

The purpose of MDP review is to prepare a new MDP so it continues to serve as a relevant and effective tool in guiding land use decisions, supporting long-term community goals, and coordinating development with municipal infrastructure. The current Hanna MDP was adopted in 2013 and is now over 12 years old. Municipalities typically perform a comprehensive review of their MDP's every ten years to ensure that the background information is current to support the policy directions.

3. Project Scope

The scope of the project will be a complete replacement of the Town's MDP to comply with the requirements of Section 632(3) of the MGA.

4. Roles and Responsibility

The roles and responsibilities for the MDP review project are as follows:

A. Town Council

Council will review this Terms of Reference to ensure the MDP update process meets the desired outcome. The Town of Hanna Council is responsible for making the final decision on the adoption

and repeal of Town bylaws. The MGA outlines the requirements for adopting a statutory plan by bylaw. Council is responsible for approving the budget for any expenses in preparing the MDP, including providing dinner for the workshop, advertising and mailouts. Council is also responsible for hearing and considering public input at the public hearing.

B. Town Administration

The Town of Hanna Administration is responsible to direct the MDP review project in accordance with this Terms of Reference. The Administration will work with and provide support to Palliser Regional Municipal Services (PMRS) staff in preparing the MDP, including attending the workshop, reviewing diagrams and maps, reviewing new MDP policies, preparing reports, communicating with the public, and attending and presenting at Council meetings. While the lead Administration department will be the CAO and planning staff, other departments that may be involved include public works, community services and communications.

C. Palliser Regional Municipal Services (PRMS)

PRMS will be responsible for completing the review and update of the Town's MDP in accordance with the scope of the project, planning and preparing for the public and Council workshop, preparing recommendations and draft policy statements and maps for review by Administration, and completing the MDP bylaw for Council. PRMS will be responsible for preparing Requests for Decision. PRMS may also engage an independent contractor to prepare updated diagrams where required.

5. Stakeholders

Stakeholders will be involved at various stages throughout the MDP process. These stakeholders may include:

A. Adjacent Municipalities

Special Areas Board will be consulted or circulated notices as required.

B. Hanna Landowners, Residents and Business Owners

Landowners, residents and business owners in Hanna will be invited to provide input throughout the MDP review process as outlined in the Public Participation Plan. A formal public hearing will also be held prior to second reading to allow affected persons to have the opportunity to express their concerns to the Town Council.

C. Schools

The Prairie Land Regional School Division #25 will be notified of the MDP Review and will be encouraged to provide feedback to the Town.

6. Process and Outcomes

A. Project Initiation

Project initiation will include the review and approval of this MDP Review Terms of Reference by Council.

B. Background Research and Workshop

PRMS and Administration will gather and analyze background information to inform the MDP process, such as demographic information and other available statistics. A workshop will be held for residents, landowners and business owners to provide input into developing the new plan to ensure that the plan reflects the needs and desires of the community. To attract participants, the workshop will include dinner before any workshop activities. The workshop will be designed to allow for focused small group discussions on key issues. A Workshop What We Heard Report will be prepared and provided to the Committee of the Whole for information.

C. Preparing the new MDP

PRMS and Administration will prepare a draft version of the new MDP. The draft will be provided to Council for information. Next, an open house will be held to present the new draft MDP to the public and to get feedback on the draft. An Open House What We Heard Report will be prepared, and the draft MDP may be revised to address any comments or concerns.

D. Bylaw Approval

Town Administration will lead the bylaw approval processes with Council (3 readings of a bylaw and a public hearing after first reading). PRMS will aid in advertising, circulations preparing staff reports and attend Council meetings either virtually or in person.

7. Project Timelines

Task	**Date**
Terms of Reference Approval	January 13, 2026
Background Research and Workshop	January - March 2026
Preparing the MDP	April – August 2026
Committee of the Whole Information Session – Presentation of Draft MDP	September 2026
Open House and What We Heard Report	September 2026
Bylaw Approval (3 readings, public hearing)	October – December 2026

Public Participation Plan

Town of Hanna
Municipal Development Plan Review

2026

Prepared by:
Palliser Regional Municipal Services

TOWN OF HANNA
LIVE THE LIFESTYLE

Palliser
Regional Municipal Services

Table of Contents

1.0 INTRODUCTION 1

1.1 PROJECT BACKGROUND 1

1.2 PUBLIC PARTICIPATION PLAN PURPOSE 1

1.3 PUBLIC PARTICIPATION PLAN GOALS 1

2.0 THE PUBLIC PARTICIPATION PLAN 2

2.1 WHO WILL WE ENGAGE & HOW? 2

2.2 WHAT DOES 'REPRESENTATION' MEAN? 3

2.3 HOW WILL WE COMMUNICATE AND WHAT ENGAGEMENT ACTIVITIES WILL WE DO? 3

2.4 HOW DOES THE COMMUNITY COMMUNICATE? 4

2.6 HOW DO WE MEASURE SUCCESS? 5

3.0 PROJECT TEAM CONTACTS 5

1.0 INTRODUCTION

1.1 PROJECT BACKGROUND

The Municipal Development Plan (MDP) guides long-range planning and land use in a municipality. The MDP establishes goals and objectives for development in the town and includes policy statements for achieving them. It is intended to provide the framework within which the orderly, economical, and beneficial development and use of land can take place.

The current Hanna MDP was prepared and adopted in 2013. Although there may be relevant goals, objectives and policy statements in the current MDP, PRMS is recommending that a new MDP is prepared to replace the current MDP. The demographic and background information is now outdated, and the current MDP is contained in two separate documents. It is recommended that a new MDP is prepared that reflects the current situation in Hanna and contains relevant policy statements to achieve the Town's goals for growth and development.

Planning bylaws, such as the MDP and the LUB are typically updated and/or replaced by a municipality every 5 to 10 years and is a best-practice of Alberta municipalities. It is important for municipalities to inform their residents, landowners and business owner that such projects are underway and that they will be provided opportunities to be engaged in the development of the new MDP and provide feedback once a draft document is prepared.

The MGA requires a public hearing to be held prior to second reading of an MDP bylaw. While this is only the minimum requirement, it is recommended that additional public engagement opportunities be provided prior to a bylaw being presented to Council for approval. This Public Participation Plan will provide the direction for how the public will be informed and engaged in the Hanna MDP review and replacement project.

1.2 PUBLIC PARTICIPATION PLAN PURPOSE

The purpose of this Public Participation Plan for the Hanna MDP is to outline the goals, stakeholders, approach, tactics, and events related to the communications and engagement aspects of the project.

1.3 PUBLIC PARTICIPATION PLAN GOALS

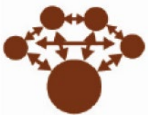
The goals of the Public Participation Plan are as follows:

- Build trust with the community and stakeholders.
- Provide opportunities for feedback and obtain representative feedback from the community.
- Generate project awareness and education about best practices in community planning so citizens can provide meaningful and informed feedback.
- Incorporate local knowledge into the MDP.
- Ensure the feedback loop is closed by sharing back to the community what was heard.

2.0 THE PUBLIC PARTICIPATION PLAN

2.1 WHO WILL WE ENGAGE & HOW?

The International Association of Public Participation (IAP2) has created a matrix that outlines a spectrum of public engagement. The IAP2 spectrum of engagement has been customized below for the Hanna MDP review project.

	INFORM & CONSULT	LISTEN & LEARN	COLLABORATE	DECISION MAKERS
				
Stakeholders	***Tier 3:*** ● Residents ● Landowners ● Business owners	***Tier 2B:*** ● Residents ● Landowners ● Business owners	***Tier 2A:*** ● Town Administration ● Committee of the Whole ● School board ● Provincial agencies ● Special Areas Board	***Tier 1:*** ● Town Council
Overview	Obtain feedback to test ideas or concepts and clarify issues, identify possible solutions.	Create opportunities to enter into a dialogue to explore each other's perspectives, plans and concerns.	Collaborate, where possible, including alternatives and preferred solutions.	Final decision-making in the hands of those elected.
Example Tactics	**Website information, newsletters, social media posts, direct mailouts**	**In-person open houses, online and community surveys, What We Heard Reports**	**Online and in-person workshops/meetings, reviewing of draft documents**	**Public Hearing, Council meetings**
Promise	"We promise to inform the broader community through a variety of mediums and making all information about the project accessible."	"We promise that we will look to stakeholders for innovation, advice, guidance, and win-win solutions, and we promise to incorporate the outcomes of our collaborative efforts into the development of the MDP."	"We promise to work collaboratively with the Town Administration and affected stakeholders."	"We promise to inform Town Council of the engagement process and how local values and Town policy/vision has been translated into the MDP."

2.2 WHAT DOES 'REPRESENTATION' MEAN?

One of the challenges of public engagement is to achieve 'representation' in the feedback received from the community during the project. To our team 'representation' means receiving feedback from a broad demographic of individuals and groups that generally represent the population at-large of the Town of Hanna. The communication and engagement methods outlined in this Public Participation Plan will seek to achieve representation in the community.

2.3 HOW WILL WE COMMUNICATE AND WHAT ENGAGEMENT ACTIVITIES WILL WE DO?

Below represents a proposed timeline and sequencing of engagement activities. The timelines and activities may need to be adjusted to accommodate unforeseen circumstances. However, PRMS and Hanna Administration will attempt to address any externalities that arise during the projects which could affect their successful implementation.

Date	Tactic (s)	Who's Responsible?
COMMUNICATIONS February 2026	**Post information on Hanna website, social media, First To Know and print newsletter of MDP project and proposed timelines**	- PRMS to provide information for a project specific webpage and a newsletter article - Town Administration to post
COMMUNICATIONS March 2026	**Post information on Hanna website, social media, First To Know, print newsletter and inform community groups of upcoming MDP workshop**	- PRMS to provide information and images - Town Administration to publish newsletter, update the website, contact community groups
ENGAGEMENT March 2026	**Public Workshop** - Hold a dinner and workshop to engage residents, landowners and business owners	- PRMS to prepare workshop materials - PRMS and Administration to moderate workshop
COMMUNICATIONS April 2026	**Workshop What We Heard Report** - An official record of the workshop	- PRMS to prepare a What We Heard Report - Report posted on website, provided to Committee of the Whole for information
COMMUNICATIONS September 2026	**Committee of the Whole Information Session**	- PRMS to prepare and deliver a presentation to Hanna Committee of the Whole to inform members of what will be presented to the public in the Draft MDP
COMMUNICATIONS September 2026	**Post Draft MDP on Website**	- PRMS to provide draft MDP - Administration to post draft MDP on website - Administration to also advertise via the Town's social media platforms, newsletter,

		First to Know, etc.
ENGAGEMENT September 2026	**Public Open House** - Hold an open house for residents to view materials and maps, discuss with Planners and Town Administration, obtain feedback	- PRMS to prepare open house materials - PRMS to prepare surveys - PRMS and Administration to attend open house
COMMUNICATIONS October 2026	**Open House What We Heard Report** - An official record of the comments and feedback provided	- PRMS to prepare a What We Heard Report - Administration to post on website
COMMUNICATIONS November 2026	**Public Hearing Notification** - Must be advertised as per the Hanna Advertising Bylaw	- PRMS to provide notification - Hanna Administration to advertise in newsletter, on website and other social media platforms
ENGAGEMENT November/December 2026	**Public Hearing** - Affected persons provided an opportunity to be heard by Council	- Council and administration to hold public hearing - PRMS to attend public hearing

2.4 HOW DOES THE COMMUNITY COMMUNICATE?

Every community is different and that includes how people communicate best and most efficiently. Today there are lots of different hard copy and online platforms for communication.

Preferred Communication Methods	How/When
Town's Facebook/Instagram	**?**
Email Newsletters	**?**
Print Newsletters	**?**
Newspaper	**?**
Town Website	**?**

2.6 HOW DO WE MEASURE SUCCESS?

The following parameters can be used to measure the success of the engagement process:

- Successful execution of engagement tactics and tools.
- Number of stakeholder connections and their active participation in the MDP project.
- Positive/neutral/negative feedback from stakeholders.
- Number of participants in open houses, workshops, and meetings.
- Residents, landowners and business owners having sufficient information and time to provide feedback.

3.0 PROJECT TEAM CONTACTS

	PROJECT TEAM PRIMARY CONTACT
Name:	Tracy Woitenko, Senior Planner
Email:	twoitenko@palliserservices.ca
Phone:	587-570-8068

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 10.01

Bylaw 1043-2026 – Municipal Public Utilities Amendment

Recommended Motion

That Council give first reading to Bylaw 1043-2026, the 2026 Municipal Public Utilities Amendment Bylaw.

That Council give second reading to Bylaw 1043-2026, the 2026 Municipal Public Utilities Amendment Bylaw.

That Council provide unanimous consent for third reading of Bylaw 1043-2026, the 2026 Municipal Public Utilities Amendment Bylaw at this meeting.

That Council give third and final reading to Bylaw 1043-2026, the 2026 Municipal Public Utilities Amendment Bylaw.

Background

During budget deliberations, Council was provided information regarding the increase in the cost for water from the Henry Kroeger Regional Water Services Commission from $3.12 to $3.18 per cubic meter, effective January 1, 2026. As a result, the Town of Hanna 2026 Budget was approved with a corresponding increase in rates for water consumption for properties serviced by the Town of Hanna.

Bylaw 1043-2026, the 2026 Municipal Public Utilities Amendment Bylaw, is being presented to Council this evening to increase the rate for water consumption from $3.12 to $3.18 per cubic meter. An increase for the Water Charges Fixed Operating Charge be increased $2.00 from $55.00 to $57.00 a billing period. An increase for the Sewer Charges Fixed Operating Charge be increased $2.00 from $30.00 to $32.00 a billing period.

Bylaw 1043-2026 is for the purpose of amending Bylaw 1006-2020, the Municipal Public Utilities Bylaw. Bylaw 1006-2020 was established for the control and management of the municipal public utilities and includes a schedule to establish the rates and charges pertaining to the bylaw. Each time the rates are changed, an amending bylaw is presented to Council to change Schedule A. There have been five prior amendments:

Bylaw 1014-2021 – to increase the cubic meter charge to $2.89 for 2021
Bylaw 1019-2021 – to increase the Regional Waste Fee to $44.00
Bylaw 1023-2021 – to increase the cubic meter charge to $2.94 for 2022
Bylaw 1028-2022 – to increase the cubic meter charge to $3.00 for 2023
Bylaw 1033-2024 – to increase the cubic meter charge to $3.06 for 2024
Bylaw 1036-2025 – to increase the cubic meter charge to $3.12 for 2025

The rates and fees charged in Schedule A of this bylaw will be effective January 1, 2026. The minimum invoice per billing period will be $144.00 for residential properties, as the Water and Sewer fixed operating charges increased. The commercial property will also increase to $133.00 due to the Water and Sewer fixed operating charges. The water consumption fee will increase to $3.18 per cubic meter for both residential and commercial.

Communications

The utility rates will be advertised on the Town website, through the Town's social media program and in the January 2026, mailout.

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

1. Municipal Government Act

Attachments

1. Bylaw 1043-2026 – The 2026 Municipal Public Utilities Amendment Bylaw.
2. Bylaw 1006-2020 – The Municipal Public Utilities Bylaw.

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

TOWN OF HANNA
PROVINCE OF ALBERTA
BY-LAW 1043-2026

A BYLAW OF THE TOWN OF HANNA, IN THE PROVINCE OF ALBERTA, TO PROVIDE FOR AN AMENDMENT OF MUNICIPAL PUBLIC UTILITIES BYLAW 1006-2020.

WHEREAS the Council of the Town of Hanna has adopted Bylaw 1006-2020 for the control and management of Municipal Public Utilities including water, sewer, and solid waste; and

WHEREAS the Council of the Town of Hanna deem it necessary to amend the rates and charges pertaining to the Municipal Public Utilities System bylaw.

NOW THEREFORE THE COUNCIL OF THE TOWN OF HANNA ENACTS AS FOLLOWS:

PART I BYLAW TITLE

1.1 This bylaw shall be known as “the 2026 Municipal Public Utilities Amendment Bylaw”.

PART II GENERAL

2.1 Schedule A which establishes the service charges and fees shall be amended as follows:

Rates are effective January 1,2026

Water charges per cubic meter	$ 3.18
Water Fixed Operating Charges	$57.00
Sewer Fixed Operating Charges	$32.00

PART VIII REVIEW AND ENACTMENT

8.1 Town of Hanna Bylaw 1006-2020 and amendments thereto are hereby amended.

8.2 This bylaw shall come into effect as of the date of final reading.

READ A FIRST TIME THIS 13th DAY OF JANUARY 2026.

READ A SECOND TIME THIS 13th DAY OF JANUARY 2026.

Mayor Danny Povaschuk

Chief Administrative Officer
Matthew Norburn

READ A THIRD TIME AND FINALLY PASSED THIS 13th DAY OF JANUARY 2026.

Mayor Danny Povaschuk

Chief Administrative Officer
Matthew Norburn

Schedule A

Rates effective January 1, 2026

Water Charges

Fixed Operating Charge per billing period	$ 57.00
Water charges per cubic meter	$ 3.18

Sewer Charges

Fixed Operating Charge per billing period	$ 32.00
Sewer charges - per cubic meter of water used over 30 cubic meters	$ 0.30

Commercial Water Hauling Operations shall be exempt from sewer charges above the minimum charge.

Solid Waste

Garbage Pickup – Residential Properties

Fixed Operating Charge per billing period for Residential properties - three (3) bag per week limit	$11.00

Big Country Waste Management Commission Fee - Residential and Commercial Properties

Fixed Operating Charge per billing period	$ 44.00

Disconnection/Reconnection Fee

When a public works employee is dispatched to disconnect and/or reconnect a utility service a fee will be added to the account as follows:

Due to lack of payment of the utility account The fee must be paid in addition to the arrears owing for service to be reconnected.	$ 50.00
Upon request of the owner or contractor to perform maintenance This includes the meter, meter reader or water lines. Except in an emergency, the owner or contractor shall make the request two working days prior to disconnection.	$ 50.00

Manual Meter Read Charge

The Town of Hanna began a program in 2013 to modify or replace water meters for Automated Meter Readings to allow meters to be read remotely. The water meters are fitted with an Encoder Receiver Transmitter (ERT). This eliminates the need for meter readers to enter customers' property, reduces costs and identifies potential theft or loss of water.

For properties where the Town has not been provided access by the customer to install the ERT on the water meter, there will be a fee to have the meter read manually.

Manual Meter Read Charge per billing period	$ 50.00

TOWN OF HANNA
PROVINCE OF ALBERTA
BY-LAW 1006-2020

A BYLAW OF THE TOWN OF HANNA, IN THE PROVINCE OF ALBERTA, TO PROVIDE FOR THE CONTROL OF THE MUNICIPAL PUBLIC UTILITIES SYSTEM.

WHEREAS *the Municipal Government Act,* Revised Statutes of Alberta 2000, Chapter M-26 provides that a council of a municipality may pass bylaws for the control and management of Municipal Public Utilities including water, sewer and solid waste; and

WHEREAS the Council of the Town of Hanna deem it necessary to set the rates and charges pertaining to the Municipal Public Utilities by bylaw.

NOW THEREFORE THE COUNCIL OF THE TOWN OF HANNA ENACTS AS FOLLOWS:

PART I BYLAW TITLE

1.1 This bylaw shall be known as "the Municipal Public Utilities Bylaw".

PART II DEFINITIONS

2.1 "Arrears" means account balance which is unpaid after the due date shown on the invoice.

2.2 "Billing Period" is established as two-month cycles. Invoices shall be generated within 15 working days following each cycle. Invoices for portions of a billing period will be pro-rated accordingly.

2.3 "Consumer" means the person who takes delivery of the water at its place of consumption or who utilizes the sewer service and who has authorized the provision of the services to the Town.

2.4 "Chief Administrative Officer" is the person appointed by Council in accordance with the Municipal Government Act, or their delegate, and may be referred to throughout this bylaw as "CAO".

2.5 "Council" means the Council of the Municipality of the Town of Hanna.

2.6 "Fixed Operating Charge" is the cost to provide the service to the property, regardless of whether the service is utilized or not.

2.7 "Owner" means the Registered Owner of a parcel of land.

2.8 "Reasonable Notice" means 7 days from the date of mailing of the notice.

2.9 "Service Connections" means the part of the Utility that runs from the main line of the Utility to a building or other place on a parcel of land for the purpose of providing the Utility service to the parcel or building and includes pipes or wires which;

(i) run up to the building;
(ii) are located within the exterior walls of the building;
(iii) run from the exterior walls to couplings, stop-cocks, meters and other apparatus placed inside the building by the municipality; and
(iv) those couplings, stop-cocks, meters and other apparatus.

2.10 "System" means the water or sanitary sewer system or works constructed by the Town of Hanna.

2.11 "Tenant" means a person who rents or leases a property from an "Owner".

2.12 "Town" means the Town of Hanna or its duly authorized representatives.

2.13 "Municipal Utility Service" means the service provided by the Town of Hanna from its municipal water or sewer system or both.

PART III SERVICE CONNECTION

3.1 The Owner of a property must make a written request to the Town of Hanna prior to the commencement of any Service Connection installation or replacement.

3.2 The Town is only responsible for coordinating the replacement of the line from the main to the curb stop while the property owner is responsible for coordinating and the cost of the replacement from the curb stop to the building.

3.3 The Owner is responsible for all costs related to the construction and installation of any Service Connection. The Town will provide the Owner with an estimate of the cost to install or replace the services from the main to the property line, including Town manpower, equipment, materials and contracted services required to complete the job satisfactorily.

3.4 The Owner is responsible for all costs associated with the repair and maintenance of the Service Connection. Where excavation is necessary for the repair and maintenance of a Service Connection, no work shall be commenced by an Owner without written approval of the Town. The Town will be responsible for the costs of maintenance and repair to the Service Connection, only if the repair is located between the main line and the curb stop and the repair is required because of faulty workmanship or construction or blockage caused by freezing.

3.5 The Town may construct, maintain or repair a Service Connection and the Town may enter any land or building for that purpose. Any costs incurred by the Town for such construction, maintenance or repair shall be the responsibility of the Owner.

3.6 If the Town discovers a lead service line when doing maintenance on the line the Town will:

3.6.1 Provide the owner or resident with an information sheet regarding the use of water which may contain lead.

3.6.2 Order a water test to determine the level of lead in the water.

3.6.3 The Town will replace the lead service line and be responsible for the costs associated with the portion of the service line between the main and the curb stop.

3.6.4 The Owner will be encouraged to replace the lead service line between the curb stop and the building, however the Owner will be responsible for all associated costs.

PART IV SUPPLY

4.1 An Owner who wishes to receive Municipal Utility Service shall contact the Town Administration and provide the required information.

4.2 Every Owner who wishes to receive the Municipal Utility Service shall pay the service charges and fees as established in Schedule A of this Bylaw. The Owner may request to have the utility bill mailed to the Tenant residing at the property address for payment of utilities, however the Owner will also receive a copy of the utility bill.

4.3 An Owner is responsible for all service charges, fees and other charges as established in Schedule A of this Bylaw for Municipal Utility Service. The Owner will be responsible for the fixed operating charges for the service at all times. The Town will not reduce the fixed costs for vacant properties for sale or extended vacations.

4.4 Where it is necessary for the Town to construct or repair any portion of the Municipal Utility Service the Town may, without notice to the Consumer, interrupt the Municipal Utility Service for as long as is necessary, and the Town shall not be held liable or responsible for any damages or claims arising from service interruption.

4.5 The Town shall have the right to limit the amount of water supplied to any Consumer where Council deems such action to be necessary.

4.6 The Council may at any time, by resolution, limit or restrict the use of water by Consumers for the watering of lawns, garden plots or other areas, or for any other use, for such time as Council deem advisable.

4.7 When an account is in Arrears the Town may, upon giving not less than seven days notice, shut off the supply of water to any Consumer.

PART V DISCHARGE

5.1 The Consumer may be required to construct and maintain such works as the Town considers necessary for the preliminary treatment of any sewage prior to discharge into the Sanitary Sewer System.

5.2 Only water and waste water shall be discharged into the Sanitary Sewer System. The discharge of any flammable, explosive or other such material into the Sanitary Sewer System is prohibited. A Consumer who contravenes this section may be subject to the penalties outlined in part VII of this bylaw.

5.3 Unless authorized in writing by Council no sub surface storm drains, roof drains or catch basins shall be connected to the Sanitary Sewer System.

PART VI INSPECTIONS

6.1 For the purposes of conducting sampling tests or inspecting, repairing, placing or removing meters on any Service Connection inside or outside any house or building the Town shall have a right of entry to any parcel or building;

(i) upon Reasonable Notice given to the Consumer, or

(ii) upon written authority of the Chief Administrative Officer given in respect of a special case or emergency.

PART VII PENALTY

7.1 Any person who contravenes Part V (2) of this bylaw is guilty of an offence and liable on summary conviction to imprisonment for a term not exceeding three months or to a fine of not more than $ 1,000.00 and costs or to both a fine and imprisonment.

PART VIII REVIEW AND ENACTMENT

8.1 Town of Hanna Bylaw 952-2010 and any amendments thereto are hereby repealed.

8.2 This bylaw shall come into effect as of the date of final reading.

READ A FIRST TIME THIS 11th DAY OF FEBRUARY 2020.

READ A SECOND TIME THIS 11th DAY OF FEBRUARY 2020.

Deputy Mayor Connie Deadlock

Chief Administrative Officer
Kim Neill

READ A THIRD TIME AND FINALLY PASSED THIS 11th DAY OF FEBRUARY 2020.

Deputy Mayor Connie Deadlock

Chief Administrative Officer
Kim Neill

Schedule A

Rates effective January 1, 2020

Water Charges

Fixed Operating Charge per billing period	$ 55.00
Water charges per cubic meter	$ 2.83

Sewer Charges

Fixed Operating Charge per billing period	$ 30.00
Sewer charges - per cubic meter of water used over 30 cubic meters	$ 0.30

Commercial Water Hauling Operations shall be exempt from sewer charges above the minimum charge.

Solid Waste

Garbage Pickup – Residential Properties

Fixed Operating Charge per billing period for Residential properties - three (3) bag per week limit	$11.00

Big Country Waste Management Commission Fee - Residential and Commercial Properties

Fixed Operating Charge per billing period	$ 37.50

Disconnection/Reconnection Fee

When a public works employee is dispatched to disconnect and/or reconnect a utility service a fee will be added to the account as follows:

Due to lack of payment of the utility account The fee must be paid in addition to the arrears owing for service to be reconnected.	$ 50.00
Upon request of the owner or contractor to perform maintenance This includes the meter, meter reader or water lines. Except in an emergency, the owner or contractor shall make the request two working days prior to disconnection.	$ 50.00

Manual Meter Read Charge

The Town of Hanna began a program in 2013 to modify or replace water meters for Automated Meter Readings to allow meters to be read remotely. The water meters are fitted with an Encoder Receiver Transmitter (ERT). This eliminates the need for meter readers to enter customers' property, reduces costs and identifies potential theft or loss of water.

For properties where the Town has not been provided access by the customer to install the ERT on the water meter, there will be a fee to have the meter read manually.

Manual Meter Read Charge per billing period	$ 50.00

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 11.00

Council Reports & Roundtable

Recommended Motion

That Council accepts the Council Reports for information.

Background

This portion of the agenda allows Council members to provide written or verbal reports to update other members of Council with information resulting from meetings they have attended since the previous Council meeting.

Council members are encouraged to ask questions or seek clarification on any information presented.

Communications

The highlights of the reports may be communicated through the Town of Hanna Social Media programs.

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

1. Mayor Povaschuk
2. Councillor Crowle
3. Councillor Hunter
4. Councillor Karg
5. Councillor Rorabeck
6. Councillor Thuroo
7. Councillor Warwick

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

COUNCIL REPORTS & ROUNDTABLE

Prepared by: **Councillor Crowle**
Council Date: **January 13, 2026**

Committee or Boards to report on:
Acadia Foundation
Big Country Waste Management Commission
Veterans Memorial Highway Association

Meeting: Acadia Foundation Xmas Dinner
Location: Oyen
Date & Time: 12/04/25 5:00 PM
Well attended great meal / entertainment

Meeting: Acadia Foundation Xmas Dinner
Location: Hanna
Date & Time: 12/05/25 5:00 PM
Well attended, light up parade

Meeting: BCWMC HR Meeting
Location: Hanna Special Areas Board Room
Date & Time: 12/08/25 8:30 AM
Final draft of Job Descriptions / Evaluation

Meeting: BCHA
Location: LYNKS Board Room
Date & Time: 12/09/25 11:00 AM
Year End, Low income housing full

Meeting: Town Council Meeting
Location: Hanna Council Chambers
Date & Time: 12/09/25 5:30 PM
Picture Night

Meeting: BCWMC HR Meeting
Location: Youngstown Special Areas Board Room
Date & Time: 12/15/25 6:15 PM
Discussed pay grid, employee discipline

Meeting: BCWMC
Location: Youngstown Special Areas Board Room
Date & Time: 12/15/25 7:00 PM
Discussed budget / bonus

Meeting: Acadia Foundation Meeting
Location: Hanna Lodge
Date & Time: 12/16/25 10:00 AM
Budget / Lodge reports – Hanna occupancy 90%, Oyen 97% and Consort 54%

Meeting: Town of Hanna – Budget Meeting
Location: Town Council Chambers
Date & Time: 12/17/25 3:00 PM
Read through / made some decisions

Meeting: Town of Hanna – Xmas Party
Location: The Bunker
Date & Time: 12/18/25 5:30 PM
Good time had by all

Upcoming Meeting to Attend:

Meeting: Town Council Meeting
Location: Town Council Chambers
Date & Time: 01/13/26 6:00 PM

Meeting: LAEO Meeting
Location: Hanna Fire Hall
Date & Time: 12/14/26 8:30 AM

Meeting: Acadia Foundation Board Meeting
Location: Consort Lodge
Date & Time: 01/20/26 10:00 AM

Meeting: Town Council Info Session
Location: Town Council Chambers
Date & Time: 01/28/26 8:30 AM

COUNCIL REPORTS & ROUNDTABLE

Prepared by: **Councillor Hunter**
Council Date: **Jan 13/25**

Committee or Boards to report on:

Fred & Freda Geuder Bursary
Hanna / Wake Student Exchange
Henry Kroeger Regional Water Services (alternate)
Marigold Library Systems Board (alternate)
Red Deer River Municipal Users Group (alternate)

Meeting: Fred & Freda Geuder Bursary
Location: Hanna AB
Date & Time: Jan 2/25

In contact with Connie Deadlock in regard to applications coming in. At this point, the drive for names and applications has not begun.

Meeting: Hanna/Wake
Location: n/a

I am currently getting the information together for this committee. This committee has been inactive. I have almost no information about what the committee does. If another councillor has contact names, emails or any information, I would appreciate that. I want to be able to have all the info in one place so if this exchange starts in the future, we can have an info package ready to go. At this point I have no info on any Japanase organization that we are to be contacting. If any councillor is receiving correspondence from AJTMA, please let me know. Some guidance on this would be appreciated.

Meeting: Marigold Library
Minutes from meetings have been emailed and read.

COUNCIL REPORTS & ROUNDTABLE

Prepared by: **Councillor Karg**
Council Date:

Committee or Boards to report on:

LYNKS
Hanna / Wake Student Exchange Committee
Harvest Sky Economic Development Corporation
Municipal Planning Commission
Palliser Regional Municipal Services
Regional Emergency Management Advisory (alternate)

Meeting: Harvest Sky Board of Directors
Location: Lynks Board Room, Hanna, AB
Date & Time: December 10, 2025 at 12:00 p.m.

Board of Directors received a report regarding the finalization details involving the Hanna Roundhouse with review of the financial statement and recommendations for reserves.
A number of initiatives were presented for updates and discussion including the Sheerness Industrial Park and Mara interest in modular/data center development. The Sheerness Industrial Park has secured three tenants within the context of preliminary planning and commitment only. At this point, there has been no finalization for any of the potential leases.

The Visitor Information Centre will continue to operation in this year with reduced hours given data that supports that option.

Meeting: Hanna Municipal Planning Commission
Location: Town Office Council Chambers
Date & Time: December 19, 2025 at 12:00 p.m.

Commission reviewed and denied a request for temporary structure on resident property.

COUNCIL REPORTS & ROUNDTABLE

Prepared by: **Councillor Rorabeck**
Council Date: **January 13, 2026**

Committee or Boards to report on:
Hanna & District Chamber of Commerce
Hanna & District Medical Corporation
Harvest Sky Economic Development Corporation
Palliser Regional Municipal Services (alternate)

Meeting: **Harvest Sky Economic Development Corporation**
Location: Lynks Office
Date & Time: December 10, 2025 at 12:00pm

(See Councillor Karg's notes, as we are going to alternate reporting.)

Meeting: **Hanna and District Chamber of Commerce**
Location: Town Office (Council Chambers)
Date & Time: December 16, 2025 at 12:00pm (Absent due to illness)

Discussed dates for 2026 AGM; date selected is March 17, 2026 at 6:00pm at the Canalta Hotel. Discussed planning for the upcoming Job Fair in January, and how Lynks will send out surveys to employers prior to the Job Fair to see what employers are looking for. Terita is working on a business directory, which will only include licensed businesses in Hanna.

Meeting: **Hanna and District Medical Corporation**
Location: Board Room at Medical Clinic
Date & Time: December 16, 2025 at 8:30am (Absent due to illness)

Discussed adding myself as a signing authority on the bank account. Discussed the Student Day at the hospital being postponed due to the teacher's strike in the fall. Attraction and Retention Committee is looking at different ways to fundraise.

Upcoming Meetings to Attend:

Meeting: **Hanna and District Chamber of Commerce**
Location: Town Office (Council Chambers)
Date & Time: January 20, 2026 at 12:00pm

Meeting: **Harvest Sky Economic Development Corporation**
Location: Lynks Office
Date & Time: March 10, 2026 at 10:00am (AGM)

Meeting: **Hanna and District Medical Corporation**
Location: Board Room at Medical Clinic
Date & Time: TBD

2026 COUNCIL REPORTS & ROUNDTABLE

"Happy New Year"

Prepared by: Councillor Warwick

Council Date: January 13, 2026

Committee or Boards to report on:

Community Futures Meridian Region (CF Meridian)

Municipal Planning Commission (MPC)

Palliser Economic Partnership (PEP)

Meeting: PEP

Location: Hanna Fire Hall

Date & Time: January 7, 2026

Report Information from meeting here:

- *Request for membership: County of Paintearth; Stan Schulmeister, Reeve=Accepted*
- *Local To Global Forum-April 8-10th in Vegreville, Alberta=All are invited to attend. Great deal of Ministry will be present.*
- *Veterinary Bursary: Niki Gray Southern Alberta Community Foundation; Registered charities of thirty-two million dollars*
    - *PEP took on this initiative and they seen the need*
    - *U of C doubled their intake of students from 50 to 100 because of the increased demand for veterinaries across the province.*
    - *Rural community funds/One of 210 across Canada*
    - *Initial Investment $15,000.00*
    - *Maximum Scholarship Award $1500.00*
    - *PEP Executive is working on the details*

Upcoming Meeting to Attend:

Meeting: Local Authorities, Elected Officials, Emergency Management Training

Location: Hanna Fire Hall

Date & Time: January 14, 2026

Meeting: CF Merdian Board Meeting/Strategic Planning

Location: Kindersley, Sask.

Date & Time: January 16 & 17th, 2026

Meeting: PEP Fundraiser Dinner in Brooks

Location: Brooks Alberta

Date & Time: February 9, 2026

TOWN OF HANNA
Part of the Harvest Sky Region

Council Meeting Agenda Background Information

Date: January 13, 2026 Agenda Item No: 12.00

Correspondence

Recommended Motion

That Council accepts Correspondence item 12.01 – 12.03.

Background

Council is provided with various items of correspondence at each meeting for information. Correspondence may be in the form of a letter, note, newsletter, report or meetings minutes. Meeting minutes are most often from committees or boards that are affiliated with the Town but may not have an appointed representative.

Correspondence items do not usually require a response from Council, however if there is an item that a Councillor would like to bring forward for action, a motion can be put on the floor at that time.

Council members are encouraged to ask questions or seek clarification on any information presented.

Communications

Highlights of the correspondence reports may be communicated through the Town Social Medial Programs.

Financial Implications

Operating:	N/A	Capital Cost:	N/A
Budget Available:		Budget Available:	
Unbudgeted Costs:		Unbudgeted Costs:	
Source of Funds:		Source of Funds:	

Policy and/or Legislative Implications

N/A

Attachments

- Special Areas Board – 2025 Industrial Tax Transfer
- Special Areas Board – 2025 Recreation Mill Rate Grant
- Prairie Crocus Community Fund - Letter

Reviewed by and Approved for Submission to Council

Reviewed by: _____

Financial Review by: _____

_____
Chief Administrative Officer

Special Areas Board
est. 1938

212 – 2nd Avenue West, Box 820, Hanna, Alberta, Canada T0J 1P0 Phone: 403-854-5600 Fax: 403-854-5527

1-12-0000-841

November 18, 2025

Mr. Matthew Norburn
Town of Hanna
Box 430
Hanna, AB
T0J 1P0

Dear Mr. Norburn:

Re: 2025 Industrial Tax Transfer

Please find attached a cheque in the amount of $725,000 as per Board Motion 19-4-25 which directed the Special Areas to provide monies to the Town of Hanna.

The intent of the funding is that it will be used to help offset costs associated with providing services to industry employees and their families residing in your area.

The Board would appreciate an update on how the funds will be utilized this year.

Best Regards,

Shaune Kovitch
Chair, Special Areas Board

Enc.

SK:sj

RECEIVED
NOV 26 2025
TOWN OF HANNA

Special Areas Board
est.1938

212 – 2nd Avenue West, Box 820, Hanna, Alberta, Canada T0J 1P0 Phone: 403-854-5600 Fax: 403-854-5527

RECEIVED
DEC 0 9 2025
TOWN OF HANNA

November 25, 2025

Town of Hanna
Winona Gutsche
Box 430
Hanna, Alberta T0J 1P0

Dear Ms. Gutsche:

Re: 2025 Recreation Mill Rate Grant

We are pleased to enclose our cheque in the amount of $250,968.85 that represents your organization's share of the 2025 Recreation Mill Rate Grant Levy. These funds are allocated for the operation and maintenance of your recreation facilities.

Also included is a circular from the Community Foundation of Southeastern Alberta that provides general information about available grant funding. If you have questions regarding these initiatives, please contact Helene Nicholson directly.

Best Regards,

Brett Richards, Secretary
Special Area No. 2 Recreation Board

BR/dl
Enclosure

104, 430 – 6th Avenue SE Medicine Hat, AB T1A 2S8 P 403.527.9038 E admin@cfsea.ca W www.cfsea.ca

Good day,

I would like to take this opportunity to introduce myself and share information about the Community Foundation of Southeastern Alberta (CFSEA).

CFSEA serves the region by building permanently endowed charitable funds for the changing needs and opportunities of the community, making grants, and providing leadership that contributes to the health and vitality of the community. It is a public foundation governed by a Board of Directors.

My name is Helene Nicholson. I am the CFSEA Regional Development Coordinator.

In my role I support three of the four established Rural Community Funds within the CFSEA service area; Prairie Crocus (Special Areas 2, 3, 4, and the MD of Acadia), Cypress County, and the County of Forty Mile.

I have been in this role for two years and have experienced the opportunity to connect with many of the great charities, non-profit societies, associations, groups, and boards. These organizations have been doing amazing work across the Prairie Crocus Region to enhance and sustain vibrant, healthy, and caring communities within the Special Areas. I know there are still many of you that I have not had the opportunity to meet. I would like to hear from you to learn about your organization and also share how CFSEA may be able to support our charitable initiatives.

Available Grants

Community Grants: Community Grants address the greatest needs across Southeastern Alberta. They provide essential funding to local charities and non-profit organizations, helping enhance quality of life. Grant Cycles occur in the Spring and Fall.
Spring Grant Cycle: Opens in February with a deadline of March 15th
Fall Grant Cycle: Opens in August with a deadline of September 15th
To learn more about Community Grants visit: https://cfsea.ca/community-grants/

Community Impact Award: This $35,000 grant is designed for agencies with innovative project ideas that show creativity and leadership in supporting a vibrant, healthy, and caring community. To learn more about the Community Impact Award visit: https://cfsea.ca/community-impact-award/

Lanfine Wind Community Grant: Pattern Energy - Lanfine Wind LP1 established the Lanfine Wind Community Grant in 2024. To access this funding organizations must be located within the boundaries of **Special Areas 3, the Town of Oyen, or the MD of Acadia**. Charities and non-profit groups are invited to apply for one grant each cycle.
This grant opens in March with a deadline of March 27th.
To learn more visit https://cfsea.ca/lanfinewind-communitygrant/

WestMET Community Grant: WestMET Group Canada Ltd. established the WestMET Community Grant in Spring 2025. Charites and non-profit groups are invited to apply for one grant each cycle. This grant stream supports local initiatives for community-based organizations within **Special Area 2, Town of Hanna, or Village of Youngstown.**

This grant opens in March with a deadline of March 27th.
To learn more visit: https://cfsea.ca/westmet-communitygrant/

Prairie Crocus Community Fund

The Community Foundation of Southeastern Alberta is proud to offer resources and guidance to help donors create customized plans that cater to their philanthropic goals. Every donation is prudently invested for the long-term benefit of your community. The investment income is then distributed to local charities each year, indefinitely. Supporting the **Prairie Crocus Community Fund** is an opportunity for residents to give where they live to support the greatest needs within the Special Areas, the MD of Acadia, and surrounding hamlets and towns.

CFSEA has much more to offer local communities and organizations. I would be more than willing to come and meet with you at any time to explore further.

Please reach out to me at any time to have a conversation or schedule a meeting or presentation. I am always willing to travel to your destination to learn more about organizations and initiatives within Special Areas.

Sincerely,

Helene Nicholson

Helene Nicholson | Regional Development Coordinator
Community Foundation of Southeastern Alberta
104, 430 – 6th Avenue SE
Medicine Hat, AB T1A 2S8
Mobile: 403.866.8901
CFSEA Office: 403.527.9038
E: helene@cfsea.ca
W: www.cfsea.ca