

| | 2020 BUDGET | | | 2020 ACTUAL / ESTIMATED | | | 2021 BUDGET | | |
|--------------------------------|-------------|-----------|------------------|-------------------------|-----------|--------------------|-------------|----------|------------------|
| | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE |
| GENERAL MUNICIPAL | 3,369,673 | | | 3,392,251 | | | 3,353,573 | | |
| RESERVES | 0 | | | 0 | | | 0 | | |
| REQUISITIONS | 785,838 | 786,432 | | 802,877 | 787,008 | | 796,955 | 797,532 | |
| PROVISION ACCT | | 2,500 | | | 1,141 | | | 2,500 | |
| ACCUMULATED SURPLUS | | 0 | | | 0 | | | 0 | |
| CONTINGENCY | | 0 | | | 0 | | | 0 | |
| | | | 3,366,579 | | | 3,406,979 | | | 3,350,496 |
| GENERAL ADMINISTRATION | 755,134 | | | 641,297 | | | 441,500 | | |
| COUNCIL | | 116,400 | | | 94,907 | | | 137,750 | |
| ADMINISTRATION | | 903,585 | | | 846,680 | | | 970,650 | |
| ADMINISTRATION - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | (264,851) | | | (300,289) | | | (666,900) |
| JAPANESE EXCHANGE | 0 | | | 0 | | | 0 | | |
| JAPANESE EXCHANGE | | 0 | | | 0 | | | 0 | |
| | | | 0 | | | 0 | | | 0 |
| TAX RECOVERY PROPERTY | 12,000 | | | 10,500 | | | 12,000 | | |
| TAX RECOVERY PROPERTY | | 6,040 | | | 4,341 | | | 12,000 | |
| | | | 5,960 | | | 6,159 | | | 0 |
| CARES PROGRAM | 0 | | | 0 | | | 0 | | |
| CARES PROGRAMS | | 0 | | | 188,605 | | | 0 | |
| | | | 0 | | | (188,605) | | | 0 |
| CGCB PROGRAM | 188,605 | | | 188,605 | | | 0 | | |
| CGCB | | 188,605 | | | 0 | | | 0 | |
| | | | 0 | | | 188,605 | | | 0 |
| POLICE | 12,000 | | | 9,934 | | | 12,100 | | |
| POLICE | | 0 | | | 0 | | | 48,000 | |
| | | | 12,000 | | | 9,934 | | | (35,900) |
| SAFETY & RISK MNGMT | 0 | | | 0 | | | 0 | | |
| SAFETY & RISK MNGMT | | 6,400 | | | 2,457 | | | 4,750 | |
| | | | (6,400) | | | (2,457) | | | (4,750) |
| FIRE | 214,592 | | | 69,572 | | | 575,351 | | |
| FIRE DEPARTMENT | | 260,300 | | | 218,865 | | | 648,020 | |
| FIRE DEPT - CAPITAL | | 38,600 | | | 37,449 | | | 38,600 | |
| | | | (84,308) | | | (186,742) | | | (111,269) |
| FIRE - ECEPT GRANT | 17,600 | | | 13,636 | | | 0 | | |
| FIRE TRAINING (ECETP) | | 17,600 | | | 17,600 | | | 0 | |
| | | | 0 | | | (3,964) | | | 0 |
| EMERGENCY MANAGEMENT | 3,250 | | | 0 | | | 3,250 | | |
| EMERGENCY MNGMT | | 6,200 | | | 1,065 | | | 6,200 | |
| | | | (2,950) | | | (1,065) | | | (2,950) |
| BY-LAW ENFORCEMENT | 24,700 | | | 27,808 | | | 24,300 | | |
| BY-LAW ENFORCEMENT | | 73,940 | | | 79,074 | | | 76,560 | |
| | | | (49,240) | | | (51,267) | | | (52,260) |
| DOG CONTROL | 4,800 | | | 3,995 | | | 4,400 | | |
| DOG CONTROL | | 22,500 | | | 22,921 | | | 22,500 | |
| | | | (17,700) | | | (18,926) | | | (18,100) |
| COMMON SERVICES | 5,100 | | | 371 | | | 75,100 | | |
| PUBLIC WORKS | | 488,690 | | | 525,575 | | | 499,953 | |
| PUBLIC WORKS - CAPITAL | | 70,000 | | | 0 | | | 185,000 | |
| | | | (553,590) | | | (525,204) | | | (609,853) |
| STREETS & ROADS | 1,426,045 | | | 0 | | | 315,585 | | |
| STREETS & ROADS | | 811,835 | | | 373,923 | | | 727,585 | |
| STREETS & ROADS - CAPITAL | | 1,413,543 | | | 1,290,521 | | | 15,000 | |
| | | | (799,333) | | | (1,664,444) | | | (427,000) |
| AIRPORT | 18,275 | | | 10,060 | | | 104,675 | | |
| AIRPORT | | 32,150 | | | 35,926 | | | 26,350 | |
| AIRPORT - CAPITAL | | 0 | | | 0 | | | 100,000 | |
| | | | (13,875) | | | (25,866) | | | (21,675) |

| | 2020 BUDGET | | | 2020 ACTUAL / ESTIMATED | | | 2021 BUDGET | | |
|-------------------------------------|-------------|----------|------------|-------------------------|----------|------------|-------------|----------|------------|
| | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE |
| WATER | 1,850,355 | | | 1,760,153 | | | 1,212,600 | | |
| PLANT & TREATMENT | | 918,700 | | | 808,369 | | | 869,400 | |
| LINES & DISTRIBUTION | | 305,801 | | | 220,074 | | | 305,600 | |
| WATER DIST - CAPITAL | | 639,355 | | | 543,428 | | | 10,000 | |
| | | | (13,501) | | | 188,283 | | | 27,600 |
| SANITARY SEWERS | 315,900 | | | 280,057 | | | 297,100 | | |
| SANITARY SEWERS | | 227,550 | | | 192,613 | | | 195,500 | |
| SAN SEWERS - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | 88,350 | | | 87,444 | | | 101,600 |
| GARBAGE | 74,300 | | | 75,030 | | | 74,300 | | |
| COLLECTION & DISPOSAL | | 75,800 | | | 75,741 | | | 75,800 | |
| | | | (1,500) | | | (711) | | | (1,500) |
| REGIONAL WASTE SYSTEM | 301,600 | | | 294,827 | | | 301,600 | | |
| REGIONAL WASTE | | 300,600 | | | 300,546 | | | 301,500 | |
| | | | 1,000 | | | (5,718) | | | 100 |
| F.C.S.S. | 116,800 | | | 98,794 | | | 117,698 | | |
| ADMINISTRATION | | 48,100 | | | 46,748 | | | 48,100 | |
| PROGRAMS | | 133,400 | | | 94,884 | | | 133,100 | |
| YOUTH CLUB SUPPORTS | | 46,400 | | | 51,346 | | | 46,400 | |
| VAN OPERATIONS | | 4,520 | | | 3,231 | | | 4,670 | |
| | | | (115,620) | | | (97,416) | | | (114,572) |
| CEMETERY | 13,200 | | | 14,214 | | | 13,700 | | |
| CEMETERY | | 39,520 | | | 34,579 | | | 29,720 | |
| CEMETERY - CAPITAL | | 0 | | | 0 | | | 17,000 | |
| | | | (26,320) | | | (20,366) | | | (33,020) |
| MUNICIPAL PLANNING COMM | 0 | | | 10,000 | | | 0 | | |
| MPC | | 500 | | | 0 | | | 500 | |
| | | | (500) | | | 10,000 | | | (500) |
| COMMERCIAL OFFICE BLDG | 24,000 | | | 24,000 | | | 24,000 | | |
| COMMERCIAL OFFICE | | 24,000 | | | 19,393 | | | 24,000 | |
| | | | 0 | | | 4,607 | | | 0 |
| TOURISM | 0 | | | 14 | | | 1,200 | | |
| TOURISM | | 34,000 | | | 28,371 | | | 31,500 | |
| | | | (34,000) | | | (28,357) | | | (30,300) |
| BUSINESS & COMMUNICATION | 0 | | | 10,000 | | | 0 | | |
| MARKETING, EC DEV | | 175,610 | | | 162,985 | | | 167,210 | |
| | | | (175,610) | | | (152,985) | | | (167,210) |
| VISITOR INFORMATION | 0 | | | 0 | | | 19,700 | | |
| BOOTH | | 17,160 | | | 11,198 | | | 52,500 | |
| HERITAGE ROOM - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | (17,160) | | | (11,198) | | | (32,800) |
| SUBDIVISION | 0 | | | 17,728 | | | 0 | | |
| SUBDIVISION | | 0 | | | 16,500 | | | 0 | |
| SUBDIVISION - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | 0 | | | 1,228 | | | 0 |
| RECREATION | 147,235 | | | 141,628 | | | 216,100 | | |
| CS BOARD | | 3,800 | | | 158 | | | 3,800 | |
| RECREATION | | 125,140 | | | 138,868 | | | 214,210 | |
| RECREATION - CAPITAL | | 0 | | | 0 | | | 0 | |
| PARKS SHOP | | 15,790 | | | 12,328 | | | 14,820 | |
| COMMUNITIES IN BLOOM | | 230 | | | 0 | | | 0 | |
| | | | 2,275 | | | (9,726) | | | (16,730) |

| | 2020 BUDGET | | | 2020 ACTUAL / ESTIMATED | | | 2021 BUDGET | | |
|---------------------------|-------------|------------|------------|-------------------------|-----------|------------|-------------|-----------|------------|
| | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE |
| SWIMMING POOLS | 448,200 | | | 353,787 | | | 82,800 | | |
| POOLS | | 193,880 | | | 159,891 | | | 220,190 | |
| POOLS - CAPITAL | | 425,000 | | | 316,079 | | | 27,000 | |
| | | | (170,680) | | | (122,183) | | | (164,390) |
| ARENA | 162,200 | | | 59,495 | | | 140,750 | | |
| ARENA | | 296,060 | | | 275,275 | | | 271,430 | |
| ICE PLANT | | 24,600 | | | 19,183 | | | 28,100 | |
| ARENA - CAPITAL | | 63,500 | | | 38,915 | | | 37,000 | |
| | | | (221,960) | | | (273,877) | | | (195,780) |
| CURLING RINK | 66,100 | | | 23,842 | | | 52,700 | | |
| CURLING RINK | | 59,810 | | | 50,777 | | | 61,620 | |
| ICE PLANT | | 24,600 | | | 19,183 | | | 28,100 | |
| C RINK - CAPITAL | | 20,000 | | | 8,615 | | | 10,000 | |
| | | | (38,310) | | | (54,732) | | | (47,020) |
| BALL DIAMONDS | 0 | | | 0 | | | 5,100 | | |
| BALL DIAMONDS | | 31,150 | | | 13,552 | | | 30,000 | |
| | | | (31,150) | | | (13,552) | | | (24,900) |
| GOLF COURSE | 0 | | | 3,188 | | | 0 | | |
| GOLF COURSE | | 2,340 | | | 2,340 | | | 2,380 | |
| | | | (2,340) | | | 848 | | | (2,380) |
| FOX LAKE PARK | 35,300 | | | 60,385 | | | 71,700 | | |
| FOX LAKE PARK | | 86,330 | | | 76,411 | | | 102,830 | |
| FOX LAKE PARK - CAPITAL | | 0 | | | 0 | | | 15,000 | |
| | | | (51,030) | | | (16,026) | | | (46,130) |
| PARKS | 0 | | | 200 | | | 20,000 | | |
| PARKS | | 233,700 | | | 230,541 | | | 228,600 | |
| PARKS - CAPITAL | | 87,800 | | | 37,766 | | | 49,000 | |
| PIONEER PARK | | 45,430 | | | 19,260 | | | 44,130 | |
| SPRAY PARK | | | | | | | | 7,500 | |
| | | | (366,930) | | | (287,367) | | | (309,230) |
| PLAYGROUND PROGRAM | 2,000 | | | 735 | | | 2,500 | | |
| PROGRAM | | 23,490 | | | 22,374 | | | 32,760 | |
| | | | (21,490) | | | (21,639) | | | (30,260) |
| SOCCER FIELDS | 0 | | | 0 | | | 2,100 | | |
| SOCCER FIELDS | | 12,300 | | | 5,003 | | | 11,500 | |
| | | | (12,300) | | | (5,003) | | | (9,400) |
| MUSEUM | 0 | | | 0 | | | 0 | | |
| MUSEUM | | 13,400 | | | 13,733 | | | 13,900 | |
| | | | (13,400) | | | (13,733) | | | (13,900) |
| LIBRARY | 0 | | | 0 | | | 0 | | |
| LIBRARY | | 123,500 | | | 119,903 | | | 119,150 | |
| LIBRARY - CAPITAL | | 10,000 | | | 0 | | | 0 | |
| | | | (133,500) | | | (119,903) | | | (119,150) |
| GENTENNIAL PLACE | 92,580 | | | 52,738 | | | 97,800 | | |
| RCSC | | 170,080 | | | 145,417 | | | 186,860 | |
| RCSC - CAPITAL | | 49,892 | | | 29,100 | | | 17,892 | |
| | | | (127,392) | | | (121,779) | | | (106,952) |
| COMMUNITY CENTRE | 64,430 | | | 19,025 | | | 20,050 | | |
| CENTRE | | 124,440 | | | 55,802 | | | 60,450 | |
| CENTRE - CAPITAL | | 26,000 | | | 20,221 | | | 0 | |
| | | | (86,010) | | | (56,999) | | | (40,400) |
| LIONS HALL | 2,700 | | | 2,304 | | | 4,800 | | |
| LIONS HALL | | 5,200 | | | 4,602 | | | 5,910 | |
| | | | (2,500) | | | (2,298) | | | (1,110) |
| REVENUE | 10,554,512 | | | 8,473,050 | | | 8,497,087 | | |
| EXPENDITURES | | 10,533,798 | | | 8,973,360 | | | 8,475,582 | |
| SURPLUS (DEFICIT) | | | 20,714 | | | (500,310) | | | 21,505 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|-----------------------------|---|------------------|------------------|------------------|------------------|------------------|
| 10 GENERAL MUNICIPAL | | | | | | |
| 1-01-00-111 | RESIDENTIAL TAX GENERAL | 1,886,332 | 1,877,825 | 1,886,333 | 1,924,059 | 1,962,541 |
| | RESIDENTIAL TAX - SCHOOL | 438,303 | 449,803 | 438,303 | 449,893 | 449,893 |
| | RESIDENTIAL TAX - ACADIA | 101,113 | 101,113 | 109,287 | 118,207 | 118,207 |
| | SUB TOTAL RESIDENTIAL TAX | 2,425,748 | 2,428,741 | 2,433,923 | 2,492,159 | 2,530,641 |
| 1-01-00-112 | COMMERCIAL TAX GENERAL | 693,402 | 678,250 | 693,402 | 707,270 | 721,415 |
| | COMMERCIAL TAX - SCHOOL | 171,612 | 176,137 | 171,612 | 176,073 | 176,073 |
| | COMMERCIAL TAX - ACADIA | 29,000 | 29,000 | 31,344 | 33,883 | 33,883 |
| | SUB TOTAL COMMERCIAL TAX | 894,014 | 883,387 | 896,358 | 917,227 | 931,372 |
| 1-01-00-113 | INDUSTRIAL TAX GENERAL | 57,610 | 57,610 | 57,610 | 58,762 | 59,937 |
| | INDUSTRIAL TAX - SCHOOL | 10,969 | 11,259 | 10,969 | 11,255 | 11,255 |
| | INDUSTRIAL TAX - ACADIA | 2,409 | 2,409 | 2,604 | 2,815 | 2,815 |
| | INDUSTRIAL TAX - DI PROPERTY | 46 | 0 | 46 | 46 | 46 |
| | SUB TOTAL INDUSTRIAL TAX | 71,035 | 71,278 | 71,230 | 72,878 | 74,053 |
| 1-01-00-114 | FARMLAND TAX GENERAL | 1,053 | 1,053 | 1,053 | 1,074 | 1,096 |
| | FARMLAND TAX - SCHOOL | 245 | 251 | 245 | 251 | 251 |
| | FARMLAND TAX - ACADIA | 56 | 56 | 61 | 66 | 66 |
| | SUB TOTAL FARMLAND | 1,354 | 1,360 | 1,359 | 1,391 | 1,412 |
| 1-01-00-115 | POWER, PIPELINE,CABLE TAX GENERAL | 109,923 | 106,879 | 109,923 | 112,122 | 114,364 |
| | POWER, PIPELINE,CABLE TAX - SCHOOL | 27,205 | 27,923 | 27,205 | 27,912 | 27,912 |
| | POWER, PIPELINE,CABLE TAX - ACADIA | 4,597 | 4,597 | 4,969 | 5,371 | 5,371 |
| | POWER, PIPELINE,CABLE TAX - DI PROPERTY | 586 | 632 | 586 | 586 | 586 |
| | SUB TOTAL POWER, PIPE & CABLE | 142,312 | 140,031 | 142,683 | 145,992 | 148,234 |
| 1-01-00-240 | PROVINCIAL GRANT-IN-LIEU GENERAL | 66,322 | 104,011 | 66,322 | 66,322 | 66,322 |
| | PROVINCIAL GRANT-IN-LIEU - SCHOOL | 0 | 0 | 0 | 0 | 0 |
| | PROVINCIAL GRANT-IN-LIEU - ACADIA | 328 | 328 | 355 | 241 | 241 |
| | SUB TOTAL GRANT- IN LIEU | 66,650 | 104,339 | 66,676 | 66,563 | 66,563 |
| 1-01-00-510 | PENALTY & COST ON TAX | 55,600 | 49,967 | 25,500 | 26,010 | 26,530 |
| 1-01-00-540 | CONCESSION & FRANCHISE | 403,400 | 410,830 | 441,400 | 474,600 | 474,600 |
| 1-01-00-550 | RETURN ON INVESTMENTS | 95,400 | 105,196 | 71,400 | 72,828 | 74,285 |
| 1-01-00-551 | LOSS / GAIN ON SALE OF BONDS | 0 | 0 | 0 | 0 | 0 |
| 1-01-00-590 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-01-00-740 | PROVINCIAL UNCONDITIONAL GRANT | 0 | 0 | 0 | 0 | 0 |
| 1-01-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 0 | 0 | 0 | 0 |
| | TOTAL GENERAL MUNICIPAL | 4,155,511 | 4,195,128 | 4,150,528 | 4,269,647 | 4,327,689 |
| | TOTAL GENERAL TAX | 2,814,642 | 2,825,627 | 2,814,642 | 2,869,609 | 2,925,674 |
| | TOTAL SCHOOL TAX | 648,334 | 665,372 | 648,334 | 665,385 | 665,385 |
| | TOTAL ACADIA TAX | 137,504 | 137,505 | 148,621 | 160,584 | 160,584 |
| | TOTAL TAX REVENUE | 3,600,480 | 3,628,503 | 3,611,597 | 3,695,577 | 3,751,643 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|--|----------------|----------------|----------------|----------------|----------------|
| 12 GENERAL ADMINISTRATION | | | | | | |
| 1-11-00-590 | ELECTION REVENUE | 0 | 0 | 2,000 | 0 | 0 |
| 1-12-00-410 | GENERAL SERVICE & SUPPLY | 1,700 | 3,125 | 3,500 | 3,570 | 3,641 |
| 1-12-00-419 | SOUVENIR SALES | 5,300 | 3,444 | 4,900 | 4,998 | 5,098 |
| 1-12-00-560 | RENTAL & LEASE REVENUE | 9,800 | 17,269 | 17,300 | 17,300 | 17,300 |
| 1-12-00-590 | OTHER REVENUE | 5,000 | 4,846 | 5,000 | 5,000 | 5,000 |
| 1-12-00-591 | ADMINISTRATION DONATIONS | 0 | 0 | 0 | 0 | 0 |
| 1-12-00-830 | FEDERAL CONDITIONAL | 0 | 0 | 40,000 | 0 | 0 |
| 1-12-00-840 | PROVINCIAL CONDITIONAL | 533,334 | 412,614 | 148,800 | 148,492 | 148,492 |
| 1-12-00-841 | SPECIAL AREAS - PROVINCIAL CONDITIONAL | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 1-12-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 0 | 20,000 | 0 | 0 |
| 1-12-00-960 | RECOVERIES FROM OPERATION | 0 | 0 | 0 | 0 | 0 |
| 12 TOTAL GEN ADMINISTRATION | | 755,134 | 641,297 | 441,500 | 379,360 | 379,531 |
| 12-05 JAPANESE EXCHANGE | | | | | | |
| 1-12-05-590 | JSEP OTHER REVENUE | 0 | 0 | 0 | 2,000 | 2,000 |
| 12-05 TOTAL JAPANESE EXCHANGE | | 0 | 0 | 0 | 2,000 | 2,000 |
| 12-06 TAX RECOVERY PROPERTY | | | | | | |
| 1-12-06-560 | TAX REC PROP - LEASE | 12,000 | 10,500 | 12,000 | 12,000 | 12,000 |
| 12-06 TOTAL TAX RECOVERY PROPERTY | | 12,000 | 10,500 | 12,000 | 12,000 | 12,000 |
| 12-08 CARES PROGRAM | | | | | | |
| 1-12-08-840 | CARES PROVINCIAL FUNDING | 0 | 0 | 0 | 0 | 0 |
| 12-08 TOTAL CARES PROGRAM | | 0 | 0 | 0 | 0 | 0 |
| 12-08 CGCB PROGRAM | | | | | | |
| 1-12-08-840 | COMMUNITY GENERATION CAPACITY BUILDING | 188,605 | 188,605 | 0 | 0 | 0 |
| 12-08 TOTAL CARES PROGRAM | | 188,605 | 188,605 | 0 | 0 | 0 |
| 21 POLICE | | | | | | |
| 1-21-00-530 | PROVINCIAL FINES | 12,000 | 9,934 | 12,100 | 12,342 | 12,589 |
| 1-21-00-590 | POLICE OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-21-00-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 |
| 1-21-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 0 | 0 | 0 | 0 |
| 21 TOTAL POLICE | | 12,000 | 9,934 | 12,100 | 12,342 | 12,589 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--------------------------------------|---------------------------------------|----------------|---------------|----------------|----------------|----------------|
| 23 FIRE | | | | | | |
| 1-23-00-410 | FIRE FIGHTING FEES | 136,400 | 69,572 | 94,200 | 96,084 | 98,006 |
| 1-23-00-590 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-23-00-630 | DISPOSAL OF ASSETS | 0 | 0 | 0 | 0 | 0 |
| 1-23-00-840 | FIRE PROVINCIAL CONDITIONAL | 0 | 0 | 375,000 | 0 | 0 |
| 1-23-00-850 | SPECIAL AREAS OPERATIONS GRANT | 78,192 | 0 | 106,151 | 507,089 | 139,696 |
| 1-23-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 0 | 0 | 375,000 | 0 |
| 23 TOTAL FIRE | | 214,592 | 69,572 | 575,351 | 978,173 | 237,702 |
| 23-02 FIRE ECETP | | | | | | |
| 1-23-02-840 | FIRE PROVINCIAL CONDITIONAL | 13,100 | 13,636 | 0 | 0 | 0 |
| 1-23-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 4,500 | 0 | 0 | 0 | 0 |
| 23 TOTAL ECETP | | 17,600 | 13,636 | 0 | 0 | 0 |
| 24 EMERGENCY MANAGEMENT | | | | | | |
| 1-24-00-590 | EMERGENCY MNGT - OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-24-00-840 | EMERGENCY MNGT PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 |
| 1-24-00-850 | EMERGENCY MNGT - S A GRANT | 0 | 0 | 0 | 0 | 0 |
| 1-24-00-850 | EMERGENCY MNGT - DRAWN FROM OP RESEF | 3,250 | 0 | 3,250 | 0 | 0 |
| 24 TOTAL EMERGENCY MANAGEMENT | | 3,250 | 0 | 3,250 | 0 | 0 |
| 26 BY-LAW ENFORCEMENT | | | | | | |
| 1-26-00-410 | WORK BILLED TO OTHERS | 3,000 | 9,408 | 3,000 | 3,000 | 3,000 |
| 1-26-00-520 | DEVELOPMENT PERMITS | 400 | 475 | 400 | 400 | 400 |
| 1-26-00-522 | BUSINESS LICENSES | 19,600 | 17,925 | 19,200 | 19,584 | 19,976 |
| 1-26-00-525 | COMPLIANCE CERTIFICATES | 200 | 0 | 200 | 200 | 200 |
| 1-26-00-530 | FINES | 1,000 | 0 | 1,000 | 1,000 | 1,000 |
| 1-26-00-590 | OTHER REVENUE | 500 | 0 | 500 | 500 | 500 |
| 26 TOTAL BY-LAW ENFORCEMENT | | 24,700 | 27,808 | 24,300 | 24,684 | 25,076 |
| 28 ANIMAL CONTROL | | | | | | |
| 1-28-00-526 | ANIMAL LICENSES | 4,700 | 3,995 | 4,300 | 4,386 | 4,474 |
| 1-28-00-590 | ANIMAL IMPOUND AND SUSTENANCE | 100 | 0 | 100 | 100 | 100 |
| 28 TOTAL ANIMAL CONTROL | | 4,800 | 3,995 | 4,400 | 4,486 | 4,574 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| 31 COMMON SERVICES (PUBLIC WORKS) | | | | | | |
| 1-31-00-410 | WORK BILLED TO OTHERS | 4,800 | 350 | 4,800 | 4,896 | 4,994 |
| 1-31-00-590 | OTHER REVENUE | 300 | 21 | 300 | 300 | 300 |
| 1-31-00-630 | SALE OF EQUIPMENT | 0 | 0 | 0 | 0 | 0 |
| 1-31-00-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 |
| 1-31-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 0 | 70,000 | 0 | 0 |
| 31 TOTAL COMMON SERVICES | | 5,100 | 371 | 75,100 | 5,196 | 5,294 |
| 32 STREETS & ROADS | | | | | | |
| 1-32-00-100 | LOCAL IMPROVEMENT | 0 | 0 | 0 | 0 | 0 |
| 1-32-00-590 | OTHER REVENUE | 0 | 0 | 0 | 0 | 0 |
| 1-32-00-840 | PROVINCIAL CONDITIONAL | 310,845 | 0 | 315,585 | 690,585 | 690,585 |
| 1-32-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 12,000 | 0 | 0 | 0 | 0 |
| 1-32-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 1,103,200 | 0 | 0 | 0 | 1,385,805 |
| 1-32-00-940 | CONTRIBUTION FROM CAPITAL FUND | 0 | 0 | 0 | 0 | 0 |
| 1-32-00-990 | CONTRIBUTIONS - ATCO | 0 | 0 | 0 | 0 | 0 |
| 32 TOTAL STREETS & ROADS | | 1,426,045 | 0 | 315,585 | 690,585 | 2,076,390 |
| 33 AIRPORT | | | | | | |
| 1-33-00-560 | AIRPORT RENTAL & LEASE REVENUE | 4,300 | 4,995 | 7,900 | 7,900 | 8,058 |
| 1-33-00-560 | AIRPORT OTHER REVENUE | 100 | 5,065 | 100 | 100 | 100 |
| 1-33-00-840 | AIRPORT PROVINCIAL CONDITIONAL | 0 | 0 | 75,000 | 0 | 0 |
| 1-33-00-850 | AIRPORT LOCAL GRANTS | 13,875 | 0 | 21,675 | 9,439 | 9,628 |
| 33 TOTAL AIRPORT | | 18,275 | 10,060 | 104,675 | 17,439 | 17,786 |
| 41 WATER SUPPLY & DISTRIBUTION | | | | | | |
| 1-41-00-100 | LOCAL IMPROVEMENT | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-410 | SALE OF WATER | 1,134,300 | 1,060,789 | 1,133,100 | 1,155,762 | 1,178,877 |
| 1-41-00-412 | SALE OF BULK WATER | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-413 | SERVICE CHARGES | 800 | 1,200 | 1,300 | 1,326 | 1,353 |
| 1-41-00-414 | PENALTIES | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-415 | HKRWSC ADMIN FEES | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-590 | OTHER REVENUE | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-840 | PROVINCIAL CONDITIONAL | 197,355 | 304,186 | 0 | 0 | 0 |
| 1-41-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 442,000 | 325,169 | 10,000 | 0 | 0 |
| 1-41-00-963 | GROSS RECOVERY FROM OPERATIONS | 65,900 | 63,809 | 68,200 | 69,564 | 70,955 |
| 1-41-02-410 | WORK BILLED TO OTHERS | 10,000 | 5,000 | 0 | 0 | 0 |
| 1-41-02-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 0 | 0 | 0 | 0 |
| 41 TOTAL WATER SUPPLY & DISTRIBUTION | | 1,850,355 | 1,760,153 | 1,212,600 | 1,226,652 | 1,251,185 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 42 SANITARY SEWERS | | | | | | |
| 1-42-00-410 | SEWER CHARGES | 270,900 | 260,057 | 260,100 | 265,302 | 270,608 |
| 1-42-00-411 | SANITARY SEWER -SEWER CLEANING | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-412 | SEWER LAGOON FEES | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-590 | SEWER OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-840 | PROVINCIAL CONDITIONAL GRANT | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 45,000 | 20,000 | 37,000 | 0 | 0 |
| 1-42-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-940 | CONTRIBUTION FROM CAPITAL FUND | 0 | 0 | 0 | 0 | 0 |
| 42 TOTAL SANITARY SEWERS | | 315,900 | 280,057 | 297,100 | 265,302 | 270,608 |
| 43 GARBAGE COLLECTION & DISPOSAL | | | | | | |
| 1-43-00-410 | COLLECTION CHARGES - RESIDENTIAL | 74,300 | 75,025 | 74,300 | 74,300 | 74,300 |
| 1-43-00-590 | OTHER | 0 | 5 | 0 | 0 | 0 |
| 43 TOTAL GARBAGE COLLECTION & DISPOSAL | | 74,300 | 75,030 | 74,300 | 74,300 | 74,300 |
| 44 BIG COUNTRY WASTE AUTHORITY | | | | | | |
| 1-44-00-410 | REGIONAL WASTE SITE FEES | 301,500 | 294,767 | 301,500 | 307,530 | 313,681 |
| 1-44-00-411 | REGIONAL WASTE FEES - SCALE | 0 | 0 | 0 | 0 | 0 |
| 1-44-00-414 | REGIONAL WASTE PENALTIES | 0 | 0 | 0 | 0 | 0 |
| 1-44-00-415 | REGIONAL WASTE BCRWA ADMIN FEES | 0 | 0 | 0 | 0 | 0 |
| 1-44-00-590 | REGIONAL WASTE OTHER | 100 | 60 | 100 | 100 | 100 |
| 44 TOTAL REGIONAL WASTE | | 301,600 | 294,827 | 301,600 | 307,630 | 313,781 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|--|----------------|---------------|----------------|---------------|---------------|
| 51 F.C.S.S. | | | | | | |
| 1-51-00-402 | PROGRAM REVENUE - OTHER | 800 | 380 | 800 | 816 | 832 |
| 1-51-00-410 | SUPPLY & SERVICES | 0 | 0 | 0 | 0 | 0 |
| 1-51-00-561 | VAN RENTAL | 700 | 60 | 600 | 612 | 624 |
| 1-51-00-590 | FCSS OTHER (AFTER SCHOOL CARE) | 0 | 39 | 0 | 0 | 0 |
| 1-51-00-591 | OTHER REV & DONATIONS | 4,000 | 4,500 | 1,000 | 1,000 | 1,000 |
| 1-51-00-830 | FEDERAL CONDITIONAL | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 1-51-00-840 | PROVINCIAL CONDITIONAL | 99,800 | 92,315 | 89,798 | 89,798 | 89,798 |
| 1-51-0201-840 | PROVINCIAL CONDITIONAL AFTER SCHOOL CA | 0 | 0 | 0 | 0 | 0 |
| 1-51-00-850 | SPECIAL AREAS MATCHING FUNDS | 0 | 0 | 0 | 0 | 0 |
| 1-51-00-920 | TRANSFER FROM OPERATING RESERVE | 10,000 | 0 | 24,000 | 0 | 0 |
| 51 TOTAL F.C.S.S. | | 116,800 | 98,794 | 117,698 | 93,726 | 93,755 |
| 56 CEMETERY | | | | | | |
| 1-56-00-410 | CHARGES | 12,800 | 14,050 | 13,600 | 13,872 | 14,149 |
| 1-56-00-590 | OTHER | 400 | 164 | 100 | 102 | 104 |
| 1-56-00-920 | TRANSFER FROM CAPITAL RESERVE | 0 | 0 | 0 | 0 | 0 |
| 56 TOTAL CEMETERY | | 13,200 | 14,214 | 13,700 | 13,974 | 14,253 |
| 61-02 COMMERCIAL OFFICE BUILDING | | | | | | |
| 1-61-02-560 | RENT OR LEASE | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 |
| 61-02 TOTAL COMMERCIAL OFFICE BUILDING | | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 |
| 61-03 TOURISM | | | | | | |
| 1-61-03-410 | SALES OF GOODS & SERVICES | 0 | 14 | 1,200 | 1,224 | 1,248 |
| 1-61-03-590 | TOURISM OTHER REVENUE | 0 | 0 | 0 | 0 | 0 |
| 1-61-03-840 | PROVINCIAL GRANT | 0 | 0 | 0 | 0 | 0 |
| 61 TOTAL TOURISM | | 0 | 14 | 1,200 | 1,224 | 1,248 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|--------------------------------------|-------------|---------------|---------------|---------------|---------------|
| 61-04 BUSINESS & COMMUNICATIONS | | | | | | |
| 1-61-04-410 | SALES OF GOODS & SERVICES | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-590 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-830 | FEDERAL CONDITIONAL GRANTS | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-840 | PROVINCIAL CONDITIONAL GRANTS | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-850 | LOCAL GRANTS | 0 | 10,000 | 0 | 0 | 0 |
| 1-61-04-920 | TRANSFER FROM CONTINGENCY RESERVE | 0 | 0 | 0 | 0 | 0 |
| 61 TOTAL BUSINESS & COMMUNICATIONS | | 0 | 10,000 | 0 | 0 | 0 |
| 62 VISITOR INFORMATION CENTRE | | | | | | |
| 1-62-00-410 | SALE OF GOODS | 0 | 0 | 19,700 | 20,094 | 20,496 |
| 1-62-00-590 | OTHER REVENUE | 0 | 0 | 0 | 0 | 0 |
| 1-62-00-840 | PROVINCIAL CONDITIONAL GRANT | 0 | 0 | 0 | 0 | 0 |
| 1-62-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 0 | 0 | 0 | 0 |
| 66 TOTAL VISITOR INFORMATION CENTRE | | 0 | 0 | 19,700 | 20,094 | 20,496 |
| 66 SUBDIVISION | | | | | | |
| 1-66-00-400 | SALE OF LAND | 0 | 12,500 | 0 | 0 | 0 |
| 1-66-00-410 | SERVICE & SUPPLIES | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-590 | SUBDIVISION REVENUE | 0 | 5,228 | 0 | 0 | 0 |
| 1-66-00-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-920 | TRANSFER FROM CONTINGENCY RESERVE | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-960 | RECOVERIES FROM OPERATING | 0 | 0 | 0 | 0 | 0 |
| 66 TOTAL SUBDIVISION | | 0 | 17,728 | 0 | 0 | 0 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 72 RECREATION | | | | | | |
| 1-72-00-410 | SALES & USER FEES | 0 | 510 | 2,500 | 2,550 | 2,601 |
| 1-72-00-430 | PROGRAM REVENUE | 0 | 229 | 1,000 | 1,020 | 1,040 |
| 1-72-00-591 | RECREATION DONATIONS | 0 | 0 | 0 | 0 | 0 |
| 1-72-00-830 | FEDERAL CONDITIONAL GRANTS | 44,500 | 44,500 | 19,000 | 19,380 | 19,380 |
| 1-72-00-840 | PROVINCIAL CONDITIONAL GRANTS | 10,500 | 3,334 | 0 | 0 | 0 |
| 1-72-00-850 | LOCAL GRANTS | 81,335 | 91,595 | 187,000 | 187,000 | 187,000 |
| 1-72-00-920 | TRANSFER FROM OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 1-72-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 5,400 | 0 | 0 | 0 | 0 |
| 1-72-00-940 | TRANSFER FROM CAPITAL RESERVE | 0 | 0 | 0 | 0 | 0 |
| 1-72-00-990 | OTHER REVENUE | 0 | 1,460 | 0 | 0 | 0 |
| 1-72-00-998 | WORK BILLED TO OTHERS | 5,500 | 0 | 6,600 | 6,732 | 6,867 |
| 72 TOTAL RECREATION | | 147,235 | 141,628 | 216,100 | 216,682 | 216,888 |
| 72-01 POOL | | | | | | |
| 1-72-01-410 | POOL SALES & USER FEES | 35,000 | 47,629 | 58,400 | 59,568 | 60,759 |
| 1-72-01-419 | POOL RETAIL SALES | 2,500 | 2,370 | 3,100 | 3,162 | 3,225 |
| 1-72-01-560 | POOL RENTAL REVENUE | 500 | 3,885 | 6,100 | 6,222 | 6,346 |
| 1-72-01-590 | SWIMMING POOL DONATIONS | 300,200 | 198,803 | 200 | 204 | 208 |
| 1-72-01-840 | SWIMMING POOL PROV CONDITIONAL | 5,000 | 1,100 | 0 | 0 | 0 |
| 1-72-01-930 | SWIMMING POOL DRAWN FROM DEFERRED | 105,000 | 100,000 | 15,000 | 0 | 0 |
| 1-72-01-990 | SWIMMING POOL OTHER | 0 | 0 | 0 | 0 | 0 |
| 72.01 TOTAL POOL | | 448,200 | 353,787 | 82,800 | 69,156 | 70,539 |
| 72-02 ARENA | | | | | | |
| 1-72-02-410 | ARENA ADVERTISING REV (SIGNS) | 13,400 | 1,829 | 13,300 | 13,566 | 13,837 |
| 1-72-02-411 | SUPPLIES TO OTHER DEPTS | 0 | 0 | 0 | 0 | 0 |
| 1-72-02-560 | ARENA RENTAL REVENUE | 84,500 | 44,777 | 84,500 | 86,190 | 87,914 |
| 1-72-02-562 | ARENA LOBBY & CONCESSION | 3,100 | 1,690 | 3,100 | 3,162 | 3,225 |
| 1-72-02-590 | ARENA DONATIONS | 3,200 | 0 | 2,850 | 2,850 | 2,850 |
| 1-72-02-840 | ARENA PROVINCIAL CONDITIONAL | 20,000 | 2,200 | 18,500 | 0 | 0 |
| 1-72-02-920 | ARENA DRAWN FROM OPERATING RES | 38,000 | 9,000 | 18,500 | 0 | 0 |
| 72-02 TOTAL ARENA | | 162,200 | 59,495 | 140,750 | 105,768 | 107,826 |
| 72-04 CURLING RINK | | | | | | |
| 1-72-04-410 | CURLING RINK SALE OF SERVICES | 44,500 | 16,470 | 44,500 | 45,390 | 46,298 |
| 1-72-04-560 | CURLING RINK RENTAL REVENUE | 1,600 | 5,173 | 8,200 | 8,364 | 8,531 |
| 1-72-04-840 | CURLING RINK PROVINCIAL CONDITIONAL | 10,000 | 2,200 | 0 | 0 | 0 |
| 1-72-04-930 | CURLING RINK DRAWN FROM DEFFERED | 10,000 | 0 | 0 | 0 | 0 |
| 1-72-04-990 | CURLING RINK OTHER REVENUE | 0 | 0 | 0 | 0 | 0 |
| 72-04 TOTAL CURLING RINK | | 66,100 | 23,842 | 52,700 | 53,754 | 54,829 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|----------------------------------|--------------------------------------|---------------|---------------|---------------|---------------|---------------|
| 72-05 BALL DIAMONDS | | | | | | |
| 1-72-05-560 | BALL DIAMOND REVENUE | 0 | 0 | 5,100 | 5,202 | 5,306 |
| 1-72-05-591 | BALL DIAMOND DONATIONS | 0 | 0 | 0 | 0 | 0 |
| 72-05 TOTAL BALL DIAMONDS | | 0 | 0 | 5,100 | 5,202 | 5,306 |
| 72-06 GOLF COURSE | | | | | | |
| 1-72-06-850 | GOLF COURSE GRANT FROM LOCAL GOVT | 0 | 0 | 0 | 0 | 0 |
| 1-72-06-960 | GOLF COURSE RECOVERIES FROM OPERATIN | 0 | 3,188 | 0 | 0 | 0 |
| 72-09 TOTAL GOLF COURSE | | 0 | 3,188 | 0 | 0 | 0 |
| 72-07 FOX LAKE PARK | | | | | | |
| 1-72-07-410 | FOX LAKE SALES REVENUE | 1,000 | 3,513 | 3,000 | 3,060 | 3,121 |
| 1-72-07-419 | FOX LAKE RETAIL SALES | 0 | 343 | 400 | 408 | 416 |
| 1-72-07-560 | FOX LAKE RENTAL REVENUE | 30,300 | 56,530 | 68,300 | 69,666 | 71,059 |
| 1-72-07-591 | FISH STOCKING DONATIONS | 0 | 0 | 0 | 0 | 0 |
| 1-72-07-920 | FOX LAKE DRAWN FROM OPERATING RES | 4,000 | 0 | 0 | 0 | 0 |
| 72-07 TOTAL FOX LAKE PARK | | 35,300 | 60,385 | 71,700 | 73,134 | 74,597 |
| 72-08 PARKS | | | | | | |
| 1-72-08-930 | PARKS DRAWN FROM RESERVES | 0 | 200 | 0 | 0 | 0 |
| 1-72-08-990 | PARKS OTHER REVENUE | 0 | 0 | 0 | 0 | 0 |
| 72-08 TOTAL PARKS | | 0 | 200 | 0 | 0 | 0 |
| 72-10 PLAYGROUND PROGRAM | | | | | | |
| 1-72-10-410 | PLAYGROUND PROGRAM REVENUE | 2,000 | 735 | 2,000 | 2,040 | 2,081 |
| 1-72-10-591 | PLAYGROUND PROGRAM DONATIONS | 0 | 0 | 500 | 500 | 500 |
| 72-10 PLAYGROUND PROGRAM | | 2,000 | 735 | 2,500 | 2,540 | 2,581 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--------------------------------------|--------------------------------|-------------|-------------|-------------|-------------|-------------|
| 72-11 COMMUNITIES IN BLOOM | | | | | | |
| 1-72-11-410 | COMMUNITIES IN BLOOM REVENUE | 0 | 0 | 0 | 0 | 0 |
| | 72-11 COMMUNITIES IN BLOOM | 0 | 0 | 0 | 0 | 0 |
| 72-12 SPRAY PARK | | | | | | |
| 1-72-12-560 | SPRAY PARK DONATION | 0 | 0 | 12,000 | 0 | 0 |
| | 72-12 SPRAY PARK | 0 | 0 | 12,000 | 0 | 0 |
| 72-13 HECTOR KING HUNTER PARK | | | | | | |
| 1-72-13-560 | HKH PIONEER PARK REVENUE | 0 | 0 | 0 | 0 | 0 |
| 1-72-13-560 | HKH PIONEER PARK FROM DEFERRED | 0 | 0 | 8,000 | 0 | 0 |
| | 72-13 TOTAL HKH PARK | 0 | 0 | 8,000 | 0 | 0 |
| 72-14 SOCCER FIELDS | | | | | | |
| 1-72-14-560 | SOCCER FIELDS REVENUE | 0 | 0 | 2,100 | 2,142 | 2,185 |
| | 72-14 TOTAL SOCCER FIELDS | 0 | 0 | 2,100 | 2,142 | 2,185 |
| 74 MUSEUM | | | | | | |
| 1-74-01-410 | PAYROLL | 0 | 0 | 0 | 0 | 0 |
| 1-74-01-840 | PROVINCIAL CONDITIONAL GRANTS | 0 | 0 | 0 | 0 | 0 |
| | 74 TOTAL MUSEUM | 0 | 0 | 0 | 0 | 0 |
| 74 LIBRARY | | | | | | |
| 1-74-02-410 | PAYROLL | 0 | 0 | 0 | 0 | 0 |
| 1-74-02-590 | LIBRARY OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-74-02-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 50,000 | 0 |
| 1-74-02-850 | FROM OTHER LOCAL GOVERNMENTS | 0 | 0 | 0 | 25,000 | 0 |
| 1-74-02-920 | DRAWN FROM SURPLUS | 0 | 0 | 0 | 0 | 0 |
| | 74 TOTAL LIBRARY | 0 | 0 | 0 | 75,000 | 0 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|----------------------------------|--------------------------------------|-------------------|------------------|------------------|------------------|------------------|
| 74 CENTENNIAL PLACE | | | | | | |
| 1-74-08-560 | SALES REVENUE | 9,600 | 5,429 | 13,500 | 13,770 | 14,045 |
| 1-74-08-561 | LEASE AGREEMENT REVENUE | 12,200 | 8,571 | 21,000 | 21,000 | 21,000 |
| 1-74-08-590 | OTHER REVENUE | 0 | 354 | 0 | 0 | 0 |
| 1-74-08-591 | SPONSORSHIPS / NAMING RIGHTS | 17,780 | 22,619 | 20,250 | 20,250 | 20,250 |
| 1-74-08-830 | FEDERAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 |
| 1-74-08-840 | PROVINCIAL CONDITIONAL | 21,750 | 3,650 | 11,750 | 0 | 0 |
| 1-74-08-850 | LOCAL GRANTS | 0 | 0 | 0 | 0 | 0 |
| 1-74-08-920 | DRAWN FROM SURPLUS | 10,000 | 0 | 0 | 0 | 0 |
| 1-74-08-930 | DRAWN FROM DEFERRED | 7,750 | 0 | 7,750 | 0 | 0 |
| 1-74-08-940 | DRAWN FROM CAPITAL RESERVES | 0 | 0 | 0 | 0 | 0 |
| 1-74-0801-561 | FITNESS CENTRE FEES | 13,500 | 12,115 | 23,550 | 24,021 | 24,501 |
| 1-74-0801-591 | FITNESS CENTRE DONATIONS | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL CENTENNIAL PLACE | | 92,580 | 52,738 | 97,800 | 79,041 | 79,797 |
| 74 COMMUNITY CENTRE | | | | | | |
| 1-74-09-415 | SALES (POP) | 0 | 0 | 0 | 0 | 0 |
| 1-74-09-560 | RENTAL REVENUE | 12,500 | 8,714 | 20,050 | 40,100 | 40,902 |
| 1-74-09-591 | DONATIONS | 0 | 10,111 | 0 | 0 | 0 |
| 1-74-09-840 | FEDERAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 |
| 1-74-09-840 | PROVINCIAL CONDITIONAL - | 0 | 0 | 0 | 0 | 0 |
| 1-74-09-920 | TRANS FROM OPERATING SURPLUS | 0 | 0 | 0 | 0 | 0 |
| 1-74-09-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 51,930 | 0 | 0 | 0 | 0 |
| 1-74-09-990 | OTHER | 0 | 200 | 0 | 0 | 0 |
| 74 TOTAL COMMUNITY CENTRE | | 64,430 | 19,025 | 20,050 | 40,100 | 40,902 |
| 74 LIONS HALL | | | | | | |
| 1-74-10-560 | RENTAL REVENUE | 2,700 | 2,304 | 4,800 | 4,800 | 4,800 |
| 1-74-10-590 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 1-74-10-920 | DRAW FROM OPERATING | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL LIONS HALL | | 2,700 | 2,304 | 4,800 | 4,800 | 4,800 |
| 1-97-00-910 | RESERVES | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | | 10,554,512 | 8,463,050 | 8,497,087 | 9,150,132 | 9,824,507 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--------------------------------|---|----------------|----------------|----------------|----------------|----------------|
| COUNCIL | | | | | | |
| 2-11-00-110 | WAGES | 85,500 | 80,076 | 89,400 | 91,188 | 93,012 |
| 2-11-00-130 | BENEFITS | 4,100 | 3,163 | 4,200 | 4,284 | 4,370 |
| 2-11-00-133 | NON T4 BENEFITS | 500 | 525 | 550 | 561 | 572 |
| 2-11-00-211 | TRAVEL & SUBSISTENCE | 14,600 | 1,318 | 11,600 | 11,832 | 12,069 |
| 2-11-00-212 | TRAINING - REGISTRATIONS | 0 | 0 | 9,100 | 9,282 | 9,468 |
| 2-11-00-500 | GOODS | 9,700 | 8,425 | 14,000 | 12,780 | 13,036 |
| 2-11-00-990 | OTHER (ELECTION) | 1,000 | 0 | 5,600 | 1,132 | 1,155 |
| 2-11-00-999 | MAYOR - PUBLIC RELATIONS, PROMOTIONS | 1,000 | 1,400 | 3,300 | 3,106 | 2,168 |
| 11 TOTAL COUNCIL | | 116,400 | 94,907 | 137,750 | 134,165 | 135,848 |
| 12 ADMINISTRATION | | | | | | |
| 2-12-00-110 | SALARIES | 312,100 | 314,691 | 317,400 | 323,748 | 330,223 |
| 2-12-00-111 | CASUAL LABOUR | 7,400 | 5,613 | 9,300 | 9,486 | 9,676 |
| 2-12-00-130 | EMPLOYEE GOVT BENEFITS | 16,300 | 16,239 | 16,400 | 16,728 | 17,063 |
| 2-12-00-131 | CASUAL LABOUR BENEFITS | 500 | 369 | 600 | 612 | 624 |
| 2-12-00-133 | EMPLOYEE NON T4 BENEFITS | 55,655 | 55,196 | 33,555 | 34,876 | 35,574 |
| 2-12-00-135 | BENEFITS LONG TERM DISABILITY EMPLOYEES | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-200 | PAYROLL COSTS | 1,900 | 250 | 1,900 | 11,938 | 12,177 |
| 2-12-00-201 | WORKERS COMPENSATION | 31,700 | 31,700 | 31,700 | 32,334 | 32,981 |
| 2-12-00-211 | TRAVEL & SUBSISTENCE | 5,000 | 213 | 6,000 | 7,870 | 8,027 |
| 2-12-00-212 | STAFF TRAINING | 5,700 | 1,765 | 6,400 | 7,328 | 7,475 |
| 2-12-00-215 | FREIGHT & POSTAGE | 9,900 | 9,652 | 9,900 | 10,098 | 10,300 |
| 2-12-00-217 | TELEPHONE | 11,400 | 11,298 | 14,600 | 11,392 | 11,620 |
| 2-12-00-220 | ADVERTISING & PRINTING | 7,400 | 1,435 | 7,500 | 7,650 | 7,803 |
| 2-12-00-221 | SUBSCRIPTION & MEMBERSHIP | 8,000 | 8,094 | 9,300 | 9,486 | 9,676 |
| 2-12-00-230 | AUDIT | 32,600 | 31,363 | 33,000 | 33,660 | 34,333 |
| 2-12-00-231 | LEGAL | 5,000 | 325 | 5,000 | 5,000 | 5,000 |
| 2-12-00-232 | CONTRACTED PROFESSIONAL SERVICE | 77,800 | 72,087 | 166,600 | 82,432 | 84,081 |
| 2-12-00-233 | REGIONAL PLANNING SERVICE | 31,700 | 31,685 | 32,635 | 33,614 | 34,622 |
| 2-12-00-250 | CONTRACTED REPAIRS | 13,000 | 11,835 | 5,000 | 5,100 | 5,202 |
| 2-12-00-274 | INSURANCE | 13,230 | 13,225 | 13,760 | 14,035 | 14,316 |
| 2-12-00-280 | ASSESSOR | 43,800 | 44,634 | 44,300 | 43,800 | 43,800 |
| 2-12-00-285 | LAND TITLES OFFICE | 500 | 506 | 500 | 500 | 500 |
| 2-12-00-500 | GOODS | 19,200 | 12,548 | 14,500 | 14,790 | 15,086 |
| 2-12-00-501 | SOUVENIRS | 4,000 | 4,877 | 4,900 | 4,998 | 5,098 |
| 2-12-00-540 | HEATING | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-541 | POWER | 20,800 | 19,727 | 21,100 | 21,522 | 21,952 |
| 2-12-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-770 | GRANTS TO OTHER ORGANIZATIONS | 128,900 | 128,745 | 124,100 | 126,582 | 129,114 |
| 2-12-00-771 | SENIORS TRANSPORTATION GRANT | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-810 | BANK AND INVESTMENT CHARGES | 4,200 | 4,275 | 4,800 | 4,800 | 4,896 |
| 2-12-00-821 | PENSION INTEREST CHARGES | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-963 | GROSS REC. TO OPERATING -WATER | 2,900 | 2,860 | 2,900 | 2,958 | 3,017 |
| 2-12-00-990 | OTHER | 32,000 | 10,663 | 32,000 | 32,640 | 33,293 |
| 2-12-00-991 | TAX DISCOUNTS | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-999 | PUBLIC RELATIONS - PROMOTIONS | 1,000 | 811 | 1,000 | 1,020 | 1,040 |
| 2-12-0001-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 12 TOTAL ADMINISTRATION | | 903,585 | 846,680 | 970,650 | 910,997 | 928,567 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|---------------------------------|----------------|----------------|---------------|---------------|---------------|
| 12-05 JAPANESE STUDENT EXCHANGE | | | | | | |
| 2-12-0500-232 | CONTRACTED SERVICES | 0 | 0 | 0 | 250 | 250 |
| 2-12-0500-500 | GOODS | 0 | 0 | 0 | 4,500 | 4,500 |
| 2-12-0500-990 | OTHER | 0 | 0 | 0 | 250 | 250 |
| 12-05 TOTAL JAPANESE STUDENT EXCHANGE | | 0 | 0 | 0 | 5,000 | 5,000 |
| 12-06 TAX RECOVERY PROPERTY | | | | | | |
| 2-12-0600-250 | CONTRACTED REPAIRS | 2,000 | 0 | 2,000 | 2,040 | 2,081 |
| 2-12-0600-274 | INSURANCE | 260 | 262 | 260 | 265 | 271 |
| 2-12-0600-540 | HEATING | 1,200 | 1,449 | 1,500 | 1,530 | 1,561 |
| 2-12-0600-541 | POWER | 1,800 | 1,709 | 1,800 | 1,836 | 1,873 |
| 2-12-0600-762 | TRANSFER TO CAPITAL | 0 | 0 | 3,760 | 3,595 | 3,427 |
| 2-12-0600-963 | GROSS RECOVERIES FROM OPERATING | 780 | 921 | 2,680 | 2,734 | 2,788 |
| 12-06 TOTAL TAX RECOVERY PROPERTY | | 6,040 | 4,341 | 12,000 | 12,000 | 12,000 |
| 12-08 CARES PROGRAM | | | | | | |
| 2-12-0800-232 | CONTRACTED SERVICES | 0 | 188,605 | 0 | 0 | 0 |
| 2-12-0800-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 12-08 TOTAL CARES PROGRAM | | 0 | 188,605 | 0 | 0 | 0 |
| 12-09 CGCB PROGRAM | | | | | | |
| 2-12-0900-232 | CONTRACTED SERVICES | 188,605 | 0 | 0 | 0 | 0 |
| 2-12-0900-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 12-09 TOTAL CGCB PROGRAM | | 188,605 | 0 | 0 | 0 | 0 |
| 21 POLICE | | | | | | |
| 2-21-00-340 | PROVINCIAL CONTRACT | 0 | 0 | 48,000 | 72,000 | 96,000 |
| 2-21-00-500 | GOODS | 0 | 0 | 0 | 0 | 0 |
| 21 TOTAL POLICE | | 0 | 0 | 48,000 | 72,000 | 96,000 |
| 22 SAFETY & RISK MANAGEMENT | | | | | | |
| 2-22-00-211 | TRAVEL | 0 | 0 | 0 | 0 | 0 |
| 2-22-00-212 | TRAINING | 2,500 | 1,139 | 2,500 | 2,550 | 2,601 |
| 2-22-00-221 | MEMBERSHIPS/SUBSCRIPTIONS | 1,100 | 145 | 150 | 153 | 156 |
| 2-22-00-250 | CONTRACTED REPAIRS | 800 | 780 | 800 | 816 | 832 |
| 2-22-00-500 | GOODS | 2,000 | 393 | 1,300 | 1,326 | 1,353 |
| 24 TOTAL SAFETY & RISK MANAGEMENT | | 6,400 | 2,457 | 4,750 | 4,845 | 4,942 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 23 FIRE | | | | | | |
| 2-23-00-110 | SALARIES | 15,600 | 15,449 | 15,600 | 15,912 | 16,230 |
| 2-23-00-111 | FIRE FIGHTER WAGES | 89,000 | 70,000 | 83,300 | 85,766 | 87,481 |
| 2-23-00-130 | EMPLOYEE GOVT BENEFITS | 900 | 800 | 900 | 918 | 936 |
| 2-23-00-131 | FIRE FIGHTER GOVT BENEFITS | 8,600 | 7,523 | 8,600 | 8,772 | 8,947 |
| 2-23-00-133 | NON T4 BENEFITS & MEDICAL | 4,300 | 4,244 | 4,300 | 4,386 | 4,474 |
| 2-23-00-211 | TRAVEL | 3,500 | 1,081 | 7,000 | 7,140 | 7,283 |
| 2-23-00-212 | TRAINING | 10,600 | 7,987 | 23,400 | 23,868 | 24,345 |
| 2-23-00-215 | FREIGHT | 400 | 309 | 400 | 408 | 416 |
| 2-23-00-217 | TELEPHONE | 7,600 | 6,619 | 7,800 | 9,956 | 8,155 |
| 2-23-00-220 | ADVERTISING | 1,000 | 577 | 1,000 | 1,020 | 1,040 |
| 2-23-00-221 | SUBSCRIPTION & MEMBERSHIP | 900 | 644 | 900 | 918 | 936 |
| 2-23-00-232 | CONTRACTED SERVICES | 22,800 | 21,206 | 22,600 | 23,552 | 24,523 |
| 2-23-00-250 | CONTRACTED REPAIRS | 19,000 | 8,970 | 14,000 | 14,280 | 14,566 |
| 2-23-00-255 | CONTRACTED VEHICLE REPAIRS | 0 | 3,402 | 5,000 | 5,100 | 5,202 |
| 2-23-00-274 | INSURANCE | 14,000 | 15,568 | 15,920 | 16,238 | 16,563 |
| 2-23-00-275 | PREVENTION & INVESTIGATION | 600 | 0 | 600 | 612 | 624 |
| 2-23-00-500 | GOODS | 18,200 | 17,213 | 18,200 | 18,564 | 18,935 |
| 2-23-00-521 | PETROLEUM PRODUCTS | 7,900 | 3,364 | 6,900 | 7,038 | 7,179 |
| 2-23-00-523 | VEHICLE GOODS | 0 | 0 | 200 | 204 | 208 |
| 2-23-00-540 | HEATING | 9,600 | 7,994 | 9,300 | 9,486 | 9,676 |
| 2-23-00-541 | POWER | 11,900 | 11,145 | 12,300 | 12,546 | 12,797 |
| 2-23-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 375,000 | 0 | 0 |
| 2-23-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-23-00-963 | GROSS REC. TO OPERATING -WATER | 13,900 | 14,769 | 14,800 | 15,096 | 15,398 |
| 2-23-00-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 2-23-0000-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 23 TOTAL FIRE | | 260,300 | 218,865 | 648,020 | 281,780 | 285,916 |
| 23-02 FIRE - ECETP TRAINING GRANT | | | | | | |
| 2-23-02-212 | TRAINING | 8,000 | 8,000 | 0 | 0 | 0 |
| 2-23-02-215 | FREIGHT | 200 | 200 | 0 | 0 | 0 |
| 2-23-02-232 | CONTRACTED SERVICES | 8,000 | 8,000 | 0 | 0 | 0 |
| 2-23-02-500 | GOODS | 1,400 | 1,400 | 0 | 0 | 0 |
| 2-23-02-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 23 TOTAL FIRE - ECETP | | 17,600 | 17,600 | 0 | 0 | 0 |
| 24 EMERGENCY MANAGEMENT | | | | | | |
| 2-24-00-212 | TRAINING | 5,200 | 656 | 5,200 | 2,054 | 2,095 |
| 2-24-00-500 | GOODS | 900 | 409 | 900 | 918 | 936 |
| 2-24-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-24-00-990 | OTHER | 100 | 0 | 100 | 102 | 104 |
| 2-24-0000-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 24 TOTAL EMERGENCY MANAGEMENT | | 6,200 | 1,065 | 6,200 | 3,074 | 3,135 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|------------------------------------|----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 26 BY-LAW ENFORCEMENT | | | | | | |
| 2-26-00-110 | SALARIES | 50,500 | 49,861 | 50,500 | 51,510 | 52,540 |
| 2-26-00-130 | EMPLOYEE GOVT BENEFITS | 3,000 | 3,000 | 3,000 | 3,060 | 3,121 |
| 2-26-00-133 | NON T4 BENEFITS | 9,100 | 9,100 | 9,100 | 9,282 | 9,468 |
| 2-26-00-211 | TRAVEL | 0 | 0 | 1,300 | 1,326 | 1,353 |
| 2-26-00-212 | TRAINING | 0 | 0 | 1,000 | 1,020 | 1,040 |
| 2-26-00-215 | FREIGHT | 700 | 540 | 700 | 714 | 728 |
| 2-26-00-217 | TELEPHONE | 800 | 784 | 800 | 816 | 832 |
| 2-26-00-220 | ADVERTISING | 1,200 | 902 | 1,200 | 1,224 | 1,248 |
| 2-26-00-221 | MEMBERSHIP | 200 | 190 | 200 | 204 | 208 |
| 2-26-00-231 | LEGAL EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 2-26-00-232 | CONTRACTED PROFESSIONAL SERVICES | 1,400 | 1,492 | 1,400 | 1,428 | 1,457 |
| 2-26-00-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 |
| 2-26-00-255 | CONTRACTED VEHICLE REPAIRS | 400 | 245 | 400 | 408 | 416 |
| 2-26-00-274 | INSURANCE | 540 | 544 | 560 | 571 | 583 |
| 2-26-00-500 | GOODS | 1,200 | 753 | 1,200 | 1,224 | 1,248 |
| 2-26-00-521 | PETROLEUM PRODUCTS | 1,400 | 1,399 | 1,700 | 1,734 | 1,769 |
| 2-26-00-523 | VEHICLE GOODS | 500 | 90 | 500 | 510 | 520 |
| 2-26-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-26-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-26-00-998 | WORK BILLED TO OTHERS | 3,000 | 10,175 | 3,000 | 3,060 | 3,121 |
| 26 TOTAL BY-LAW ENFORCEMENT | | 73,940 | 79,074 | 76,560 | 78,091 | 79,653 |
| 28 ANIMAL CONTROL | | | | | | |
| 2-28-00-110 | SALARIES | 11,700 | 12,500 | 11,700 | 11,934 | 12,173 |
| 2-28-00-130 | EMPLOYEE GOVT BENEFITS | 700 | 700 | 700 | 714 | 728 |
| 2-28-00-133 | NON T4 BENEFITS | 2,100 | 2,100 | 2,100 | 2,142 | 2,185 |
| 2-28-00-215 | POSTAGE | 700 | 540 | 700 | 714 | 728 |
| 2-28-00-220 | ADVERTISING | 400 | 390 | 400 | 408 | 416 |
| 2-28-00-232 | CONTRACTED SERVICES | 1,300 | 1,048 | 1,300 | 1,326 | 1,353 |
| 2-28-00-500 | GOODS | 600 | 643 | 600 | 612 | 624 |
| 2-28-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-28-00-770 | GRANTS TO OTHER AGENCIES | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 28 TOTAL ANIMAL CONTROL | | 22,500 | 22,921 | 22,500 | 22,850 | 23,207 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|--------------------------------|----------------|----------------|----------------|------------------|------------------|
| 31 COMMON SERVICES - PUBLIC WORKS | | | | | | |
| 2-31-00-110 | SALARIES | 230,700 | 241,885 | 225,600 | 230,112 | 234,714 |
| 2-31-00-111 | SEASONAL SALARIES | 2,500 | 2,010 | 3,900 | 3,978 | 4,058 |
| 2-31-00-130 | EMPLOYEE GOVT BENEFITS | 15,400 | 29,690 | 15,200 | 15,504 | 15,814 |
| 2-31-00-131 | SEASONAL EMPLOYEE BENEFITS | 200 | 505 | 300 | 306 | 312 |
| 2-31-00-133 | EMPLOYEE NON T4 BENEFITS | 46,200 | 85,099 | 45,400 | 46,308 | 47,234 |
| 2-31-00-211 | TRAVEL | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 2-31-00-212 | TRAINING | 900 | 90 | 2,100 | 2,142 | 2,185 |
| 2-31-00-215 | FREIGHT | 1,000 | 328 | 900 | 918 | 936 |
| 2-31-00-217 | TELEPHONE AND COMMUNICATIONS | 3,000 | 2,928 | 3,000 | 3,060 | 3,121 |
| 2-31-00-220 | ADVERTISING & PRINTING | 1,100 | 651 | 1,100 | 1,122 | 1,144 |
| 2-31-00-232 | CONTRACTED SERVICES | 4,800 | 4,100 | 4,800 | 4,896 | 4,994 |
| 2-31-00-250 | CONTRACTED REPAIRS | 10,000 | 9,535 | 10,000 | 10,200 | 10,404 |
| 2-31-00-253 | CONTRACTED EQUIPMENT REPAIRS | 10,000 | 1,504 | 20,000 | 10,400 | 10,608 |
| 2-31-00-255 | CONTRACTED VEHICLE REPAIRS | 4,500 | 1,921 | 4,500 | 4,590 | 4,682 |
| 2-31-00-263 | EQUIPMENT LEASE | 25,300 | 24,916 | 26,322 | 27,806 | 21,879 |
| 2-31-00-274 | INSURANCE | 25,390 | 24,046 | 25,870 | 26,387 | 26,915 |
| 2-31-00-500 | GOODS | 13,300 | 11,055 | 12,000 | 12,240 | 12,485 |
| 2-31-00-521 | PETROLEUM PRODUCTS | 35,600 | 31,150 | 40,900 | 41,718 | 42,552 |
| 2-31-00-522 | EQUIPMENT GOODS | 4,600 | 3,033 | 4,800 | 4,896 | 4,994 |
| 2-31-00-523 | VEHICLE GOODS | 9,300 | 9,342 | 9,600 | 9,792 | 9,988 |
| 2-31-00-540 | HEATING | 12,200 | 11,670 | 12,900 | 13,158 | 13,421 |
| 2-31-00-541 | POWER | 13,600 | 11,579 | 12,600 | 12,852 | 13,109 |
| 2-31-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-31-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-31-00-831 | INTEREST ON CAPITAL | 16,400 | 16,366 | 14,961 | 13,476 | 10,035 |
| 2-31-00-963 | WATER | 1,700 | 2,172 | 2,200 | 2,244 | 2,289 |
| 2-31-00-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 2-31-00-998 | WORK BILLED TO OTHERS | 0 | 0 | 0 | 0 | 0 |
| 2-31-0000-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 31 TOTAL COMMON SERVICES - PUBLIC WORKS | | 488,690 | 525,575 | 499,953 | 499,125 | 498,915 |
| 32 STREETS & ROADS | | | | | | |
| 2-32-00-110 | SALARIES | 79,600 | 93,201 | 77,900 | 79,458 | 81,047 |
| 2-32-00-111 | SEASONAL SALARIES | 3,800 | 3,425 | 5,900 | 6,018 | 6,138 |
| 2-32-00-130 | EMPLOYEE GOVT BENEFITS | 5,100 | 5,100 | 5,100 | 5,202 | 5,306 |
| 2-32-00-131 | SEASONAL EMPLOYEE BENEFITS | 300 | 300 | 400 | 408 | 416 |
| 2-32-00-133 | EMPLOYEE NON T4 BENEFITS | 15,400 | 15,400 | 15,100 | 15,402 | 15,710 |
| 2-32-00-215 | FREIGHT | 2,800 | 2,146 | 2,700 | 2,754 | 2,809 |
| 2-32-00-232 | CONTRACTED SERVICES | 5,900 | 5,329 | 5,900 | 6,018 | 6,138 |
| 2-32-00-250 | CONTRACTED REPAIR | 147,000 | 84,434 | 135,000 | 133,200 | 135,864 |
| 2-32-00-253 | CONTRACTED EQUIPMENT REPAIRS | 12,500 | 674 | 7,500 | 7,650 | 7,803 |
| 2-32-00-255 | CONTRACTED VEHICLE REPAIRS | 1,500 | 384 | 1,500 | 1,530 | 1,561 |
| 2-32-00-500 | GOODS | 44,000 | 54,221 | 39,500 | 40,290 | 41,096 |
| 2-32-00-522 | EQUIPMENT GOODS | 3,200 | 5,600 | 2,400 | 2,448 | 2,497 |
| 2-32-00-523 | VEHICLE GOODS | 2,500 | 104 | 2,500 | 2,550 | 2,601 |
| 2-32-00-553 | STREET LIGHTS | 108,600 | 103,605 | 110,600 | 112,812 | 115,068 |
| 2-32-00-630 | LOSS ON DISPOSAL OF TCA | 0 | 0 | 0 | 0 | 0 |
| 2-32-00-762 | TRANSFER TO CAPITAL | 379,635 | 0 | 315,585 | 690,585 | 690,585 |
| 2-32-00-764 | ADDED TO OPERATING RESERVES | 0 | 0 | 0 | 0 | 0 |
| 2-32-00-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 2-32-00-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 32 TOTAL STREETS & ROADS | | 811,835 | 373,923 | 727,585 | 1,106,325 | 1,114,640 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 33 AIRPORT | | | | | | |
| 2-33-00-110 | SALARIES | 2,000 | 1,887 | 2,000 | 2,040 | 2,081 |
| 2-33-00-111 | SEASONAL SALARIES | 3,600 | 2,250 | 3,700 | 3,774 | 3,849 |
| 2-33-00-130 | EMPLOYEE GOVT BENEFITS | 100 | 100 | 100 | 102 | 104 |
| 2-33-00-131 | SEASONAL EMPLOYEE GOVT BENEFITS | 300 | 300 | 300 | 306 | 312 |
| 2-33-00-133 | EMPLOYEE NON T-4 BENEFITS | 400 | 400 | 400 | 408 | 416 |
| 2-33-00-215 | FREIGHT | 100 | 0 | 100 | 102 | 104 |
| 2-33-00-217 | TELEPHONE / RADIO LICENSE | 50 | 42 | 50 | 51 | 52 |
| 2-33-00-232 | CONTRACTED SERVICES | 2,300 | 5,574 | 2,100 | 2,142 | 2,185 |
| 2-33-00-250 | CONTRACTED REPAIRS | 8,000 | 11,665 | 2,300 | 2,346 | 2,393 |
| 2-33-00-255 | CONTRACTED VEHICLE REPAIRS | 200 | 200 | 200 | 204 | 208 |
| 2-33-00-274 | INSURANCE | 4,500 | 4,502 | 4,500 | 4,590 | 4,682 |
| 2-33-00-500 | GOODS | 1,000 | 272 | 1,000 | 1,020 | 1,040 |
| 2-33-00-523 | VEHICLE GOODS | 100 | 155 | 100 | 102 | 104 |
| 2-33-00-540 | HEATING | 2,000 | 1,857 | 2,000 | 2,040 | 2,081 |
| 2-33-00-541 | POWER | 7,000 | 6,242 | 7,000 | 7,140 | 7,283 |
| 2-33-00-542 | AIRPORT WATER & SEWER | 500 | 480 | 500 | 510 | 520 |
| 2-33-00-762 | TRANSFER TO AIRPORT CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-33-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-33-00-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 33 TOTAL AIRPORT | | 32,150 | 35,926 | 26,350 | 26,877 | 27,415 |
| 41 WATER SUPPLY & TREATMENT | | | | | | |
| 2-41-01-300 | WATER CHARGES FROM COMMISSION | 894,800 | 779,397 | 843,200 | 860,064 | 877,265 |
| 2-41-01-541 | POWER | 23,900 | 28,972 | 26,200 | 26,724 | 27,258 |
| 41 TOTAL WATER PLANT & TREATMENT | | 918,700 | 808,369 | 869,400 | 886,788 | 904,524 |
| 41 WATER LINES & DISTRIBUTION | | | | | | |
| 2-41-02-110 | SALARIES | 135,300 | 89,942 | 134,600 | 137,292 | 140,038 |
| 2-41-02-111 | SEASONAL SALARIES | 2,100 | 468 | 3,300 | 3,366 | 3,433 |
| 2-41-02-130 | EMPLOYEE GOVT BENEFITS | 9,900 | 4,988 | 9,900 | 10,098 | 10,300 |
| 2-41-02-131 | SEASONAL EMPLOYEE GOVT BENEFITS | 100 | 0 | 200 | 204 | 208 |
| 2-41-02-133 | EMPLOYEE NON T4 BENEFITS | 27,000 | 6,736 | 26,900 | 27,438 | 27,987 |
| 2-41-02-211 | TRAVEL & TRAINING | 5,500 | 3,812 | 5,500 | 5,610 | 5,722 |
| 2-41-02-215 | FREIGHT & POSTAGE | 9,200 | 8,384 | 9,200 | 9,384 | 9,572 |
| 2-41-02-220 | ADVERTISING | 1,600 | 1,591 | 1,600 | 1,632 | 1,665 |
| 2-41-02-232 | CONTRACTED PROFESSIONAL SERVICES | 9,600 | 4,179 | 8,100 | 8,262 | 8,427 |
| 2-41-02-250 | CONTRACTED REPAIRS | 19,200 | 41,128 | 30,000 | 30,600 | 31,212 |
| 2-41-02-500 | GOODS | 26,300 | 8,164 | 26,300 | 26,826 | 27,363 |
| 2-41-02-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-41-02-764 | ADDED TO OPERATING RESERVE | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 2-41-02-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 2-41-02-998 | WORK BILLED TO OTHERS | 10,000 | 680 | 0 | 0 | 0 |
| 2-41-00-999 | AMORTIZATION EXPENSE | 1 | 2 | 0 | 0 | 0 |
| 41 TOTAL WATER LINES & DIST. | | 305,801 | 220,074 | 305,600 | 310,712 | 315,926 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---------------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 42 SANITARY SEWERS | | | | | | |
| 2-42-00-110 | SALARIES | 27,300 | 25,506 | 26,700 | 27,234 | 27,779 |
| 2-42-00-130 | EMPLOYEE GOVT BENEFITS | 1,900 | 1,800 | 1,800 | 1,836 | 1,873 |
| 2-42-00-133 | EMPLOYEE NON T4 BENEFITS | 5,600 | 5,500 | 5,500 | 5,610 | 5,722 |
| 2-42-00-215 | FREIGHT & POSTAGE | 500 | 14 | 500 | 510 | 520 |
| 2-42-00-217 | TELEPHONE | 1,800 | 1,695 | 1,800 | 1,836 | 1,873 |
| 2-42-00-250 | CONTRACTED REPAIRS | 103,500 | 73,365 | 72,000 | 61,440 | 62,669 |
| 2-42-00-274 | INSURANCE | 2,750 | 2,747 | 2,800 | 2,856 | 2,913 |
| 2-42-00-500 | GOODS | 19,500 | 18,159 | 19,500 | 19,890 | 20,288 |
| 2-42-00-540 | HEATING | 1,100 | 1,016 | 1,100 | 1,122 | 1,144 |
| 2-42-00-541 | POWER | 13,600 | 12,811 | 13,800 | 14,076 | 14,358 |
| 2-42-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-42-00-764 | ADDED TO FUNCTION OPERATING RESERVES | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 2-37-0000-999 | AMORTIZATION EXPENSE - STORM | 0 | 0 | 0 | 0 | 0 |
| 2-42-0000-999 | AMORTIZATION EXPENSE - SEWER | 0 | 0 | 0 | 0 | 0 |
| 42 TOTAL SANITARY SEWERS | | 227,550 | 192,613 | 195,500 | 186,410 | 189,138 |
| 43 GARBAGE COLLECTION | | | | | | |
| 2-43-00-235 | GARBAGE CHARGES (CONTRACT) | 75,400 | 75,400 | 75,400 | 75,400 | 75,400 |
| 2-43-00-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 |
| 2-43-00-500 | GOODS | 400 | 341 | 400 | 408 | 416 |
| 43 TOTAL GARBAGE COLLECTION | | 75,800 | 75,741 | 75,800 | 75,808 | 75,816 |
| 44 REGIONAL WASTE SYSTEM | | | | | | |
| 2-44-00-220 | ADVERTISING | 0 | 0 | 0 | 0 | 0 |
| 2-44-00-235 | CHARGES FROM BCRWC | 300,600 | 300,546 | 301,500 | 307,530 | 313,681 |
| 2-44-00-250 | CONTRACTED REPAIR | 0 | 0 | 0 | 0 | 0 |
| 44 TOTAL REGIONAL WASTE SYSTEM | | 300,600 | 300,546 | 301,500 | 307,530 | 313,681 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|---------------------------------------|----------------|---------------|----------------|----------------|----------------|
| 51 F.C.S.S. ADMINISTRATION | | | | | | |
| 2-51-01-110 | SALARIES | 34,500 | 35,211 | 34,500 | 35,190 | 35,894 |
| 2-51-01-130 | GOVT BENEFITS | 2,400 | 2,400 | 2,400 | 2,448 | 2,497 |
| 2-51-01-133 | NON T4 BENEFITS | 5,100 | 5,100 | 5,100 | 5,202 | 5,306 |
| 2-51-01-211 | TRAVEL | 900 | 0 | 900 | 918 | 936 |
| 2-51-01-212 | TRAINING | 600 | 0 | 600 | 612 | 624 |
| 2-51-01-215 | FREIGHT & POSTAGE | 300 | 270 | 300 | 306 | 312 |
| 2-51-01-217 | TELEPHONE | 0 | 0 | 0 | 0 | 0 |
| 2-51-01-220 | ADVERTISING | 1,100 | 880 | 1,100 | 1,122 | 1,144 |
| 2-51-01-221 | SUBSCRIPTIONS & MEMBERSHIPS | 500 | 466 | 500 | 510 | 520 |
| 2-51-01-500 | GOODS | 2,100 | 1,876 | 2,100 | 2,142 | 2,185 |
| 2-51-01-770 | SENIOR CIRCLE UTILITIES GRANT | 600 | 545 | 600 | 612 | 624 |
| 2-51-01-772 | FCSS - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 |
| 2-51-01-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 51 TOTAL F.C.S.S. ADMINISTRATION | | 48,100 | 46,748 | 48,100 | 49,062 | 50,043 |
| 51 FCSS PROGRAM CO-ORDINATOR | | | | | | |
| 2-51-02-110 | SALARIES | 35,400 | 34,702 | 35,400 | 36,108 | 36,830 |
| 2-51-02-111 | SEASONAL SALARIES | 1,700 | 1,125 | 1,700 | 1,734 | 1,769 |
| 2-51-02-130 | GOVT BENEFITS | 2,900 | 2,900 | 2,900 | 2,958 | 3,017 |
| 2-51-02-131 | SEASONAL BENEFITS | 100 | 23 | 100 | 102 | 104 |
| 2-51-02-133 | NON T4 BENEFITS | 7,900 | 7,900 | 7,900 | 8,058 | 8,219 |
| 2-51-02-211 | TRAVEL | 1,300 | 0 | 1,300 | 1,326 | 1,353 |
| 2-51-02-212 | TRAINING | 900 | 195 | 900 | 918 | 936 |
| 2-51-02-215 | FREIGHT & POSTAGE | 300 | 270 | 300 | 306 | 312 |
| 2-51-02-217 | TELEPHONE | 400 | 344 | 400 | 408 | 416 |
| 2-51-02-220 | ADVERTISING | 3,500 | 3,297 | 3,500 | 3,570 | 3,641 |
| 2-51-02-221 | SUBSCRIPTIONS & MEMBERSHIPS | 100 | 115 | 100 | 102 | 104 |
| 2-51-02-500 | GOODS | 1,500 | 1,472 | 1,200 | 1,224 | 1,248 |
| 2-51-02-510 | PROGRAM DEVELOPMENT | 76,700 | 41,972 | 76,700 | 54,234 | 55,319 |
| 2-51-0201-510 | PROG DEV AFTER SCHOOL CARE | 0 | 0 | 0 | 0 | 0 |
| 2-51-02-521 | PETROLEUM PRODUCTS | 600 | 570 | 600 | 612 | 624 |
| 2-51-02-772 | FCSS PROGRAM - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 |
| 2-51-02-990 | OTHER | 100 | 0 | 100 | 102 | 104 |
| 51 TOTAL FCSS PROGRAM COORDINATOR | | 133,400 | 94,884 | 133,100 | 111,762 | 113,997 |
| 51 FCSS YOUTH CLUB SUPPORT | | | | | | |
| 2-51-03-110 | SALARIES | 32,800 | 32,626 | 32,800 | 33,456 | 34,125 |
| 2-51-03-130 | EMPLOYEE GOVT BENEFITS | 2,700 | 4,263 | 2,700 | 2,754 | 2,809 |
| 2-51-03-133 | EMPLOYEE NON T4 BENEFITS | 7,300 | 11,325 | 7,300 | 7,446 | 7,595 |
| 2-51-03-220 | ADVERTISING | 2,900 | 2,652 | 2,900 | 2,958 | 3,017 |
| 2-51-03-232 | CONTRACTED PROFESSIONAL SERVICE | 0 | 0 | 0 | 0 | 0 |
| 2-51-03-500 | GOODS | 700 | 480 | 700 | 714 | 728 |
| 2-51-03-990 | PROGRAM EXPENSES | 0 | 0 | 0 | 0 | 0 |
| TOTAL FCSS YOUTH CLUB SUPPORT | | 46,400 | 51,346 | 46,400 | 47,328 | 48,275 |
| 51 VAN OPERATION PROGRAM | | | | | | |
| 2-51-05-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 |
| 2-51-05-255 | CONTRACTED VEHICLE REPAIRS | 1,300 | 795 | 1,500 | 1,530 | 1,561 |
| 2-51-05-274 | INSURANCE | 2,420 | 2,428 | 2,470 | 2,519 | 2,570 |
| 2-51-05-500 | GOODS | 100 | 0 | 100 | 102 | 104 |
| 2-51-05-521 | PETROLEUM | 100 | 9 | 100 | 102 | 104 |
| 2-51-05-523 | VEHICLE MAINTENANCE | 600 | 0 | 500 | 510 | 520 |
| 2-51-05-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 51 TOTAL VAN OPERATIONS | | 4,520 | 3,231 | 4,670 | 4,763 | 4,859 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 56 CEMETERY | | | | | | |
| 2-56-00-110 | SALARIES | 8,300 | 13,196 | 8,000 | 8,160 | 8,323 |
| 2-56-00-111 | SEASONAL SALARIES | 7,300 | 4,920 | 7,400 | 7,548 | 7,699 |
| 2-56-00-130 | EMPLOYEE BENEFITS | 600 | 800 | 600 | 612 | 624 |
| 2-56-00-131 | SEASONAL EMPLOYEE BENEFITS | 500 | 500 | 500 | 510 | 520 |
| 2-56-00-133 | EMPLOYEE NON T-4 BENEFITS | 1,800 | 2,400 | 1,700 | 1,734 | 1,769 |
| 2-56-00-220 | ADVERTISING | 200 | 200 | 200 | 204 | 208 |
| 2-56-00-232 | CONTRACTED PROFESSIONAL SERVICES | 11,400 | 2,621 | 4,200 | 4,284 | 4,370 |
| 2-56-00-250 | CONTRACTED REPAIRS | 1,500 | 5,500 | 1,500 | 1,530 | 1,561 |
| 2-56-00-253 | EQUIPMENT REPAIRS | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-274 | INSURANCE | 20 | 20 | 20 | 20 | 21 |
| 2-56-00-500 | CEMETERY GOODS | 7,500 | 3,937 | 5,000 | 5,100 | 5,202 |
| 2-56-00-521 | CEMETERY PETROLEUM PRODUCTS | 400 | 486 | 600 | 612 | 624 |
| 2-56-00-762 | CEMETERY TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-990 | CEMETERY OTHER | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 56 TOTAL CEMETERY | | 39,520 | 34,579 | 29,720 | 30,314 | 30,921 |
| 61-01 MUNICIPAL PLANNING COMM | | | | | | |
| 2-61-01-220 | MPC ADVERTISING | 0 | 0 | 0 | 0 | 0 |
| 2-61-01-500 | MPC GOODS | 500 | 0 | 500 | 510 | 520 |
| 2-61-01-990 | MPC OTHER | 0 | 0 | 0 | 0 | 0 |
| 61-01 TOTAL MUNICIPAL PLANNING COMM | | 500 | 0 | 500 | 510 | 520 |
| 61-02 COMMERCIAL OFFICE BUILDING | | | | | | |
| 2-61-02-250 | COB REPAIRS & MAINTENANCE | 14,090 | 11,139 | 10,590 | 9,302 | 4,488 |
| 2-61-02-274 | COB INSURANCE | 440 | 437 | 450 | 459 | 468 |
| 2-61-02-500 | COB GOODS | 0 | 196 | 500 | 510 | 520 |
| 2-61-02-540 | COB HEATING | 1,800 | 1,473 | 1,600 | 1,632 | 1,665 |
| 2-61-02-541 | COB POWER | 3,000 | 2,662 | 2,800 | 2,856 | 2,913 |
| 2-61-02-762 | COB TRANSFER TO CAPITAL | 870 | 0 | 4,260 | 5,365 | 9,993 |
| 2-61-02-963 | COB RECOVERIES FROM OPERATING | 3,800 | 3,485 | 3,800 | 3,876 | 3,954 |
| 61-02 TOTAL COMMERCIAL OFFICE BUILDING | | 24,000 | 19,393 | 24,000 | 24,000 | 24,000 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 61 TOURISM | | | | | | |
| 2-61-03-110 | SALARIES | 22,000 | 21,616 | 21,200 | 21,624 | 22,056 |
| 2-61-03-130 | EMPLOYEE BENEFITS | 1,500 | 1,500 | 1,400 | 1,428 | 1,457 |
| 2-61-03-133 | EMPLOYEE NON T-4 BENEFITS | 3,100 | 3,100 | 3,000 | 3,060 | 3,121 |
| 2-61-03-211 | TRAVEL & TRAINING | 100 | 0 | 100 | 102 | 104 |
| 2-61-03-215 | FREIGHT & POSTAGE | 800 | 270 | 800 | 816 | 832 |
| 2-61-03-220 | ADVERTISING & PRINTING | 4,000 | 374 | 3,000 | 3,060 | 3,121 |
| 2-61-03-221 | MEMBERSHIPS | 1,400 | 1,433 | 1,400 | 1,428 | 1,457 |
| 2-61-03-232 | CONTRACTED SERVICES | 100 | 0 | 100 | 102 | 104 |
| 2-61-03-500 | GOODS | 1,000 | 78 | 500 | 510 | 520 |
| 2-61-03-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 61 TOTAL TOURISM | | 34,000 | 28,371 | 31,500 | 32,130 | 32,773 |
| 61 BUSINESS & COMMUNICATIONS | | | | | | |
| 2-61-04-110 | SALARIES | 88,100 | 86,364 | 84,900 | 86,598 | 88,330 |
| 2-61-04-111 | SEASONAL SALARIES | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-130 | EMPLOYEE BENEFITS | 5,900 | 8,105 | 5,700 | 5,814 | 5,930 |
| 2-61-04-131 | SEASONAL EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-133 | EMPLOYEE NON T-4 BENEFITS | 14,300 | 15,115 | 13,900 | 14,178 | 14,462 |
| 2-61-04-211 | TRAVEL AND SUBSISTENCE | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 2-61-04-212 | TRAINING | 1,000 | 121 | 1,000 | 1,020 | 1,040 |
| 2-61-04-215 | POSTAGE AND FREIGHT | 500 | 270 | 300 | 306 | 312 |
| 2-61-04-217 | TELEPHONE | 800 | 742 | 800 | 816 | 832 |
| 2-61-04-220 | ADVERTISING AND PRINTING | 2,300 | 1,900 | 2,300 | 2,346 | 2,393 |
| 2-61-0401-220 | HIGHWAY SIGNAGE | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-221 | SUBSCRIPTIONS AND MEMBERSHIPS | 3,000 | 3,017 | 3,300 | 3,621 | 3,823 |
| 2-61-04-232 | CONTRACTED SERVICES | 49,500 | 40,175 | 46,500 | 46,500 | 46,500 |
| 2-61-04-274 | INSURANCE - ELECTRONIC SIGN | 110 | 108 | 110 | 112 | 114 |
| 2-61-04-500 | GOODS | 4,900 | 3,165 | 3,000 | 3,060 | 3,121 |
| 2-61-04-521 | PETROLEUM PRODUCTS | 500 | 0 | 500 | 500 | 500 |
| 2-61-04-541 | POWER - SIGN | 3,700 | 3,903 | 3,900 | 3,978 | 4,058 |
| 2-61-04-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-990 | OTHER PROGRAMS | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-999 | PUBLIC RELATIONS & PROMOTIONS | 0 | 0 | 0 | 0 | 0 |
| 2-61-0401-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 61 TOTAL BUSINESS & COMMUNICATIONS | | 175,610 | 162,985 | 167,210 | 169,869 | 172,457 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| 62 VISITOR INFORMATION CENTRE | | | | | | |
| 2-62-00-110 | SALARIES OR CONTRACT | 2,300 | 999 | 2,200 | 2,244 | 2,289 |
| 2-62-00-111 | SEASONAL SALARIES | 2,400 | 1,057 | 26,700 | 27,234 | 27,779 |
| 2-62-00-130 | BENEFITS | 200 | 0 | 200 | 204 | 208 |
| 2-62-00-131 | SEASONAL BENEFITS | 200 | 100 | 1,900 | 1,938 | 1,977 |
| 2-62-00-133 | NON T4 BENEFITS | 500 | 0 | 500 | 510 | 520 |
| 2-62-00-211 | TRAVEL AND SUBSISTENCE | 0 | 0 | 0 | 0 | 0 |
| 2-62-00-215 | FREIGHT | 100 | 0 | 100 | 102 | 104 |
| 2-62-00-217 | TELEPHONE | 0 | 0 | 0 | 0 | 0 |
| 2-62-00-220 | ADVERTISING & PRINTING | 900 | 936 | 900 | 918 | 936 |
| 2-62-00-232 | CONTRACTED SERVICES | 600 | 539 | 1,200 | 1,224 | 1,248 |
| 2-62-00-250 | CONTRACTED REPAIR | 1,000 | 40 | 1,000 | 1,020 | 1,040 |
| 2-62-00-274 | INSURANCE | 760 | 760 | 800 | 816 | 832 |
| 2-62-00-500 | GOODS | 2,500 | 581 | 3,300 | 3,366 | 3,433 |
| 2-62-00-501 | RETAIL GOODS | 0 | 0 | 7,000 | 7,140 | 7,283 |
| 2-62-00-540 | HEATING | 1,100 | 1,016 | 1,100 | 1,122 | 1,144 |
| 2-62-00-541 | POWER | 2,500 | 2,622 | 2,600 | 2,652 | 2,705 |
| 2-62-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-62-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-62-00-963 | WATER | 2,100 | 2,547 | 3,000 | 3,060 | 3,121 |
| 62 TOTAL VISITOR INFORMATION CENTRE | | 17,160 | 11,198 | 52,500 | 53,550 | 54,621 |
| 66 SUBDIVISION | | | | | | |
| 2-66-00-110 | SALARIES OR CONTRACT | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-215 | FREIGHT & POSTAGE | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-220 | ADVERTISING | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-231 | LEGAL | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-232 | CONTRACTED SERVICES | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-490 | COST OF LOTS SOLD | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-764 | TRANSFER TO RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-831 | DEBENTURE INTEREST PAYMENT | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-832 | DEBENTURE PRINCIPAL PAYMENT | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-990 | OTHER | 0 | 16,500 | 0 | 0 | 0 |
| 66 TOTAL SUBDIVISION | | 0 | 16,500 | 0 | 0 | 0 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 71 COMMUNITY SERVICES BOARD | | | | | | |
| 2-71-00-110 | SALARIES, WAGES & BENEFITS | 0 | 0 | 0 | 0 | 0 |
| 2-71-00-211 | TRAVEL | 0 | 0 | 0 | 0 | 0 |
| 2-72-00-500 | GOODS | 800 | 158 | 800 | 816 | 832 |
| 2-71-00-770 | TRANSFERS - CSB GRANTS | 3,000 | 0 | 3,000 | 3,000 | 3,000 |
| 71 TOTAL COMMUNITY SERVICES BOARD | | 3,800 | 158 | 3,800 | 3,816 | 3,832 |
| 72 RECREATION | | | | | | |
| 2-72-00-110 | SALARIES | 76,900 | 84,296 | 76,900 | 78,438 | 80,007 |
| 2-72-00-110 | SALARIES - SEASONAL | 0 | 2,654 | 0 | 0 | 0 |
| 2-72-00-130 | EMPLOYEE GOVT BENEFITS | 4,900 | 9,696 | 4,900 | 4,998 | 5,098 |
| 2-72-00-110 | EMPLOYEE BENEFITS - SEASONAL | 0 | 50 | 0 | 0 | 0 |
| 2-72-00-133 | EMPLOYEE NON T4 BENEFITS | 9,200 | 20,133 | 9,200 | 9,384 | 9,572 |
| 2-72-00-211 | TRAVEL | 300 | 355 | 1,800 | 1,836 | 1,873 |
| 2-72-00-212 | TRAINING | 900 | 2,519 | 3,800 | 3,876 | 3,954 |
| 2-72-00-215 | POSTAGE & FREIGHT | 300 | 322 | 300 | 306 | 312 |
| 2-72-00-217 | TELEPHONE | 2,200 | 1,941 | 2,200 | 2,244 | 2,289 |
| 2-72-00-220 | ADVERTISING | 3,500 | 3,073 | 3,200 | 3,264 | 3,329 |
| 2-72-00-221 | MEMBERSHIPS | 1,000 | 420 | 800 | 816 | 832 |
| 2-72-00-232 | PROFESSIONAL SERVICES | 5,400 | 1,035 | 1,100 | 1,122 | 1,144 |
| 2-72-00-274 | INSURANCE | 8,640 | 7,641 | 8,810 | 8,986 | 9,166 |
| 2-72-00-500 | GOODS | 4,100 | 1,248 | 2,400 | 2,448 | 2,497 |
| 2-72-00-510 | PROGRAM EXPENSES | 0 | 430 | 1,000 | 1,020 | 1,040 |
| 2-72-00-521 | PETROLEUM - CAR ALLOWANCE | 2,500 | 1,930 | 2,500 | 2,550 | 2,601 |
| 2-72-00-523 | VEHICLE MAINTENANCE | 300 | 125 | 300 | 300 | 300 |
| 2-72-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 90,000 | 90,000 | 90,000 |
| 2-72-00-770 | GRANTS TO OTHER ORGANIZATIONS | 0 | 0 | 0 | 0 | 0 |
| 2-72-00-772 | RECREATION - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 |
| 2-72-00-990 | OTHER | 5,000 | 1,000 | 5,000 | 5,000 | 5,000 |
| 2-72-1500-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL RECREATION | | 125,140 | 138,868 | 214,210 | 216,588 | 219,014 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 72 SWIMMING & WADING POOLS | | | | | | |
| 2-72-01-110 | SALARIES | 13,900 | 7,130 | 13,100 | 13,362 | 13,629 |
| 2-72-01-111 | SEASONAL SALARIES | 88,500 | 73,546 | 112,100 | 114,342 | 116,629 |
| 2-72-01-130 | EMPLOYEE BENEFITS | 1,200 | 700 | 1,100 | 1,122 | 1,144 |
| 2-72-01-131 | SEASONAL EMPLOYEE BENEFITS | 6,100 | 3,540 | 7,700 | 7,854 | 8,011 |
| 2-72-01-133 | EMPLOYEE NON T-4 BENEFITS | 3,100 | 1,700 | 2,900 | 2,958 | 3,017 |
| 2-72-01-211 | TRAVEL | 0 | 0 | 600 | 612 | 624 |
| 2-72-01-212 | TRAINING | 1,500 | 489 | 2,000 | 2,040 | 2,081 |
| 2-72-01-215 | FREIGHT & POSTAGE | 1,600 | 1,263 | 1,600 | 1,632 | 1,665 |
| 2-72-01-217 | TELEPHONE | 100 | 85 | 100 | 102 | 104 |
| 2-72-01-220 | ADVERTISING | 1,500 | 1,443 | 1,500 | 1,530 | 1,561 |
| 2-72-01-232 | CONTRACTED SERVICES | 1,100 | 1,571 | 1,100 | 1,122 | 1,144 |
| 2-72-01-250 | CONTRACTED REPAIRS | 8,100 | 12,562 | 8,100 | 8,262 | 8,427 |
| 2-72-01-274 | INSURANCE | 5,480 | 5,482 | 5,590 | 5,702 | 5,816 |
| 2-72-01-500 | GOODS | 9,700 | 7,234 | 10,500 | 10,710 | 10,924 |
| 2-72-01-501 | RETAIL GOODS | 2,000 | 1,059 | 2,000 | 2,040 | 2,081 |
| 2-72-01-531 | CHEMICALS | 14,000 | 14,754 | 16,100 | 16,422 | 16,750 |
| 2-72-01-540 | HEATING | 11,800 | 7,904 | 10,200 | 10,404 | 10,612 |
| 2-72-01-541 | POWER | 20,300 | 15,321 | 19,300 | 19,686 | 20,080 |
| 2-72-01-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-01-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-72-01-831 | DEBENTURE INTEREST PAYMENT | 0 | 0 | 0 | 0 | 0 |
| 2-72-01-832 | DEBENTURE PRINCIPAL PAYMENT | 0 | 0 | 0 | 0 | 0 |
| 2-72-01-963 | GROSS TO WATER | 3,900 | 4,108 | 4,600 | 4,692 | 4,786 |
| 2-72-01-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL SWIMMING & WADING POOLS | | 193,880 | 159,891 | 220,190 | 224,594 | 229,086 |
| 72 ARENA | | | | | | |
| 2-72-02-110 | SALARIES | 124,200 | 115,341 | 116,900 | 119,238 | 121,623 |
| 2-72-01-111 | SEASONAL SALARIES | 18,200 | 5,438 | 18,500 | 18,870 | 19,247 |
| 2-72-02-130 | EMPLOYEE GOVT BENEFITS | 9,800 | 15,482 | 9,500 | 9,690 | 9,884 |
| 2-72-01-131 | SEASONAL EMPLOYEE BENEFITS | 1,300 | 400 | 1,300 | 1,326 | 1,353 |
| 2-72-02-133 | EMPLOYEE NON T4 BENEFITS | 26,000 | 38,669 | 24,900 | 25,398 | 25,906 |
| 2-72-02-211 | TRAVEL | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-212 | STAFF TRAINING | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-215 | FREIGHT & POSTAGE | 600 | 1,200 | 800 | 816 | 832 |
| 2-72-02-220 | ADVERTISING & PRINTING | 1,100 | 1,139 | 1,100 | 1,122 | 1,144 |
| 2-72-02-232 | CONTRACTED SERVICES | 4,500 | 1,514 | 4,500 | 4,590 | 4,682 |
| 2-72-02-250 | CONTRACTED REPAIRS | 21,100 | 14,813 | 17,600 | 17,952 | 58,311 |
| 2-72-02-255 | CONTRACTED VEHICLE REPAIRS | 15,000 | 12,807 | 5,000 | 5,100 | 5,202 |
| 2-72-02-274 | INSURANCE | 8,560 | 8,557 | 8,730 | 8,905 | 9,083 |
| 2-72-02-500 | GOODS | 15,600 | 17,821 | 14,600 | 14,892 | 15,190 |
| 2-72-02-521 | PETROLEUM PRODUCTS | 3,400 | 3,049 | 3,000 | 3,060 | 3,121 |
| 2-72-02-523 | VEHICLE GOODS | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-540 | HEATING | 22,400 | 17,485 | 21,200 | 21,624 | 22,056 |
| 2-72-02-541 | POWER | 18,500 | 16,228 | 18,000 | 18,360 | 18,727 |
| 2-72-02-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-772 | ARENA - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-832 | DEBENTURE PRINCIPAL PAYMENT | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-963 | GROSS REC TO OPER-WATER | 5,800 | 5,332 | 5,800 | 5,916 | 6,034 |
| 2-72-02-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL ARENA | | 296,060 | 275,275 | 271,430 | 276,859 | 322,396 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| 72 ARENA ICE PLANT | | | | | | |
| 2-72-0201-250 | CONTRACTED REPAIRS- ICE PLANT | 6,800 | 3,000 | 10,800 | 11,016 | 7,236 |
| 2-72-0201-500 | GOODS - ICE PLANT | 500 | 300 | 500 | 510 | 520 |
| 2-72-0201-541 | ICE PLANT POWER | 17,300 | 15,883 | 16,800 | 17,136 | 17,479 |
| 72 TOTAL ARENA ICE PLANT | | 24,600 | 19,183 | 28,100 | 28,662 | 25,235 |
| 72 PARKS SHOP | | | | | | |
| 2-72-03-217 | TELEPHONE | 0 | 0 | 0 | 0 | 0 |
| 2-72-03-250 | CONTRACTED REPAIRS | 1,000 | 849 | 1,000 | 1,020 | 1,040 |
| 2-72-03-274 | INSURANCE | 1,590 | 1,586 | 1,620 | 1,652 | 1,685 |
| 2-72-03-500 | GOODS | 1,800 | 750 | 1,500 | 1,530 | 1,561 |
| 2-72-03-540 | HEAT | 6,400 | 4,292 | 5,600 | 5,712 | 5,826 |
| 2-72-03-541 | POWER | 3,300 | 3,116 | 3,300 | 3,366 | 3,433 |
| 2-72-03-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-03-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-72-03-963 | GROSS RECOVERIES - WATER | 1,700 | 1,735 | 1,800 | 1,836 | 1,873 |
| 72 TOTAL PARKS SHOP | | 15,790 | 12,328 | 14,820 | 15,116 | 15,419 |
| 72 CURLING RINK | | | | | | |
| 2-72-04-110 | SALARIES | 4,600 | 1,438 | 4,400 | 4,488 | 4,578 |
| 2-72-04-111 | SEASONAL SALARIES | 2,400 | 3,412 | 2,500 | 2,550 | 2,601 |
| 2-72-04-130 | EMPLOYEE GOVT BENEFITS | 400 | 150 | 400 | 408 | 416 |
| 2-72-04-131 | SEASONAL EMPLOYEE BENEFITS | 200 | 300 | 200 | 204 | 208 |
| 2-72-04-133 | EMPLOYEE NON T4 BENEFITS | 1,000 | 300 | 1,000 | 1,020 | 1,040 |
| 2-72-04-250 | CONTRACTED REPAIRS | 5,500 | 3,743 | 5,500 | 5,610 | 5,722 |
| 2-72-04-274 | INSURANCE | 5,510 | 5,507 | 5,620 | 5,732 | 5,847 |
| 2-72-04-500 | GOODS | 1,500 | 1,395 | 1,500 | 1,530 | 1,561 |
| 2-72-04-540 | HEAT | 13,900 | 10,965 | 13,200 | 13,464 | 13,733 |
| 2-72-04-541 | POWER | 9,800 | 8,377 | 10,100 | 10,302 | 10,508 |
| 2-72-04-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-04-771 | SUBSIDY - 2014 AGREEMENT | 13,200 | 13,335 | 15,400 | 15,708 | 16,022 |
| 2-72-04-772 | SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 |
| 2-72-04-963 | GROSS RECOVERIES - WATER | 1,800 | 1,855 | 1,800 | 1,836 | 1,873 |
| 2-72-04-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL CURLING RINK | | 59,810 | 50,777 | 61,620 | 62,852 | 64,109 |
| 72 CURLING RINK ICE PLANT | | | | | | |
| 2-72-0401-250 | ICE PLANT REPAIRS | 6,800 | 3,000 | 10,800 | 11,016 | 7,236 |
| 2-72-0401-500 | ICE PLANT GOODS | 500 | 300 | 500 | 510 | 520 |
| 2-72-0401-541 | CURLING RINK ICE PLANT POWER | 17,300 | 15,883 | 16,800 | 17,136 | 17,479 |
| 72 TOTAL CURLING RINK ICE PLANT | | 24,600 | 19,183 | 28,100 | 28,662 | 25,235 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--|--------------------------------|---------------|---------------|----------------|----------------|----------------|
| 72 BALL DIAMONDS | | | | | | |
| 2-72-05-110 | SALARIES | 7,000 | 3,409 | 6,500 | 6,630 | 6,763 |
| 2-72-05-111 | SEASONAL SALARIES | 6,100 | 2,616 | 6,200 | 6,324 | 6,450 |
| 2-72-05-130 | BENEFITS | 600 | 300 | 600 | 612 | 624 |
| 2-72-05-131 | SEASONAL BENEFITS | 400 | 150 | 400 | 408 | 416 |
| 2-72-05-133 | NON T-4 BENEFITS | 1,500 | 750 | 1,500 | 1,530 | 1,561 |
| 2-72-05-250 | CONTRACTED REPAIRS | 1,000 | 364 | 1,000 | 1,020 | 1,040 |
| 2-72-05-500 | GOODS | 6,000 | 50 | 6,000 | 6,120 | 6,242 |
| 2-72-05-541 | POWER | 1,050 | 805 | 1,000 | 1,020 | 1,040 |
| 2-72-05-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-05-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-72-05-963 | GROSS RECOV FROM OPER - WATER | 7,500 | 5,109 | 6,800 | 6,936 | 7,075 |
| 72 TOTAL BALL DIAMONDS | | 31,150 | 13,552 | 30,000 | 30,600 | 31,212 |
| 72 GOLF COURSE | | | | | | |
| 2-72-06-274 | INSURANCE | 2,340 | 2,340 | 2,380 | 2,428 | 2,476 |
| 2-72-06-541 | POWER | 0 | 0 | 0 | 0 | 0 |
| 2-72-06-770 | LOAN | 0 | 0 | 0 | 0 | 0 |
| 2-72-06-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL GOLF COURSE | | 2,340 | 2,340 | 2,380 | 2,428 | 2,476 |
| 72 FOX LAKE PARK & HELMER DAM | | | | | | |
| 2-72-07-110 | SALARIES | 4,600 | 5,307 | 4,400 | 4,488 | 4,578 |
| 2-72-07-111 | SEASONAL SALARIES | 1,200 | 2,396 | 1,200 | 1,224 | 1,248 |
| 2-72-07-130 | EMPLOYEE BENEFITS | 400 | 500 | 400 | 408 | 416 |
| 2-72-07-131 | SEASONAL BENEFITS | 100 | 200 | 100 | 102 | 104 |
| 2-72-07-133 | EMPLOYEE NON T-4 BENEFITS | 1,000 | 1,200 | 1,000 | 1,020 | 1,040 |
| 2-72-07-215 | FREIGHT | 200 | 0 | 200 | 204 | 208 |
| 2-72-07-217 | PHONE | 0 | 0 | 0 | 0 | 0 |
| 2-72-07-220 | ADVERTISING | 1,500 | 1,331 | 1,500 | 1,530 | 1,561 |
| 2-72-07-232 | CONTRACTED SERVICES | 44,500 | 40,047 | 34,000 | 34,680 | 35,374 |
| 2-72-07-250 | CONTRACTED REPAIR | 11,000 | 6,740 | 7,000 | 7,140 | 7,283 |
| 2-72-07-274 | INSURANCE | 230 | 227 | 230 | 235 | 239 |
| 2-72-07-500 | GOODS | 7,700 | 4,782 | 7,700 | 7,854 | 8,011 |
| 2-72-07-501 | RETAIL SALES | 400 | 526 | 400 | 408 | 416 |
| 2-72-07-521 | PETROLEUM PRODUCTS | 600 | 600 | 600 | 612 | 624 |
| 2-72-07-540 | HEAT | 600 | 587 | 600 | 612 | 624 |
| 2-72-07-541 | POWER | 6,200 | 5,857 | 5,500 | 5,610 | 5,722 |
| 2-72-07-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-07-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 30,000 | 30,000 | 30,000 |
| 2-72-07-963 | RECOVERIES TO OPERATING | 6,100 | 6,111 | 8,000 | 8,160 | 8,323 |
| 2-72-07-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL FOX LAKE PARK & HELMER DAM | | 86,330 | 76,411 | 102,830 | 104,287 | 105,772 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|-------------------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 72 PARKS | | | | | | |
| 2-72-08-110 | SALARIES | 66,300 | 52,216 | 62,500 | 63,750 | 65,025 |
| 2-72-08-111 | SEASONAL SALARIES | 51,000 | 73,818 | 51,900 | 52,938 | 53,997 |
| 2-72-08-130 | EMPLOYEE BENEFITS | 5,300 | 4,500 | 5,100 | 5,202 | 5,306 |
| 2-72-08-131 | SEASONAL BENEFITS | 3,600 | 6,624 | 3,600 | 3,672 | 3,745 |
| 2-72-08-133 | EMPLOYEE NON T4 BENEFITS | 14,000 | 13,000 | 13,400 | 13,668 | 13,941 |
| 2-72-08-211 | TRAVEL | 0 | 0 | 0 | 0 | 0 |
| 2-72-08-212 | STAFF TRAINING | 0 | 0 | 0 | 0 | 0 |
| 2-72-08-215 | FREIGHT | 800 | 459 | 800 | 816 | 832 |
| 2-72-08-250 | CONTRACTED REPAIRS | 29,600 | 19,707 | 27,100 | 27,642 | 28,195 |
| 2-72-08-253 | CONTRACTED EQUIPMENT REPAIRS | 3,800 | 7,458 | 4,800 | 4,896 | 4,994 |
| 2-72-08-255 | CONTRACTED VEHICLE REPAIRS | 3,000 | 3,046 | 2,900 | 2,958 | 3,017 |
| 2-72-08-274 | INSURANCE | 5,400 | 4,418 | 4,500 | 4,590 | 4,682 |
| 2-72-08-500 | GOODS | 25,100 | 19,696 | 25,100 | 25,602 | 26,114 |
| 2-72-08-521 | PETROLEUM PRODUCTS | 8,300 | 6,465 | 9,300 | 9,486 | 9,676 |
| 2-72-08-522 | EQUIPMENT MAINTENANCE | 3,800 | 1,497 | 3,400 | 3,468 | 3,537 |
| 2-72-08-523 | VEHICLE MAINTENANCE | 2,900 | 4,302 | 3,100 | 3,162 | 3,225 |
| 2-72-08-541 | POWER | 3,000 | 2,802 | 3,000 | 3,060 | 3,121 |
| 2-72-08-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-08-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-72-08-963 | RECOVER FROM OPERATING - WATER | 6,800 | 10,532 | 7,100 | 7,242 | 7,387 |
| 2-72-08-990 | OTHER | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 72 TOTAL PARKS | | 233,700 | 230,541 | 228,600 | 233,172 | 237,835 |
| 72 PLAYGROUND PROGRAMS | | | | | | |
| 2-72-10-110 | SALARIES | 2,700 | 2,486 | 2,700 | 2,754 | 2,809 |
| 2-72-10-111 | SEASONAL SALARIES | 12,200 | 13,260 | 19,800 | 20,196 | 20,600 |
| 2-72-10-130 | BENEFITS | 200 | 200 | 200 | 204 | 208 |
| 2-72-10-131 | SEASONAL EMPLOYEE BENEFITS | 900 | 642 | 1,400 | 1,428 | 1,457 |
| 2-72-10-133 | NON T-4 BENEFITS | 600 | 500 | 600 | 612 | 624 |
| 2-72-10-211 | TRAVEL | 300 | 157 | 300 | 306 | 312 |
| 2-72-10-212 | TRAINING | 600 | 195 | 600 | 612 | 624 |
| 2-72-10-215 | FREIGHT & POSTAGE | 100 | 135 | 140 | 143 | 146 |
| 2-72-10-217 | TELEPHONE | 90 | 71 | 120 | 122 | 125 |
| 2-72-10-220 | ADVERTISING | 1,400 | 1,443 | 1,400 | 1,428 | 1,457 |
| 2-72-10-232 | CONTRACTED SERVICES | 2,000 | 1,599 | 2,500 | 2,550 | 2,601 |
| 2-72-10-500 | GOODS | 2,400 | 1,685 | 3,000 | 3,060 | 3,121 |
| 2-72-10-521 | PETROLEUM PRODUCTS | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL PLAYGROUND PROGRAMS | | 23,490 | 22,374 | 32,760 | 33,415 | 34,084 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--------------------------------------|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 72 COMMUNITIES IN BLOOM | | | | | | |
| 2-72-11-211 | TRAVEL | 0 | 0 | 0 | 0 | 0 |
| 2-72-11-221 | MEMBERSHIP | 230 | 0 | 0 | 0 | 0 |
| 2-72-11-500 | GOODS | 0 | 0 | 0 | 0 | 0 |
| 2-72-11-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL COMMUNITIES IN BLOOM | | 230 | 0 | 0 | 0 | 0 |
| 72-12 SPRAY PARK | | | | | | |
| 2-72-12-110 | SALARIES | 0 | 0 | 1,000 | 1,020 | 1,040 |
| 2-72-12-111 | SEASONAL SALARIES | 0 | 0 | 1,000 | 1,020 | 1,040 |
| 2-72-12-130 | EMPLOYEE BENEFITS | 0 | 0 | 50 | 51 | 52 |
| 2-72-12-131 | SEASONAL EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 0 |
| 2-72-12-133 | EMPLOYEE NON T-4 BENEFITS | 0 | 0 | 40 | 41 | 42 |
| 2-72-12-215 | FREIGHT | 0 | 0 | 200 | 204 | 208 |
| 2-72-12-250 | CONTRACTED REPAIRS | 0 | 0 | 500 | 510 | 520 |
| 2-72-12-274 | INSURANCE | 0 | 0 | 510 | 520 | 531 |
| 2-72-12-500 | GOODS | 0 | 0 | 500 | 510 | 520 |
| 2-72-12-531 | CHEMICALS | 0 | 0 | 1,200 | 1,224 | 1,248 |
| 2-72-12-540 | HEATING | 0 | 0 | 300 | 306 | 312 |
| 2-72-12-541 | POWER | 0 | 0 | 1,000 | 1,020 | 1,040 |
| 2-72-12-963 | GROSS TO WATER | 0 | 0 | 1,200 | 1,224 | 1,248 |
| 2-72-12-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 72-15 TOTAL SPRAY PARK | | 0 | 0 | 7,500 | 7,650 | 7,803 |
| 72 PIONEER PARK - KING HUNTER | | | | | | |
| 2-72-13-110 | SALARIES | 7,000 | 1,044 | 6,500 | 6,630 | 6,763 |
| 2-72-13-111 | SEASONAL SALARIES | 14,600 | 8,346 | 14,800 | 15,096 | 15,398 |
| 2-72-13-130 | EMPLOYEE BENEFITS | 600 | 100 | 600 | 612 | 624 |
| 2-72-13-131 | SEASONAL BENEFITS | 1,000 | 500 | 1,000 | 1,020 | 1,040 |
| 2-72-13-133 | EMPLOYEE NON T4 BENEFITS | 1,500 | 300 | 1,500 | 1,530 | 1,561 |
| 2-72-13-250 | CONTRACTED REPAIRS | 3,000 | 4,476 | 3,000 | 3,060 | 3,121 |
| 2-72-13-274 | INSURANCE | 130 | 130 | 130 | 133 | 135 |
| 2-72-13-500 | GOODS | 11,000 | 22 | 11,000 | 3,220 | 3,284 |
| 2-72-13-540 | HEAT | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-541 | POWER | 1,700 | 1,528 | 1,700 | 1,734 | 1,769 |
| 2-72-13-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-770 | TRANSFERS (GRANTS) | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-771 | WATER | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-963 | RECOVERIES FROM OPERATING - WATER | 4,900 | 2,814 | 3,900 | 3,978 | 4,058 |
| 72 TOTAL PIONEER PARK | | 45,430 | 19,260 | 44,130 | 37,013 | 37,753 |
| 72 SOCCER FIELDS | | | | | | |
| 2-72-14-110 | SALARIES | 2,300 | 626 | 2,200 | 2,244 | 2,289 |
| 2-72-14-111 | SEASONAL SALARIES | 3,600 | 1,970 | 3,700 | 3,774 | 3,849 |
| 2-72-14-130 | EMPLOYEE BENEFITS | 200 | 50 | 200 | 204 | 208 |
| 2-72-14-131 | SEASONAL BENEFITS | 300 | 150 | 300 | 306 | 312 |
| 2-72-14-133 | EMPLOYEE NON T4 BENEFITS | 500 | 100 | 500 | 510 | 520 |
| 2-72-14-500 | GOODS | 2,000 | 0 | 2,000 | 2,040 | 2,081 |
| 2-72-14-541 | POWER | 1,000 | 796 | 1,000 | 1,020 | 1,040 |
| 2-72-14-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-72-14-963 | RECOVERIES FROM OPERATING | 2,400 | 1,311 | 1,600 | 1,632 | 1,665 |
| 72 TOTAL SOCCER FIELDS | | 12,300 | 5,003 | 11,500 | 11,730 | 11,965 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|----------------------------------|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 74 MUSEUM | | | | | | |
| 2-74-01-110 | SALARIES | 0 | 0 | 0 | 0 | 0 |
| 2-74-01-130 | EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 0 |
| 2-74-01-274 | INSURANCE | 0 | 0 | 0 | 0 | 0 |
| 2-74-01-500 | GOODS | 0 | 0 | 0 | 0 | 0 |
| 2-74-01-540 | GAS | 4,000 | 3,833 | 4,000 | 4,080 | 4,162 |
| 2-74-01-541 | POWER | 2,400 | 2,900 | 2,900 | 2,958 | 3,017 |
| 2-74-01-770 | GRANTS TO OTHER ORGANIZATIONS | 7,000 | 7,000 | 7,000 | 7,140 | 7,283 |
| 74 TOTAL MUSEUM | | 13,400 | 13,733 | 13,900 | 14,178 | 14,462 |
| 74 LIBRARY | | | | | | |
| 2-74-02-217 | TELEPHONE | 1,800 | 1,801 | 1,800 | 1,836 | 1,873 |
| 2-74-02-220 | ADVERTISING | 800 | 908 | 800 | 816 | 832 |
| 2-74-02-250 | CONTRACTED REPAIRS | 21,300 | 20,010 | 14,400 | 2,688 | 2,742 |
| 2-74-02-274 | INSURANCE | 2,900 | 2,896 | 2,950 | 3,009 | 3,069 |
| 2-74-02-500 | GOODS | 700 | 794 | 700 | 714 | 728 |
| 2-74-02-540 | HEATING | 4,600 | 3,785 | 4,300 | 4,386 | 4,474 |
| 2-74-02-541 | POWER | 5,400 | 3,802 | 5,000 | 5,100 | 5,202 |
| 2-74-02-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-74-02-770 | GRANTS | 21,100 | 21,086 | 21,100 | 21,100 | 21,522 |
| 2-74-02-771 | GRANTS - SALARY | 63,500 | 63,514 | 66,700 | 68,034 | 69,395 |
| 2-74-02-963 | RECOVER FROM OPERATING - WATER | 1,400 | 1,307 | 1,400 | 1,428 | 1,457 |
| 74 TOTAL LIBRARY | | 123,500 | 119,903 | 119,150 | 109,111 | 111,293 |
| 74 CENTENNIAL PLACE | | | | | | |
| 2-74-08-110 | SALARIES | 39,700 | 40,075 | 42,900 | 43,758 | 44,633 |
| 2-74-08-111 | SEASONAL SALARIES | 35,100 | 22,119 | 46,700 | 47,634 | 48,587 |
| 2-74-08-130 | BENEFITS | 3,300 | 3,345 | 3,600 | 3,672 | 3,745 |
| 2-74-08-131 | SEASONAL BENEFITS | 2,500 | 768 | 3,300 | 3,366 | 3,433 |
| 2-74-08-133 | NON T4 BENEFITS | 10,500 | 9,839 | 11,000 | 11,220 | 11,444 |
| 2-74-08-215 | FREIGHT | 0 | 405 | 500 | 510 | 520 |
| 2-74-08-217 | TELEPHONE | 900 | 855 | 900 | 918 | 936 |
| 2-74-08-220 | ADVERTISING | 2,900 | 2,940 | 2,900 | 2,958 | 3,017 |
| 2-74-08-232 | CONTRACTED PROFESSIONAL SERVICES | 8,600 | 8,883 | 9,000 | 9,180 | 9,364 |
| 2-74-08-250 | CONTRACTED REPAIRS | 15,200 | 11,182 | 18,100 | 8,462 | 8,631 |
| 2-74-08-274 | INSURANCE | 3,980 | 3,979 | 4,060 | 4,141 | 4,224 |
| 2-74-08-500 | GOODS | 11,100 | 8,146 | 10,100 | 10,302 | 10,508 |
| 2-74-08-540 | HEATING | 8,200 | 6,757 | 7,600 | 7,752 | 7,907 |
| 2-74-08-541 | POWER | 18,500 | 16,726 | 16,600 | 16,932 | 17,271 |
| 2-74-08-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-74-08-764 | ADDED TO OPERATING RESERVE | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 2-74-08-772 | SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 |
| 2-74-08-963 | WATER - RECOVERIES FROM OPERATING | 1,100 | 900 | 1,100 | 1,122 | 1,144 |
| 2-74-08-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 2-74-0801-500 | HFC EQUIPMENT GOODS | 0 | 0 | 0 | 0 | 0 |
| 2-74-0801-990 | HFC HONORARIUM | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 74 TOTAL CENTENNIAL PLACE | | 170,080 | 145,417 | 186,860 | 180,427 | 183,866 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|--------------------------------------|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 74 COMMUNITY CENTRE | | | | | | |
| 2-74-09-110 | SALARIES | 2,300 | 5,998 | 2,200 | 2,244 | 2,289 |
| 2-74-09-111 | SEASONAL SALARIES | 1,200 | 0 | 1,200 | 1,224 | 1,248 |
| 2-74-09-130 | BENEFITS | 200 | 400 | 200 | 204 | 208 |
| 2-74-09-131 | SEASONAL STAFF BENEFITS | 100 | 0 | 100 | 102 | 104 |
| 2-74-09-133 | NON T4 BENEFITS | 500 | 1,000 | 500 | 510 | 520 |
| 2-74-09-215 | FREIGHT & POSTAGE | 700 | 279 | 500 | 510 | 520 |
| 2-74-09-217 | TELEPHONE | 900 | 813 | 900 | 918 | 936 |
| 2-74-09-220 | ADVERTISING | 300 | 304 | 300 | 306 | 312 |
| 2-74-09-232 | CONTRACTED SERVICES | 81,400 | 24,142 | 19,200 | 33,727 | 34,402 |
| 2-74-09-250 | CONTACTED REPAIRS | 8,500 | 2,362 | 8,500 | 8,670 | 8,843 |
| 2-74-09-274 | INSURANCE | 5,940 | 5,940 | 6,050 | 6,171 | 6,294 |
| 2-74-09-500 | GOODS | 6,000 | 3,211 | 6,000 | 6,120 | 6,242 |
| 2-74-09-510 | PERFORMING ARTS PROGRAM | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-515 | POP | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-540 | HEAT | 5,000 | 4,455 | 4,900 | 5,198 | 5,302 |
| 2-74-09-541 | POWER | 9,800 | 6,133 | 8,700 | 9,274 | 9,459 |
| 2-74-09-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-764 | TRANSFER TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-772 | SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-963 | GROSS RECOVERY TO OPERATING (WATER) | 1,600 | 765 | 1,200 | 2,024 | 2,064 |
| 2-74-09-990 | OTHER | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL COMMUNITY CENTRE | | 124,440 | 55,802 | 60,450 | 77,202 | 78,746 |
| 74 LIONS HALL | | | | | | |
| 2-74-10-250 | CONTRACTED REPAIRS | 1,000 | 231 | 1,000 | 1,020 | 1,040 |
| 2-74-10-274 | INSURANCE (PORTION OF BUILDING) | 600 | 595 | 610 | 622 | 635 |
| 2-74-10-500 | GOODS | 100 | 35 | 500 | 510 | 520 |
| 2-74-10-540 | HEAT | 1,600 | 1,838 | 1,800 | 1,836 | 1,873 |
| 2-74-10-541 | POWER | 1,400 | 1,333 | 1,400 | 1,428 | 1,457 |
| 2-74-10-764 | TRANSFER TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 |
| 2-74-10-963 | GROSS REC TO OPERATING - WATER | 500 | 570 | 600 | 612 | 624 |
| 74 TOTAL LIONS HALL | | 5,200 | 4,602 | 5,910 | 6,028 | 6,149 |
| GOVERNMENT REQUISITIONS | | | | | | |
| 2-77-00-741 | SCHOOL FOUNDATION (rounded) | 648,300 | 648,352 | 648,300 | 665,361 | 665,361 |
| 2-77-00-754 | ACADIA FOUNDATION (rounded) | 137,500 | 137,515 | 148,600 | 159,705 | 159,705 |
| 2-77-00-755 | DESIGNATED INDUSTRIAL PROPERTY | 632 | 0 | 632 | 632 | 632 |
| 2-77-00-757 | PROVISION FOR DOUBTFUL ACCOUNTS | 2,500 | 1,141 | 2,500 | 2,550 | 2,601 |
| TOTAL GOVERNMENT REQUISITIONS | | 788,932 | 787,008 | 800,032 | 828,249 | 828,300 |
| ACCUMULATED SURPLUS | | | | | | |
| 2-78-00-210 | TRANSFER TO RESERVES | | | | | |
| 2-78-00-210 | PRIOR YEAR SURPLUS | 0 | 0 | 0 | 0 | 0 |
| 2-78-00-910 | ACCUMULATED SURPLUS | 0 | 0 | 0 | 0 | 0 |
| TOTAL ACCUMULATED SURPLUS | | 0 | 0 | 0 | 0 | 0 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|-------------------------------------|--------------------------------|-------------------|------------------|------------------|------------------|-------------------|
| RESERVE FOR OPERATING | | | | | | |
| 2-79-00-764 | GENERAL RESERVE FOR OPERATING | 0 | 0 | 0 | 0 | 0 |
| | TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 |
| CONTINGENCY | | | | | | |
| 2-97-0000-764 | CONTINGENCY | 0 | 0 | 0 | 0 | 0 |
| | TOTAL CONTINGENCY | 0 | 0 | 0 | 0 | 0 |
| TOTAL OPERATING EXPENDITURES | | 7,690,108 | 6,650,125 | 7,954,090 | 7,972,656 | 8,135,026 |
| TOTAL CAPITAL EXPENDITURES | | 2,843,690 | 2,322,094 | 521,492 | 1,347,100 | 1,958,405 |
| TOTAL EXPENDITURES | | 10,533,798 | 8,972,219 | 8,475,582 | 9,319,756 | 10,093,432 |
| TOTAL REVENUES | | 10,554,512 | 8,463,050 | 8,497,087 | 9,150,132 | 9,824,507 |
| TOTAL SURPLUS (DEFICIT) | | 20,714 | -509,169 | 21,505 | -169,623 | -268,925 |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|---|---------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| ADMINISTRATION CAPITAL EXPENSES | | | 0 | 0 | 0 | 40,000 | 100,000 | 0 | 0 |
| 2018 | COPIER (MULTIFUNCTION PRINTER) | 9,450 | | | | | | | |
| | | 9,450 | | | | | | | |
| 2020 | | 0 | | | | | | | |
| 2021 | | 0 | | | | | | | |
| 2022 | | | | | | | | | |
| 8-12-0000-620 | REPLACE HEATING SYSTEM 5 FURNACES WITH NATURAL GAS | 40,000 | | | | | | | |
| | | 40,000 | | | | | | | |
| 2023 | | | | | | | | | |
| 8-12-0000-620 | ROOF REPLACEMENT | 100,000 | | | | | | | |
| | | 100,000 | | | | | | | |
| 2024 | | 0 | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | | | | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|----------------|--|---------|-------|----|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | FIRE CAPITAL EXPENSES | | | | | 38,600 | 37,449 | 38,600 | 833,600 | 96,600 | 62,600 | 412,600 |
| 2018 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| | MSA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | | | |
| | MSA GAS DETECTION UNIT | 5,000 | | | | | | | | | | |
| | TRAINING TOWER PHASE 2 - PROPS | 500,000 | | | | | | | | | | |
| | | 536,600 | | | | | | | | | | |
| 2019 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| | MSA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | | | |
| | MAS GAS DETECTION UPGRADE | 5,000 | | | | | | | | | | |
| | TRAINING TOWER - BURN PROPS | 375,000 | | | | | | | | | | |
| | TRAINING TOWER - CONTRIBUTION 2 OF 2 | 78,540 | | | | | | | | | | |
| | | 490,140 | | | | | | | | | | |
| 2020 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| | SCBA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | | | |
| | PAGER REPLACEMENT PROG- 10 OF 30 UNITS | 7,000 | 700 | 10 | | | | | | | | |
| | | 38,600 | | | | | | | | | | |
| 2021 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| | SCBA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | | | |
| | PAGER REPLACEMENT PROG- 10 OF 30 UNITS | 7,000 | 700 | 10 | | | | | | | | |
| | | 38,600 | | | | | | | | | | |
| 2022 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| | SCBA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | | | |
| | PAGER REPLACEMENT PROG- 10 OF 30 UNITS | 7,000 | 700 | 10 | | | | | | | | |
| | PORTABLE RADIO REPLACEMENT | 45,000 | 3,000 | 15 | | | | | | | | |
| 8-23-0000-650 | RESCUE TRUCK TO REPLACE RESCUE 3 | 750,000 | | | | | | | | | | |
| | | 833,600 | | | | | | | | | | |
| 2023 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| 8-23-0000-630 | PORTABLE RADIO REPLACEMENT PROGRAM | 45,000 | 3,000 | 15 | | | | | | | | |
| | PAGER REPLACEMENT PROG- 10 OF 30 UNITS | 7,000 | 700 | 10 | | | | | | | | |
| 8-23-0000-630 | MOBILE RADIO REPLACEMENT | 27,000 | 3,000 | 9 | | | | | | | | |
| | | 96,600 | | | | | | | | | | |
| 2024 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| 8-23-0000-630 | PORTABLE RADIO REPLACEMENT PROGRAM | 45,000 | 3,000 | 15 | | | | | | | | |
| | | 62,600 | | | | | | | | | | |
| 2025 | | | | | | | | | | | | |
| 8-23-0000-630 | EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | | | |
| 8-23-0000-630 | PORTABLE RADIO REPLACEMENT PROGRAM | 45,000 | 3,000 | 15 | | | | | | | | |
| 8-23-0000-650 | BUSH BUGGY TRUCK TO REPLACE ENGINE 1 | 350,000 | 700 | 10 | | | | | | | | |
| | | 412,600 | | | | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|----------------|---|---------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 2-31-00-600 | PW CAPITAL EXPENSE | | 70,000 | 0 | 185,000 | 43,000 | 220,000 | 50,000 | 0 |
| 2018 | | | | | | | | | |
| 8-31-0000-620 | SHOP PURCHASE | 450,000 | | | | | | | |
| | REVENUE FROM 2016 & 17 MSI GRANT | 450,000 | | | | | | | |
| | JUL 12 - INC \$50,000 FOR PURCHASE | | | | | | | | |
| | OCT 9 - INC \$50,000 FOR OVERHEAD DOORS | 550,000 | | | | | | | |
| 2019 | | | | | | | | | |
| 8-31-0000-650 | TANDEM TRUCK | 65,000 | | | | | | | |
| | revenue from 2018 MSI | 65,000 | | | | | | | |
| 2020 | | | | | | | | | |
| 8-31-0000-630 | BACKUP GENERATOR - NEW SHOP - MSI | 70,000 | | | | | | | |
| | | 70,000 | | | | | | | |
| 2021 | | | | | | | | | |
| 8-31-0000-650 | BACKUP GENERATOR - NEW SHOP | 70,000 | | | | | | | |
| | PRESSURE WASHER - ELECTRIC FOR WASH BAY | 15,000 | | | | | | | |
| | HIGH HOE (USED) | 100,000 | | | | | | | |
| | | 185,000 | | | | | | | |
| 2022 | | | | | | | | | |
| 8-31-0000-650 | 1 (4x4) 1/2 TON TRUCK | 43,000 | | | | | | | |
| | | 43,000 | | | | | | | |
| 2023 | | | | | | | | | |
| 8-31-0000-650 | LOADER TO REPLACE 2009 MODEL | 220,000 | | | | | | | |
| | | 220,000 | | | | | | | |
| 2024 | | | | | | | | | |
| | FORKLIFT - USED - 50,000 | 50,000 | | | | | | | |
| | | 50,000 | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|-----------------------------------|--|------------------|------------------|------------------|---------------|----------------|------------------|-------------|-------------|
| S & R CAPITAL EXPENSES | | | 1,413,543 | 1,290,521 | 15,000 | 150,000 | 1,385,805 | 0 | 0 |
| 2017 | | | | | | | | | |
| 8-32-0000-630 | SEA CAN FOR CHRISTMAS DECORATION STORAGE | 4,500 | | | | | | | |
| 8-32-0000-610 | INFRASTRUCTURE PROGRAM | 1,150,000 | | | | | | | |
| | revenue from 2016 & 17 MSI & fgt & bmtg | 0 | | | | | | | |
| | | <u>1,154,500</u> | | | | | | | |
| 2019 | | | | | | | | | |
| 8-32-0000-610 | INFRASTRUCTURE PROGRAM | 1,305,976 | | | | | | | |
| | revenue from 2018 & 2019 MSI, FGT | 1,305,976 | | | | | | | |
| 2020 | | | | | | | | | |
| 8-32-0000-610 | INFRASTRUCTURE PROGRAM | 1,413,543 | | | | | | | |
| | | <u>1,413,543</u> | | | | | | | |
| 2021 | | | | | | | | | |
| 8-32-0000-650 | SCREENER FOR MILLINGS | 15,000 | | | | | | | |
| | | <u>15,000</u> | | | | | | | |
| 2022 | | | | | | | | | |
| 8-32-0000-650 | SANDING / PLOW TRUCK (2000) | 150,000 | | | | | | | |
| | | <u>150,000</u> | | | | | | | |
| 2023 | | | | | | | | | |
| 8-32-0000-610 | INFRASTRUCTURE PROGRAM | 1,385,805 | | | | | | | |
| | MSI & FGT FROM RESERVE | 1,385,805 | | | | | | | |
| 2024 | | | | | | | | | |
| | | <u>0</u> | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--------------------------------------|--|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| AIRPORT CAPITAL EXPENSES | | | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| 2018 | | | | | | | | | |
| 8-33-0000-610 | WEATHER STATION | 200,000 | | | | | | | |
| 8-33-0000-610 | PAVING RUNWAY | 900,000 | | | | | | | |
| | STRATEGIC TRANSPORTATION INITIATIVES PROGRAM | 1,100,000 | | | | | | | |
| 2020 | | | | | | | | | |
| 8-33-0000-610 | WEATHER STATION | 0 | | | | | | | |
| | MSI / MED SOC 100,000 SA 50,000 | | | | | | | | |
| 8-33-0000-610 | RUNWAY LIGHTS | 0 | | | | | | | |
| | STRATEGIC TRANSPORTATION INITIATIVES PROGRAM | 0 | | | | | | | |
| 2021 | | | | | | | | | |
| 8-33-0000-610 | WEATHER STATION 200,000 | | | | | | | | |
| | MSI / MED SOC 100,000 SA 50,000 | | | | | | | | |
| | RUNWAY LIGHTS | 100,000 | | | | | | | |
| | STRATEGIC TRANSPORTATION INITIATIVES | 100,000 | | | | | | | |
| 2022 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2023 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2024 | | | | | | | | | |
| | | 0 | | | | | | | |
| WATER DIST - CAPITAL EXPENSES | | | 639,355 | 543,428 | 10,000 | 0 | 0 | 0 | 0 |
| 2018 | | | | | | | | | |
| 8-41-0000-610 | CERVUS DEVELOPMENT 2017 MSI FUNDING | 300,000 | | | | | | | |
| 8-41-0000-620 | HKRWSC GENERATOR - 2017 MSI FUNDING | 142,000 | | | | | | | |
| 8-41-0000-620 | BOOSTER FOR METER READINGS | 10,000 | | | | | | | |
| | | 452,000 | | | | | | | |
| 2019 | | | | | | | | | |
| 8-41-0000-620 | BOOSTER FOR METER READINGS | 0 | | | | | | | |
| 2020 | | | | | | | | | |
| 8-41-0000-610 | 400 BLOCK 2 AVE W INFRASTRUCTURE | 629,355 | | | | | | | |
| 8-41-0000-620 | BOOSTER/READER - METERS | 10,000 | | | | | | | |
| | | 639,355 | | | | | | | |
| 2021 | | | | | | | | | |
| | WATER READER BOOSTER | 10,000 | | | | | | | |
| | | 10,000 | | | | | | | |
| 2022 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2023 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2024 | | | | | | | | | |
| | | 0 | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--|--|--------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| SEWER CAPITAL EXPENSES | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2017 | | | | | | | | | |
| 8-42-0000-620 | 2ND AVE BRICK LIFT STATION RELINING WET WELL | 24,000 | | | | | | | |
| 2018 | | | | | | | | | |
| 8-42-0000-620 | 2ND AVE BRICK LIFT STATION RELINING WET WELL | 24,000 | | | | | | | |
| 2019 | | | | | | | | | |
| 8-42-0000-620 | PUMP REPLACE - IGLOO LIFT STATION | 8,000 | | | | | | | |
| 2020 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2021 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2022 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2023 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2024 | | | | | | | | | |
| | | 0 | | | | | | | |
| CEMETERY CAPITAL EXPENSES | | | 0 | 0 | 17,000 | 0 | 15,000 | 0 | 0 |
| 2021 | | | | | | | | | |
| 8-56-0000-610 | COLUMBARIUM | 17,000 | | | | | | | |
| | | 17,000 | | | | | | | |
| 2022 | | | | | | | | | |
| | | 0 | | | | | | | |
| 2023 | | | | | | | | | |
| 8-56-0000-610 | HEADSTONE FOUNDATION | 15,000 | | | | | | | |
| | | 15,000 | | | | | | | |
| 2024 | | | | | | | | | |
| | | 0 | | | | | | | |
| COMM OFFICE BUILDING CAPITAL EXPENSES | | | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 2023 | | | | | | | | | |
| 8-61-0200-620 | ROOF REPAIRS | 25,000 | | | | | | | |
| | FROM ANNUAL DEFERRED REVENUE | 25,000 | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|------------------------------------|--|---------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| VIC CAPITAL EXPENSES | | | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 |
| 2018 | 8-61-0000-630 WINDOW IN SOUTH WEST CORNER | 8,000 | | | | | | | |
| | | 8,000 | | | | | | | |
| 2021 | 8-61-0000-630 PLAYGROUND EQUIPMENT | 0 | | | | | | | |
| | | 0 | | | | | | | |
| 2024 | 8-61-0000-630 FREEZER UNIT | 5,000 | | | | | | | |
| | | 5,000 | | | | | | | |
| RECREATION CAPITAL EXPENSES | | | 0 | 0 | 0 | 6,500 | 0 | 6,500 | 0 |
| 2017 | 8-72-0000-630 BLEACHERS - BALL DIAMOND BLEACHERS | 0 | | | | | | | |
| 2022 | 8-72-0000-630 BLEACHERS - BALL DIAMOND BLEACHERS | 6,500 | | | | | | | |
| 2024 | 8-72-0000-630 BLEACHERS - BALL DIAMOND BLEACHERS | 6,500 | | | | | | | |
| POOL CAPITAL EXPENSES | | | 425,000 | 316,079 | 27,000 | 47,000 | 40,000 | 20,000 | 0 |
| 2018 | 8-72-0100-610 DECKING REPAIRS | 10,000 | | | | | | | |
| | 8-72-0100-620 LED LIGHTING UPGRADE | 10,000 | | | | | | | |
| | 8-72-0100-630 POOL PUMPS - JUNIOR & LEISURE INSTEAD OF THE HEATER | 12,000 | | | | | | | |
| | | 32,000 | | | | | | | |
| 2019 | 8-72-0100-620 LED LIGHTING UPGRADE | 10,000 | | | | | | | |
| | LANE POOL LINER & MARKERS | 125,700 | | | | | | | |
| | DIVING TANK LINER | 70,500 | | | | | | | |
| | LEISURE POOL LINER | 70,000 | | | | | | | |
| | DISCOUNT FOR 3 POOLS - LINER | -42,200 | | | | | | | |
| | 8-72-0100-610 SPRAY PARK | 400,000 | | | | | | | |
| | 100,000 TOWN 100,000 SAB 200,000 HSP COMM | 634,000 | | | | | | | |
| 2020 | 8-72-0100-620 LED LIGHTING UPGRADE | 10,000 | | | | | | | |
| | 8-72-0100-610 POOL HEATERS - JUNIOR OLYMPIC | 15,000 | | | | | | | |
| | 8-72-0100-610 SPRAY PARK | 400,000 | | | | | | | |
| | TOWN 100,000 SAB 100,000 HSP COMM 200,000 | 425,000 | | | | | | | |
| 2021 | 8-72-0100-610 POOL PUMP - JUNIOR OLYMPIC | 12,000 | | | | | | | |
| | POOL HEATER - JUNIOR OLYMPIC | 15,000 | | | | | | | |
| | FUNDS ARE IN DEFERRED FOR HEATER | 27,000 | | | | | | | |
| 2022 | 8-72-0100-610 WATERSLIDE PUMP | 15,000 | | | | | | | |
| | ROOFTOP HEATERS (2) | 16,000 | | | | | | | |
| | FILTER REPLACEMENT | 16,000 | | | | | | | |
| | | 47,000 | | | | | | | |
| 2023 | 8-72-0100-610 CHLORINATION SYSTEM | 40,000 | | | | | | | |
| | | 40,000 | | | | | | | |
| 2024 | 8-72-0100-610 POOL HEATERS - DIVE TANK & LEISURE (2014) | 20,000 | | | | | | | |
| | | 20,000 | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | | | | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|--------------------------------------|--|---------|-------|--|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| ARENA CAPITAL EXPENSES | | | | | | 63,500 | 38,915 | 37,000 | 12,000 | 20,000 | 200,000 | 0 |
| 2018 | | | | | | | | | | | | |
| 8-72-0200-620 | FLOORING - PLAYERS BOXES | 15,000 | | | | | | | | | | |
| 8-72-0200-620 | LED LIGHTING UPGRADE | 45,000 | | | | | | | | | | |
| | | 60,000 | | | | | | | | | | |
| 2019 | | | | | | | | | | | | |
| 8-72-0200-610 | OUTDOOR RINK BOARDS | 16,000 | Moved | | | | | | | | | |
| 8-72-0200-620 | LED LIGHTING UPGRADE | 30,000 | Moved | | | | | | | | | |
| 8-72-0200-620 | FLOORING - DRESSING ROOMS | 45,000 | Done | | | | | | | | | |
| 8-72-0200-620 | FLOORING - PLAYERS BOXES | 10,000 | Done | | | | | | | | | |
| | | 101,000 | | | | | | | | | | |
| 2020 | | | | | | | | | | | | |
| 8-72-0200-610 | LED LIGHTING UPGRADE | 40,000 | | | | | | | | | | |
| 8-72-0200-610 | OUTDOOR RINK BOARDS | 16,000 | | | | | | | | | | |
| 8-72-0200-630 | ELECTRIC ICE EDGER | 7,500 | | | | | | | | | | |
| | | 0 | | | | | | | | | | |
| | | 63,500 | | | | | | | | | | |
| 2021 | | | | | | | | | | | | |
| 8-72-0200-630 | OLYMPIA ROOM DRAINAGE SYSTEM | 15,000 | | | | | | | | | | |
| 8-72-0200-630 | SOUND SYSTEM UPGRADE | 22,000 | | | | | | | | | | |
| | | 37,000 | | | | | | | | | | |
| 2022 | | | | | | | | | | | | |
| 8-72-0200-620 | FLOOR CLEANER - RIDING | 12,000 | | | | | | | | | | |
| | | 12,000 | | | | | | | | | | |
| 2023 | | | | | | | | | | | | |
| 8-72-0200-610 | SOUTH PARKING AREA DRAINAGE | 20,000 | | | | | | | | | | |
| | | 20,000 | | | | | | | | | | |
| 2024 | | | | | | | | | | | | |
| 8-72-0200-630 | EXTERIOR WALL FOUNDATION REPAIRS | 20,000 | | | | | | | | | | |
| | OLYMPIA REPLACEMENT | 180,000 | | | | | | | | | | |
| | | 200,000 | | | | | | | | | | |
| 2025 | | | | | | | | | | | | |
| 8-72-0200-620 | | 0 | | | | | | | | | | |
| PARKS SHOP CAPITAL EXPENSES | | | | | | 0 | | 0 | 0 | 0 | 0 | 0 |
| CURLING RINK CAPITAL EXPENSES | | | | | | 20,000 | 8,615 | 10,000 | 0 | 20,000 | 40,000 | 0 |
| 2019 | | | | | | | | | | | | |
| 8-72-0200-620 | LED LIGHTING UPGRADE | 15,000 | | | | | | | | | | |
| 2020 | | | | | | | | | | | | |
| 8-72-0200-621 | LED LIGHTING UPGRADE | 20,000 | | | | | | | | | | |
| 2021 | | | | | | | | | | | | |
| 8-72-0200-630 | WEST INTERIOR WALL REPAIR - WALL SEPARATED | 10,000 | | | | | | | | | | |
| | | 10,000 | | | | | | | | | | |
| 2022 | | | | | | | | | | | | |
| | | 0 | | | | | | | | | | |
| 2023 | | | | | | | | | | | | |
| 2-72-0400-610 | SOUTH PARKING AREA DRAINAGE ?? | 20,000 | | | | | | | | | | |
| | | 20,000 | | | | | | | | | | |
| 2024 | | | | | | | | | | | | |
| | HEATER REPLACEMENTS | 40,000 | | | | | | | | | | |
| | | 40,000 | | | | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|-------------------------------|---------------|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| FLP CAPITAL EXPENSES | | | 0 | 0 | 15,000 | 40,000 | 10,000 | 12,000 | 0 |
| 2020 | 8-72-0700-630 | HELMER DAM AERATION IMPROVEMENT | 0 | 0 | | | | | |
| 2021 | 8-72-0700-610 | CAMPSITE ELECTRICAL UPGRADES | 15,000 | | | | | | |
| 2022 | 8-72-0700-610 | CAMPSITE ELECTRICAL UPGRADES | 15,000 | | | | | | |
| | 8-72-0700-610 | PATHWAY DEVELOPMENT | 25,000 | | | | | | |
| 2023 | | TREE PLANTING - MAJOR AMOUNT WILL APPLY FOR GRANT | 10,000 | | | | | | |
| 2024 | | SOLAR LIGHTS | 12,000 | | | | | | |
| PARKS CAPITAL EXPENSES | | | 87,800 | 37,766 | 49,000 | 45,000 | 26,000 | 72,000 | 0 |
| 2019 | 8-72-0800-630 | MOWER REPLACEMENT - ZERO TURN REPLACE 1 OF 5 MOWERS EVERY 2 YEARS | 24,900 | | | | | | |
| | 8-72-0800-630 | SNOW PUSHER/BLADE FOR TELEHANDLER | 6,100 | | | | | | |
| 2020 | 8-72-0800-650 | PARKS 1/2 TON - REPLACE 2001 DODGE REPLACE 1 OF 5 1/2 TONS EVERY 4 YEARS | 37,800 | | | | | | |
| | 8-72-0800-610 | GREEN SPACES - WALKING TRAIL EXPANSION BASE WORK, CULVERT AND SHALE | 50,000 | | | | | | |
| 2021 | 8-72-0800-630 | SPRAY PARK POUR IN PLACE WALKWAY - 36,000 50% matching funds required - smaller footprint | 24,000 | | | | | | |
| | 8-72-0800-630 | TENNIS COURT RESURFACE | 25,000 | | | | | | |
| 2022 | 8-72-0800-630 | MOWER REPLACEMENT - ZERO TURN | 30,000 | | | | | | |
| | 2-72-0800-610 | GREEN SPACES - WALKING TRAIL EXPANSION BASE WORK, CULVERT & SHALE (from reserves) | 50,000 | | | | | | |
| | 8-72-0800-630 | SKATEPARK UPGRADES | 25,000 | | | | | | |
| | 8-72-0800-610 | MEMORIAL PARK FOUNTAIN REBUILD | 20,000 | | | | | | |
| 2023 | 8-72-0800-610 | RCMP PARK - WIDEN PATHWAYS | 26,000 | | | | | | |
| 2024 | 8-72-0800-650 | PARKS 1/2 TON - REPLACE REPLACE 1 OF 5 1/2 TONS EVERY 4 YEARS | 42,000 | | | | | | |
| | 8-72-0800-630 | MOWER REPLACEMENT - ZERO TURN | 30,000 | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|----------------|--|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 8-72-13-600 | HKH PARK CAPITAL EXPENSES | | 0 | 0 | 0 | | | | |
| 2021 | | | | | | | | | |
| 8-72-0800-620 | COLD STORAGE BUILDING - MOWERS, ETC. REPLACE TWO OLDER SMALL SHEDS | 0 0 | | | | | | | |
| 8-74-0200-620 | LIBRARY CAPITAL EXPENSES | | 10,000 | 0 | 0 | 100,000 | 0 | 0 | 0 |
| 2019 | LIBRARY FURNACE REPLACEMENT 2 FURNACES IN MAIN PORTION | 12,850 12,850 | | | | | | | |
| 2020 | NORTH SIDE WATER DIVERSION | 10,000 10,000 | | | | | | | |
| 2021 | LIBRARY EXTERIOR IMPROVEMENTS (INSULATION & SIDING) | 0 0 | | | | | | | |
| 2022 | LIBRARY EXTERIOR IMPROVEMENTS (INSULATION & SIDING) PLANNED IN 2021 | 100,000 100,000 | | | | | | | |
| 2023 | | 0 0 | | | | | | | |
| 8-74-08-620 | RCSC CAPITAL EXPENSES | | 49,892 | 29,100 | 17,892 | 30,000 | 0 | 0 | 0 |
| 2018 | LED LIGHTING UPGRADE | 40,000 40,000 | | | | | | | |
| 2019 | HANNA DANCE STORAGE AREA HDA 50% CFEP - Town 50% Accum Surplus LED LIGHTING UPGRADE Town 50% from Accum Surplus | 23,500 40,000 63,500 | | | | | | | |
| 2020 | HANNA DANCE STORAGE AREA PROJECT \$23,500 50% HDA =11,750 50% TOWN - \$11750 LESS ENG FEES \$5,608 = 6,142 LED LIGHTING UPGRADE | 17,892 20,000 | | | | | | | |
| 8-74-0800-630 | UPGRADE SECURITY SYSTEM (MORE CAMERAS) | 12,000 49,892 | | | | | | | |
| 2021 | HANNA DANCE STORAGE AREA PROJECT \$23,500 50% HDA =11,750 50% TOWN - \$11750 LESS ENG FEES \$5,608 = 6,142 | 17,892 | | | | | | | |
| 8-74-0800-630 | UPGRADE SECURITY SYSTEM (MORE CAMERAS) (if not completed in 2020) | 0 17,892 | | | | | | | |
| 2022 | 8-74-0800-630 FITNESS CENTRE FLOORING REPLACE (GRANT) | 30,000 30,000 | | | | | | | |
| 2023 | WATER RECOVERY SYSTEM - FOR IRRIGATION | 0 | | | | | | | |
| 2024 | SOLAR PANELS FOR ENERGY CONSERVATION | 0 | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET | 2024 BUDGET | 2025 BUDGET |
|----------------|--|--------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 8-74-09-620 | COMMUNITY CENTRE CAPITAL | | 26,000 | 20,221 | 0 | 0 | 0 | 0 | 0 |
| 2019 | | | | | | | | | |
| 8-74-0900-620 | STAGE CURTAINS - REPLACE | 26,000 | | | | | | | |
| | STAGE HANNA APPLIED FOR 50% GRANT | | | | | | | | |
| 8-74-0900-620 | RENOVATIONS | 0 | | | | | | | |
| | | 26,000 | | | | | | | |
| 2020 | | | | | | | | | |
| 8-74-0900-620 | STAGE CURTAINS - REPLACE | 26,000 | | | | | | | |
| | STAGE HANNA 50% COST | | | | | | | | |
| | | 26,000 | | | | | | | |
| 2021 | | | | | | | | | |
| | CENTRE RENOVATION & EXPANSION (1.2M) | 0 | | | | | | | |
| | IF GRANT IS NOT RECEIVED, 350,000 MSI THAT | | | | | | | | |
| | WAS SET ASIDE COULD BE USED TO RENOVATE | 0 | | | | | | | |
| | KITCHEN / WASHROOMS ONLY | | | | | | | | |
| 2022 | | | | | | | | | |
| | ROOF REPAIR | 0 | | | | | | | |
| | WASHROOM RENOVATION | | | | | | | | |
| | FIXTURES, TILE, FLOORING, ETC. | | | | | | | | |
| | AS ABOVE | 0 | | | | | | | |
| 2023 | | | | | | | | | |
| | FOYER & CRAFT ROOM - HANDICAP WASHROOM | 0 | | | | | | | |
| | SAME AS ABOVE | | | | | | | | |
| | | 0 | | | | | | | |
| 2024 | | | | | | | | | |
| | | 0 | | | | | | | |
| | | | | | | | | | |
| | TOTAL CAPITAL | | 2,843,690 | 2,322,094 | 521,492 | 1,347,100 | 1,958,405 | 468,100 | 412,600 |

UTILITY REVIEW - REVENUE & EXPENDITURES

| DESCRIPTION | 2020 BUDGET | 2020 ACTUAL | 2021 BUDGET | 2022 BUDGET | 2023 BUDGET |
|---|------------------|------------------|------------------|------------------|------------------|
| WATER & SEWER UTILITY | | | | | |
| WATER SUPPLY & DISTRIBUTION | 1,850,355 | 1,760,153 | 1,212,600 | 1,226,652 | 1,251,185 |
| SANITARY SEWERS | 315,900 | 280,057 | 297,100 | 265,302 | 270,608 |
| TOTAL REVENUE | 2,166,255 | 2,040,210 | 1,509,700 | 1,491,954 | 1,521,793 |
| WATER PLANT & TREATMENT | 1,558,055 | 1,351,797 | 879,400 | 886,788 | 904,524 |
| WATER LINES & DISTRIBUTION | 375,801 | 290,074 | 375,600 | 380,712 | 385,926 |
| includes cost of sidewalk & pavement repair | | | | | |
| SANITARY SEWERS | 227,550 | 192,613 | 195,500 | 186,410 | 189,138 |
| TOTAL EXPENDITURE | 2,161,406 | 1,834,483 | 1,450,500 | 1,453,910 | 1,479,588 |
| NET PROFIT (LOSS) | 4,849 | 205,727 | 59,200 | 38,044 | 42,205 |
| SOLID WASTE UTILITY | | | | | |
| GARBAGE COLLECTION & DISPOSAL | 74,300 | 75,030 | 74,300 | 74,300 | 74,300 |
| REGIONAL WASTE FEES | 301,600 | 294,827 | 301,600 | 307,630 | 313,781 |
| TOTAL REVENUE | 375,900 | 369,858 | 375,900 | 381,930 | 388,081 |
| GARBAGE COLLECTION | 75,800 | 75,741 | 75,800 | 75,808 | 75,816 |
| REGIONAL WASTE SYSTEM | 300,600 | 300,546 | 301,500 | 307,530 | 313,681 |
| TOTAL EXPENDITURE | 376,400 | 376,287 | 377,300 | 383,338 | 389,497 |
| NET PROFIT (LOSS) | (500) | (6,430) | (1,400) | (1,408) | (1,416) |
| TOTAL PROFIT OR LOSS | 4,349 | 199,297 | 57,800 | 36,636 | 40,789 |