

| | 2018 BUDGET | | | 2018 ACTUAL / ESTIMATED | | | 2019 BUDGET | | |
|-------------------------------|-------------|-----------|------------------|-------------------------|----------|------------------|-------------|-----------|------------------|
| | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE |
| GENERAL MUNICIPAL | 3,360,121 | | | 3,369,394 | | | 3,415,100 | | |
| RESERVES | 0 | | | 0 | | | 0 | | |
| REQUISITIONS | 803,901 | 803,900 | | 802,039 | 631,020 | | 823,644 | 823,600 | |
| PROVISION ACCT | | 2,500 | | | 0 | | | 2,500 | |
| ACCUMULATED SURPLUS | | 16,351 | | | 0 | | | 14,369 | |
| CONTINGENCY | | 0 | | | 0 | | | 0 | |
| | | | 3,341,271 | | | 3,540,413 | | | 3,398,276 |
| GENERAL ADMINISTRATION | 395,200 | | | 179,535 | | | 381,400 | | |
| COUNCIL | | 130,300 | | | 104,269 | | | 132,800 | |
| ADMINISTRATION | | 832,450 | | | 729,309 | | | 872,800 | |
| ADMINISTRATION - CAPITAL | | 9,450 | | | 9,450 | | | 0 | |
| | | | -577,000 | | | -663,493 | | | -624,200 |
| JAPANESE EXCHANGE | 2,000 | | | 682 | | | 2,000 | | |
| JAPANESE EXCHANGE | | 5,000 | | | 2,255 | | | 5,000 | |
| | | | -3,000 | | | -1,574 | | | -3,000 |
| CARES PROGRAM | 455,775 | | | 0 | | | 140,000 | | |
| CARES PROGRAMS | | 455,775 | | | 0 | | | 140,000 | |
| | | | 0 | | | 0 | | | 0 |
| POLICE | 15,500 | | | 8,421 | | | 12,200 | | |
| POLICE | | 0 | | | 0 | | | 0 | |
| | | | 15,500 | | | 8,421 | | | 12,200 |
| FIRE | 678,400 | | | 678,848 | | | 270,600 | | |
| SAFETY & RISK MNGMT | | 3,570 | | | 2,990 | | | 3,750 | |
| FIRE DEPARTMENT | | 247,020 | | | 229,667 | | | 259,100 | |
| FIRE DEPT - CAPITAL | | 536,600 | | | 111,600 | | | 115,140 | |
| | | | -108,790 | | | 334,591 | | | -107,390 |
| FIRE - ECEPT GRANT | 20,000 | | | 20,000 | | | 27,600 | | |
| FIRE TRAINING (ECETP) | | 20,000 | | | 7,431 | | | 27,600 | |
| | | | 0 | | | 12,569 | | | 0 |
| DISASTER SERVICES | 0 | | | 0 | | | 3,000 | | |
| DISASTER SERVICES | | 3,000 | | | 1,329 | | | 6,000 | |
| | | | -3,000 | | | -1,329 | | | -3,000 |
| BY-LAW ENFORCEMENT | 26,000 | | | 31,985 | | | 26,800 | | |
| BY-LAW ENFORCEMENT | | 76,200 | | | 78,570 | | | 78,800 | |
| | | | -50,200 | | | -46,585 | | | -52,000 |
| DOG CONTROL | 4,700 | | | 3,750 | | | 4,400 | | |
| DOG CONTROL | | 25,200 | | | 18,805 | | | 25,200 | |
| | | | -20,500 | | | -15,055 | | | -20,800 |
| COMMON SERVICES | 455,900 | | | 197,900 | | | 5,300 | | |
| PUBLIC WORKS | | 476,500 | | | 550,926 | | | 483,800 | |
| PUBLIC WORKS - CAPITAL | | 450,000 | | | 500,000 | | | 0 | |
| | | | -470,600 | | | -853,026 | | | -478,500 |
| STREETS & ROADS | 759,014 | | | 873,542 | | | 1,305,900 | | |
| STREETS & ROADS | | 1,190,600 | | | 411,446 | | | 430,800 | |
| STREETS & ROADS - CAPITAL | | 0 | | | 30,864 | | | 1,305,976 | |
| | | | -431,586 | | | 431,232 | | | -430,876 |
| AIRPORT | 1,005,225 | | | 450,937 | | | 208,000 | | |
| AIRPORT | | 31,050 | | | 23,068 | | | 30,150 | |
| AIRPORT - CAPITAL | | 1,100,000 | | | 774,060 | | | 200,000 | |
| | | | -125,825 | | | -346,191 | | | -22,150 |
| WATER | 1,680,600 | | | 1,145,855 | | | 1,251,000 | | |
| PLANT & TREATMENT | | 971,300 | | | 883,786 | | | 939,100 | |
| LINES & DISTRIBUTION | | 302,900 | | | 182,307 | | | 307,700 | |
| WATER DIST - CAPITAL | | 452,000 | | | 396,293 | | | 10,000 | |
| | | | -45,600 | | | -316,530 | | | -5,800 |

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|-------------------------------------|-------------|----------|-----------------|-------------------------|----------|-----------------|-------------|----------|-----------------|
| | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE |
| SANITARY SEWERS | 339,900 | | | 260,894 | | | 270,900 | | |
| SANITARY SEWERS | | 229,500 | | | 142,461 | | | 193,400 | |
| SAN SEWERS - CAPITAL | | 24,000 | | | 28,900 | | | 7,600 | |
| | | | 86,400 | | | 89,533 | | | 69,900 |
| GARBAGE | 74,300 | | | 75,022 | | | 74,300 | | |
| COLLECTION & DISPOSAL | | 71,900 | | | 67,687 | | | 71,900 | |
| | | | 2,400 | | | 7,335 | | | 2,400 |
| REGIONAL WASTE SYSTEM | 269,440 | | | 266,938 | | | 269,400 | | |
| REGIONAL WASTE | | 268,500 | | | 268,518 | | | 268,500 | |
| | | | 940 | | | -1,580 | | | 900 |
| F.C.S.S. | 93,900 | | | 95,269 | | | 93,600 | | |
| ADMINISTRATION | | 46,750 | | | 27,069 | | | 47,000 | |
| PROGRAMS | | 116,610 | | | 87,916 | | | 112,800 | |
| YOUTH CLUB SUPPORTS | | 45,400 | | | 47,308 | | | 45,500 | |
| VAN OPERATIONS | | 2,750 | | | 3,249 | | | 3,200 | |
| | | | -117,610 | | | -70,273 | | | -114,900 |
| CEMETERY | 14,700 | | | 14,101 | | | 13,600 | | |
| CEMETERY | | 32,840 | | | 16,733 | | | 34,540 | |
| CEMETERY - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | -18,140 | | | -2,632 | | | -20,940 |
| MUNICIPAL PLANNING COMM | 0 | | | 0 | | | 0 | | |
| MPC | | 500 | | | 0 | | | 500 | |
| | | | -500 | | | 0 | | | -500 |
| COMMERCIAL OFFICE BLDG | 0 | | | 0 | | | 0 | | |
| COMMERCIAL OFFICE | | 0 | | | 3,394 | | | 4,750 | |
| | | | 0 | | | -3,394 | | | -4,750 |
| TOURISM | 1,400 | | | 1,157 | | | 1,400 | | |
| TOURISM | | 32,700 | | | 21,795 | | | 32,700 | |
| | | | -31,300 | | | -20,638 | | | -31,300 |
| BUSINESS & COMMUNICATION | 0 | | | 0 | | | 0 | | |
| MARKETING, EC DEV | | 181,000 | | | 166,130 | | | 180,800 | |
| | | | -181,000 | | | -166,130 | | | -180,800 |
| VISITOR INFORMATION | 17,100 | | | 20,313 | | | 18,000 | | |
| BOOTH | | 51,000 | | | 51,801 | | | 54,500 | |
| HERITAGE ROOM - CAPITAL | | 8,000 | | | 3,236 | | | 0 | |
| | | | -41,900 | | | -34,724 | | | -36,500 |
| SUBDIVISION | 0 | | | 0 | | | 0 | | |
| SUBDIVISION | | 0 | | | 0 | | | 0 | |
| SUBDIVISION - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | 0 | | | 0 | | | 0 |
| RECREATION | 130,800 | | | 162,700 | | | 492,700 | | |
| CS BOARD | | 3,800 | | | 120 | | | 3,800 | |
| RECREATION | | 132,900 | | | 138,382 | | | 138,900 | |
| RECREATION - CAPITAL | | 0 | | | 0 | | | 0 | |
| PARKS SHOP | | 17,700 | | | 16,816 | | | 14,900 | |
| PARKS | | 243,200 | | | 217,053 | | | 242,700 | |
| PARKS - CAPITAL | | 0 | | | 0 | | | 36,500 | |
| COMMUNITIES IN BLOOM | | 4,650 | | | 3,793 | | | 4,500 | |
| PIONEER PARK | | 48,600 | | | 27,700 | | | 39,600 | |
| PIONEER PARK - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | -320,050 | | | -241,163 | | | 11,800 |

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|----------------------------|-------------------|-------------------|-----------------|-------------------------|------------------|-----------------|------------------|------------------|-----------------|
| | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE | REVENUES | EXPENSES | DIFFERENCE |
| SWIMMING POOLS | 68,800 | | | 70,070 | | | 83,900 | | |
| POOLS | | 244,500 | | | 207,010 | | | 287,500 | |
| POOLS - CAPITAL | | 32,000 | | | 12,902 | | | 444,000 | |
| | | | -207,700 | | | -149,843 | | | -647,600 |
| ARENA | 147,900 | | | 102,250 | | | 241,550 | | |
| ARENA | | 298,800 | | | 275,430 | | | 301,100 | |
| ICE PLANT | | 30,500 | | | 23,671 | | | 28,100 | |
| ARENA - CAPITAL | | 60,000 | | | 0 | | | 172,000 | |
| | | | -241,400 | | | -196,852 | | | -259,650 |
| CURLING RINK | 44,800 | | | 52,000 | | | 45,600 | | |
| CURLING RINK | | 59,000 | | | 58,824 | | | 60,500 | |
| ICE PLANT | | 30,500 | | | 23,671 | | | 28,100 | |
| | | | -44,700 | | | -30,496 | | | -43,000 |
| BALL DIAMONDS | 6,000 | | | 6,313 | | | 6,300 | | |
| BALL DIAMONDS | | 46,500 | | | 74,714 | | | 45,800 | |
| | | | -40,500 | | | -68,401 | | | -39,500 |
| GOLF COURSE | 0 | | | 0 | | | 0 | | |
| GOLF COURSE | | 2,800 | | | 2,846 | | | 2,800 | |
| | | | -2,800 | | | -2,846 | | | -2,800 |
| FOX LAKE PARK | 70,700 | | | 107,062 | | | 83,600 | | |
| FOX LAKE PARK | | 90,440 | | | 71,274 | | | 99,900 | |
| FOX LAKE PARK - CAPITAL | | 0 | | | 0 | | | 0 | |
| | | | -19,740 | | | 35,788 | | | -16,300 |
| MUSEUM TRAILER PARK | 0 | | | 0 | | | 0 | | |
| PARK | | 0 | | | 0 | | | 0 | |
| | | | 0 | | | 0 | | | 0 |
| PLAYGROUND PROGRAM | 15,300 | | | 13,570 | | | 13,900 | | |
| PROGRAM | | 42,770 | | | 27,193 | | | 42,420 | |
| | | | -27,470 | | | -13,623 | | | -28,520 |
| SOCCER FIELDS | 2,000 | | | 2,035 | | | 2,000 | | |
| SOCCER FIELDS | | 20,200 | | | 12,604 | | | 20,500 | |
| | | | -18,200 | | | -10,569 | | | -18,500 |
| MUSEUM | 0 | | | 0 | | | 0 | | |
| MUSEUM | | 18,000 | | | 17,114 | | | 12,300 | |
| | | | -18,000 | | | -17,114 | | | -12,300 |
| LIBRARY | 0 | | | 511 | | | 6,200 | | |
| LIBRARY | | 103,000 | | | 100,716 | | | 102,500 | |
| LIBRARY - CAPITAL | | 6,200 | | | 0 | | | 12,400 | |
| | | | -109,200 | | | -100,205 | | | -108,700 |
| CENTENNIAL PLACE | 120,100 | | | 82,233 | | | 98,850 | | |
| RCSC | | 182,400 | | | 156,725 | | | 180,800 | |
| RCSC - CAPITAL | | 40,000 | | | 0 | | | 51,750 | |
| | | | -102,300 | | | -74,492 | | | -133,700 |
| COMMUNITY CENTRE | 90,900 | | | 81,030 | | | 91,900 | | |
| CENTRE | | 150,000 | | | 94,508 | | | 113,500 | |
| CENTRE - CAPITAL | | 0 | | | 0 | | | 26,000 | |
| | | | -59,100 | | | -13,478 | | | -47,600 |
| LIONS HALL | 4,600 | | | 4,191 | | | 4,600 | | |
| LIONS HALL | | 13,400 | | | 3,544 | | | 4,500 | |
| | | | -8,800 | | | 647 | | | 100 |
| REVENUE | 11,174,976 | | | 9,180,549 | | | 9,789,245 | | |
| EXPENDITURES | | 11,174,976 | | | 8,182,252 | | | 9,789,245 | |
| SURPLUS (DEFICIT) | | | -0 | | | 998,297 | | | -0 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--------------------------------|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 10 GENERAL MUNICIPAL | | | | | | | |
| 1-01-00-111 | RESIDENTIAL TAX GENERAL | 1,978,801 | 1,992,103 | 1,979,970 | 2,012,024 | 2,052,265 | 2,093,310 |
| | RESIDENTIAL TAX - SCHOOL | 471,709 | 486,817 | 486,534 | 486,817 | 486,817 | 486,817 |
| | RESIDENTIAL TAX - ACADIA | 101,832 | 86,346 | 86,296 | 101,511 | 101,511 | 101,511 |
| | SUB TOTAL RESIDENTIAL TAX | 2,552,342 | 2,565,267 | 2,552,800 | 2,600,352 | 2,640,593 | 2,681,638 |
| 1-01-00-112 | COMMERCIAL TAX GENERAL | 608,494 | 630,767 | 622,065 | 637,075 | 649,816 | 662,813 |
| | COMMERCIAL TAX - SCHOOL | 154,253 | 163,082 | 163,082 | 163,082 | 163,082 | 163,082 |
| | COMMERCIAL TAX - ACADIA | 23,474 | 20,495 | 20,495 | 24,095 | 24,095 | 24,095 |
| | SUB TOTAL COMMERCIAL TAX | 786,222 | 814,345 | 805,643 | 824,252 | 836,994 | 849,990 |
| 1-01-00-113 | INDUSTRIAL TAX GENERAL | 42,836 | 46,785 | 46,785 | 47,253 | 48,198 | 49,162 |
| | INDUSTRIAL TAX - SCHOOL | 9,566 | 11,530 | 9,981 | 11,530 | 11,530 | 11,530 |
| | INDUSTRIAL TAX - ACADIA | 1,652 | 1,520 | 1,541 | 1,787 | 1,787 | 1,787 |
| | SUB TOTAL INDUSTRIAL TAX | 54,054 | 59,835 | 58,307 | 60,570 | 61,515 | 62,479 |
| 1-01-00-114 | FARMLAND TAX GENERAL | 1,112 | 1,031 | 1,031 | 1,042 | 1,062 | 1,084 |
| | FARMLAND TAX - SCHOOL | 265 | 252 | 252 | 252 | 252 | 252 |
| | FARMLAND TAX - ACADIA | 57 | 45 | 45 | 53 | 53 | 53 |
| | SUB TOTAL FARMLAND | 1,434 | 1,328 | 1,328 | 1,346 | 1,367 | 1,388 |
| 1-01-00-115 | POWER, PIPELINE, CABLE TAX GENERAL | 112,225 | 115,258 | 115,258 | 116,410 | 118,739 | 121,113 |
| | POWER, PIPELINE, CABLE TAX - SCHOOL | 28,449 | 29,799 | 29,799 | 29,799 | 29,799 | 29,799 |
| | POWER, PIPELINE, CABLE TAX - ACADIA | 4,329 | 3,745 | 3,745 | 4,403 | 4,403 | 4,403 |
| | SUB TOTAL POWER, PIPE & CABLE | 145,004 | 148,802 | 148,802 | 150,613 | 152,941 | 155,315 |
| 1-01-00-240 | PROVINCIAL GRANT-IN-LIEU GENERAL | 88,995 | 91,978 | 91,978 | 92,897 | 94,755 | 96,650 |
| | PROVINCIAL GRANT-IN-LIEU - SCHOOL | 0 | 0 | 0 | 0 | 0 | 0 |
| | PROVINCIAL GRANT-IN-LIEU - ACADIA | 314 | 268 | 268 | 315 | 315 | 315 |
| | SUB TOTAL GRANT- IN LIEU | 89,309 | 92,246 | 92,246 | 93,212 | 95,070 | 96,965 |
| 1-01-00-510 | PENALTY & COST ON TAX | 34,700 | 42,200 | 60,846 | 50,400 | 51,408 | 52,436 |
| 1-01-00-540 | CONCESSION & FRANCHISE | 303,500 | 368,600 | 380,062 | 380,600 | 380,600 | 380,600 |
| 1-01-00-550 | RETURN ON INVESTMENTS | 70,000 | 71,400 | 71,400 | 77,400 | 78,948 | 80,527 |
| 1-01-00-551 | LOSS / GAIN ON SALE OF BONDS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-01-00-590 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-01-00-740 | PROVINCIAL UNCONDITIONAL GRANT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-01-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 104,544 | 0 | 0 | 0 | 0 | 0 |
| TOTAL GENERAL MUNICIPAL | | 4,141,107 | 4,164,022 | 4,171,433 | 4,238,745 | 4,299,435 | 4,361,339 |
| TOTAL GENERAL TAX | | 2,832,463 | 2,877,922 | 2,857,087 | 2,906,701 | 2,964,835 | 3,024,132 |
| TOTAL SCHOOL TAX | | 664,242 | 691,481 | 689,648 | 691,481 | 691,481 | 691,481 |
| TOTAL ACADIA TAX | | 131,659 | 112,419 | 112,390 | 132,163 | 132,163 | 132,163 |
| TOTAL TAX REVENUE | | 3,628,364 | 3,681,823 | 3,659,126 | 3,730,346 | 3,788,480 | 3,847,777 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--------------------------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|
| 12 GENERAL ADMINISTRATION | | | | | | | |
| 1-11-00-590 | ELECTION REVENUE | 1,500 | 0 | 700 | 0 | 0 | 2,000 |
| 1-12-00-410 | GENERAL SERVICE & SUPPLY | 1,600 | 1,500 | 1,489 | 1,500 | 1,530 | 1,561 |
| 1-12-00-419 | SOUVENIR SALES | 4,000 | 4,500 | 2,758 | 4,000 | 4,080 | 4,162 |
| 1-12-00-560 | RENTAL & LEASE REVENUE | 14,700 | 18,200 | 21,117 | 18,400 | 18,768 | 19,143 |
| 1-12-00-590 | OTHER REVENUE | 20,000 | 6,500 | 2,487 | 6,500 | 6,500 | 6,500 |
| 1-12-00-591 | ADMINISTRATION DONATIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-12-00-840 | PROVINCIAL CONDITIONAL | 129,800 | 151,000 | 150,984 | 151,000 | 151,000 | 151,000 |
| 1-12-00-841 | SPECIAL AREAS - PROVINCIAL CONDITIONAL | 200,000 | 200,000 | 0 | 200,000 | 200,000 | 200,000 |
| 1-12-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 13,500 | 0 | 0 | 0 | 0 |
| 1-12-00-960 | RECOVERIES FROM OPERATION | 0 | 0 | 0 | 0 | 0 | 0 |
| 12 TOTAL GEN ADMINISTRATION | | 371,600 | 395,200 | 179,535 | 381,400 | 381,878 | 384,366 |
| 12-05 JAPANESE EXCHANGE | | | | | | | |
| 1-12-05-590 | JSEP OTHER REVENUE | 2,000 | 2,000 | 682 | 2,000 | 2,040 | 2,081 |
| 12-05 TOTAL JAPANESE EXCHANGE | | 2,000 | 2,000 | 682 | 2,000 | 2,040 | 2,081 |
| 12-08 CARES PROGRAM | | | | | | | |
| 1-12-08-840 | CARES PROVINCIAL FUNDING | 0 | 455,775 | 455,775 | 140,000 | 0 | 0 |
| 12-08 TOTAL CARES PROGRAM | | 0 | 455,775 | 455,775 | 140,000 | 0 | 0 |
| 21 POLICE | | | | | | | |
| 1-21-00-530 | PROVINCIAL FINES | 15,900 | 15,500 | 8,421 | 12,200 | 12,444 | 12,693 |
| 1-21-00-590 | POLICE OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-21-00-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-21-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 0 | 0 | 0 | 0 | 0 |
| 21 TOTAL POLICE | | 15,900 | 15,500 | 8,421 | 12,200 | 12,444 | 12,693 |
| 23 FIRE | | | | | | | |
| 1-23-00-410 | FIRE FIGHTING FEES | 68,100 | 79,000 | 54,544 | 94,600 | 96,492 | 98,422 |
| 1-23-00-590 | OTHER | 150,000 | 50,000 | 167,134 | 0 | 0 | 0 |
| 1-23-00-630 | DISPOSAL OF ASSETS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-23-00-840 | FIRE PROVINCIAL CONDITIONAL | 0 | 325,000 | 350,000 | 78,500 | 0 | 375,000 |
| 1-23-00-850 | SPECIAL AREAS OPERATIONS GRANT | 136,400 | 224,400 | 99,303 | 97,500 | 189,688 | 480,913 |
| 1-23-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 357,000 | 0 | 7,867 | 0 | 0 | 0 |
| 23 TOTAL FIRE | | 711,500 | 678,400 | 678,848 | 270,600 | 286,180 | 954,335 |
| 23-02 FIRE ECETP | | | | | | | |
| 1-23-02-840 | FIRE PROVINCIAL CONDITIONAL | 10,000 | 20,000 | 20,000 | 15,000 | 15,000 | 15,000 |
| 1-23-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 19,900 | 0 | 0 | 12,600 | 0 | 0 |
| 23 TOTAL ECETP | | 29,900 | 20,000 | 20,000 | 27,600 | 15,000 | 15,000 |

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|------------------------------------|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 24 DISASTER SERVICES | | | | | | | |
| 1-24-00-590 | DIS SERV - OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-24-00-840 | DIS SERV PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 3,000 | 0 | 0 |
| 1-24-00-850 | DIS SERV - S A GRANT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-24-00-850 | DIS SERV - DRAWN FROM OP RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 24 TOTAL DISASTER SERVICES | | 0 | 0 | 0 | 3,000 | 0 | 0 |
| 26 BY-LAW ENFORCEMENT | | | | | | | |
| 1-26-00-410 | WORK BILLED TO OTHERS | 3,000 | 3,000 | 7,885 | 3,000 | 3,000 | 3,000 |
| 1-26-00-520 | DEVELOPMENT PERMITS | 600 | 500 | 450 | 500 | 500 | 500 |
| 1-26-00-522 | BUSINESS LICENSES | 21,900 | 21,300 | 23,350 | 22,100 | 22,542 | 22,993 |
| 1-26-00-525 | COMPLIANCE CERTIFICATES | 200 | 200 | 100 | 200 | 200 | 200 |
| 1-26-00-530 | FINES | 1,000 | 1,000 | 200 | 1,000 | 1,000 | 1,000 |
| 1-26-00-590 | OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 26 TOTAL BY-LAW ENFORCEMENT | | 26,700 | 26,000 | 31,985 | 26,800 | 27,242 | 27,693 |
| 28 ANIMAL CONTROL | | | | | | | |
| 1-28-00-526 | ANIMAL LICENSES | 4,500 | 4,600 | 3,750 | 4,300 | 4,386 | 4,474 |
| 1-28-00-590 | ANIMAL IMPOUND AND SUSTENANCE | 100 | 100 | 0 | 100 | 100 | 100 |
| 28 TOTAL ANIMAL CONTROL | | 4,600 | 4,700 | 3,750 | 4,400 | 4,486 | 4,574 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 31 COMMON SERVICES (PUBLIC WORKS) | | | | | | | |
| 1-31-00-410 | WORK BILLED TO OTHERS | 7,000 | 5,600 | 4,400 | 5,000 | 5,100 | 5,202 |
| 1-31-00-590 | OTHER REVENUE | 300 | 300 | 193,500 | 300 | 300 | 300 |
| 1-31-00-630 | SALE OF EQUIPMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-31-00-840 | PROVINCIAL CONDITIONAL | 250,000 | 0 | 0 | 0 | 0 | 0 |
| 1-31-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 200,000 | 450,000 | 0 | 0 | 0 | 0 |
| 31 TOTAL COMMON SERVICES | | 457,300 | 455,900 | 197,900 | 5,300 | 5,400 | 5,502 |
| 32 STREETS & ROADS | | | | | | | |
| 1-32-00-100 | LOCAL IMPROVEMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-32-00-590 | OTHER REVENUE | 0 | 0 | 615 | 0 | 0 | 0 |
| 1-32-00-840 | PROVINCIAL CONDITIONAL | 529,014 | 729,014 | 872,927 | 346,800 | 715,377 | 400,377 |
| 1-32-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 30,000 | 0 | 0 | 0 | 0 |
| 1-32-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 590,085 | 0 | 0 | 959,100 | 0 | 715,377 |
| 1-32-00-940 | CONTRIBUTION FROM CAPITAL FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-32-00-990 | CONTRIBUTIONS - ATCO | 0 | 0 | 0 | 0 | 0 | 0 |
| 32 TOTAL STREETS & ROADS | | 1,119,099 | 759,014 | 873,542 | 1,305,900 | 715,377 | 1,115,754 |
| 33 AIRPORT | | | | | | | |
| 1-33-00-560 | AIRPORT RENTAL & LEASE REVENUE | 7,900 | 4,300 | 720 | 7,900 | 8,058 | 8,219 |
| 1-33-00-560 | AIRPORT OTHER REVENUE | 100 | 100 | 217 | 100 | 100 | 100 |
| 1-33-00-840 | AIRPORT PROVINCIAL CONDITIONAL | 0 | 725,000 | 450,000 | 50,000 | 75,000 | 0 |
| 1-33-00-850 | AIRPORT LOCAL GRANTS | 11,600 | 275,825 | 0 | 150,000 | 12,500 | 0 |
| 33 TOTAL AIRPORT | | 19,600 | 1,005,225 | 450,937 | 208,000 | 95,658 | 8,319 |
| 41 WATER SUPPLY & DISTRIBUTION | | | | | | | |
| 1-41-00-100 | LOCAL IMPROVEMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-410 | SALE OF WATER | 1,170,300 | 1,091,000 | 1,017,325 | 1,123,600 | 1,146,072 | 1,168,993 |
| 1-41-00-412 | SALE OF BULK WATER | 28,400 | 33,100 | 32,058 | 0 | 0 | 0 |
| 1-41-00-413 | SERVICE CHARGES | 400 | 400 | 1,300 | 400 | 400 | 400 |
| 1-41-00-414 | PENALTIES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-415 | HKRWSC ADMIN FEES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-590 | OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-41-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 0 | 0 | 0 | 10,000 | 0 | 0 |
| 1-41-00-963 | GROSS RECOVERY FROM OPERATIONS | 93,900 | 94,100 | 95,173 | 97,000 | 98,940 | 100,919 |
| 1-41-02-410 | WORK BILLED TO OTHERS | 20,000 | 20,000 | 0 | 20,000 | 20,400 | 20,808 |
| 1-41-02-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 442,000 | 0 | 0 | 0 | 0 |
| 41 TOTAL WATER SUPPLY & DISTRIBUTION | | 1,313,000 | 1,680,600 | 1,145,855 | 1,251,000 | 1,265,812 | 1,291,120 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 42 SANITARY SEWERS | | | | | | | |
| 1-42-00-410 | SEWER CHARGES | 270,900 | 270,900 | 260,894 | 270,900 | 276,318 | 281,844 |
| 1-42-00-411 | SANITARY SEWER -SEWER CLEANING | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-412 | SEWER LAGOON FEES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-590 | SEWER OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-840 | PROVINCIAL CONDITIONAL GRANT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-920 | DRAWN FROM SURPLUS (OPERATING RESERV | 24,000 | 69,000 | 0 | 0 | 0 | 0 |
| 1-42-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-42-00-940 | CONTRIBUTION FROM CAPITAL FUND | 0 | 0 | 0 | 0 | 0 | 0 |
| 42 TOTAL SANITARY SEWERS | | 294,900 | 339,900 | 260,894 | 270,900 | 276,318 | 281,844 |
| 43 GARBAGE COLLECTION & DISPOSAL | | | | | | | |
| 1-43-00-410 | COLLECTION CHARGES - RESIDENTIAL | 74,300 | 74,300 | 75,022 | 74,300 | 75,786 | 77,302 |
| 1-43-00-590 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 43 TOTAL GARBAGE COLLECTION & DISPOSAL | | 74,300 | 74,300 | 75,022 | 74,300 | 75,786 | 77,302 |
| 44 BIG COUNTRY WASTE AUTHORITY | | | | | | | |
| 1-44-00-410 | REGIONAL WASTE SITE FEES | 261,300 | 269,340 | 266,938 | 269,300 | 274,686 | 280,180 |
| 1-44-00-411 | REGIONAL WASTE FEES - SCALE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-44-00-414 | REGIONAL WASTE PENALTIES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-44-00-415 | REGIONAL WASTE BCRWA ADMIN FEES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-44-00-590 | REGIONAL WASTE OTHER | 100 | 100 | 0 | 100 | 100 | 100 |
| 44 TOTAL REGIONAL WASTE | | 261,400 | 269,440 | 266,938 | 269,400 | 274,786 | 280,280 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|--|---------------|---------------|---------------|---------------|---------------|---------------|
| 51 F.C.S.S. | | | | | | | |
| 1-51-00-402 | PROGRAM REVENUE - OTHER | 1,200 | 1,200 | 1,031 | 1,200 | 1,224 | 1,248 |
| 1-51-00-410 | SUPPLY & SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-51-00-561 | VAN RENTAL | 440 | 400 | 690 | 600 | 612 | 624 |
| 1-51-00-590 | FCSS OTHER (AFTER SCHOOL CARE) | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-51-00-591 | OTHER REV & DONATIONS | 500 | 500 | 2,250 | 500 | 500 | 500 |
| 1-51-00-830 | FEDERAL CONDITIONAL | 2,000 | 2,000 | 1,500 | 1,500 | 1,500 | 1,500 |
| 1-51-00-840 | PROVINCIAL CONDITIONAL | 89,800 | 89,800 | 89,798 | 89,800 | 89,800 | 89,800 |
| 1-51-0201-840 | PROVINCIAL CONDITIONAL AFTER SCHOOL CA | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-51-00-850 | SPECIAL AREAS MATCHING FUNDS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-51-00-920 | TRANSFER FROM OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 51 TOTAL F.C.S.S. | | 93,940 | 93,900 | 95,269 | 93,600 | 93,636 | 93,673 |
| 56 CEMETERY | | | | | | | |
| 1-56-00-410 | CHARGES | 13,800 | 14,600 | 13,396 | 13,300 | 13,566 | 13,837 |
| 1-56-00-590 | OTHER | 100 | 100 | 705 | 300 | 306 | 312 |
| 1-56-00-920 | TRANSFER FROM CAPITAL RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 56 TOTAL CEMETERY | | 13,900 | 14,700 | 14,101 | 13,600 | 13,872 | 14,149 |
| 61-02 COMMERCIAL OFFICE BUILDING | | | | | | | |
| 1-61-02-560 | RENT OR LEASE | 0 | 0 | 0 | 0 | 0 | 0 |
| 61-02 TOTAL COMMERCIAL OFFICE BUILDING | | 0 | 0 | 0 | 0 | 0 | 0 |
| 61-03 TOURISM | | | | | | | |
| 1-61-03-410 | SALES OF GOODS & SERVICES | 1,400 | 1,400 | 1,157 | 1,400 | 1,400 | 1,400 |
| 1-61-03-590 | TOURISM OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-61-03-840 | PROVINCIAL GRANT | 0 | 0 | 0 | 0 | 0 | 0 |
| 61 TOTAL TOURISM | | 1,400 | 1,400 | 1,157 | 1,400 | 1,400 | 1,400 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 61-04 BUSINESS & COMMUNICATIONS | | | | | | | |
| 1-61-04-410 | SALES OF GOODS & SERVICES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-590 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-830 | FEDERAL CONDITIONAL GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-840 | PROVINCIAL CONDITIONAL GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-850 | LOCAL GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-61-04-920 | TRANSFER FROM CONTINGENCY RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 61 TOTAL BUSINESS & COMMUNICATIONS | | 0 | 0 | 0 | 0 | 0 | 0 |
| 62 VISITOR INFORMATION CENTRE | | | | | | | |
| 1-62-00-410 | SALE OF GOODS | 16,100 | 17,100 | 20,313 | 18,000 | 18,360 | 18,727 |
| 1-62-00-590 | OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-62-00-840 | PROVINCIAL CONDITIONAL GRANT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-62-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 0 | 0 | 0 | 0 | 0 |
| 66 TOTAL VISITOR INFORMATION CENTRE | | 16,100 | 17,100 | 20,313 | 18,000 | 18,360 | 18,727 |
| 66 SUBDIVISION | | | | | | | |
| 1-66-00-400 | SALE OF LAND | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-410 | SERVICE & SUPPLIES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-590 | SUBDIVISION REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-920 | TRANSFER FROM CONTINGENCY RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-66-00-960 | RECOVERIES FROM OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| 66 TOTAL SUBDIVISION | | 0 | 0 | 0 | 0 | 0 | 0 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 72 RECREATION & PARKS FACILITIES | | | | | | | |
| 1-72-00-410 | SALES & USER FEES | 1,600 | 1,600 | 1,502 | 1,600 | 1,632 | 1,665 |
| 1-72-00-430 | PROGRAM REVENUE | 5,000 | 5,100 | 0 | 2,600 | 2,652 | 2,705 |
| 1-72-00-591 | RECREATION DONATIONS | 3,000 | 0 | 1,500 | 0 | 0 | 0 |
| 1-72-00-830 | FEDERAL CONDITIONAL GRANTS | 10,000 | 12,600 | 4,973 | 14,000 | 14,000 | 14,000 |
| 1-72-00-840 | PROVINCIAL CONDITIONAL GRANTS | 7,000 | 14,000 | 0 | 14,000 | 76,500 | 14,000 |
| 1-72-00-850 | LOCAL GRANTS | 90,546 | 90,500 | 90,000 | 289,500 | 115,500 | 205,500 |
| 1-72-00-920 | TRANSFER FROM OPERATING RESERVE | 0 | 0 | 0 | 63,800 | 0 | 0 |
| 1-72-00-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 1-72-00-940 | TRANSFER FROM CAPITAL RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-00-990 | OTHER REVENUE | 0 | 0 | 55,415 | 0 | 0 | 0 |
| 1-72-00-998 | WORK BILLED TO OTHERS | 6,900 | 7,000 | 7,560 | 7,200 | 7,344 | 7,491 |
| 1-72-01-410 | POOL SALES & USER FEES | 56,700 | 55,800 | 59,642 | 57,400 | 58,548 | 59,719 |
| 1-72-01-419 | POOL RETAIL SALES | 2,200 | 2,200 | 3,021 | 2,200 | 2,244 | 2,289 |
| 1-72-01-560 | POOL RENTAL REVENUE | 5,600 | 5,600 | 6,362 | 6,100 | 6,222 | 6,346 |
| 1-72-01-590 | SWIMMING POOL DONATIONS | 200 | 200 | 1,045 | 200 | 200 | 200 |
| 1-72-01-840 | SWIMMING POOL PROV CONDITIONAL | 0 | 5,000 | 0 | 18,000 | 0 | 0 |
| 1-72-01-990 | SWIMMING POOL OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-02-410 | ARENA ADVERTISING REV (SIGNS) | 10,900 | 11,400 | 12,750 | 12,100 | 12,342 | 12,589 |
| 1-72-02-411 | SUPPLIES TO OTHER DEPTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-02-560 | ARENA RENTAL REVENUE | 95,500 | 90,200 | 82,500 | 87,200 | 88,944 | 90,723 |
| 1-72-02-562 | ARENA LOBBY & CONCESSION | 3,100 | 3,100 | 3,000 | 3,100 | 3,162 | 3,225 |
| 1-72-02-590 | ARENA DONATIONS | 3,100 | 3,200 | 4,000 | 3,150 | 3,300 | 3,300 |
| 1-72-02-840 | ARENA PROVINCIAL CONDITIONAL | 53,500 | 25,000 | 0 | 63,500 | 0 | 0 |
| 1-72-02-920 | ARENA DRAWN FROM OPERATING RES | 53,500 | 15,000 | 0 | 72,500 | 0 | 0 |
| 1-72-04-410 | CURLING RINK SALE OF SERVICES | 42,100 | 38,200 | 47,000 | 39,300 | 40,086 | 40,888 |
| 1-72-04-560 | CURLING RINK RENTAL REVENUE | 6,900 | 6,600 | 5,000 | 6,300 | 6,426 | 6,555 |
| 1-72-04-990 | CURLING RINK OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-05-560 | BALL DIAMOND REVENUE | 6,000 | 6,000 | 6,313 | 6,300 | 6,426 | 6,555 |
| 1-72-05-591 | BALL DIAMOND DONATIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-06-850 | GOLF COURSE GRANT FROM LOCAL GOVT | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-06-960 | GOLF COURSE RECOVERIES FROM OPERATIN | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-07-410 | FOX LAKE SALES REVENUE | 3,000 | 3,000 | 3,304 | 3,000 | 3,060 | 3,121 |
| 1-72-07-419 | FOX LAKE RETAIL SALES | 0 | 600 | 511 | 600 | 612 | 624 |
| 1-72-07-560 | FOX LAKE RENTAL REVENUE | 54,400 | 67,100 | 103,247 | 80,000 | 81,600 | 83,232 |
| 1-72-07-591 | FISH STOCKING DONATIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-07-920 | FOX LAKE DRAWN FROM OPERATING RES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-08-990 | PARKS OTHER REVENUE | 0 | 0 | 1,302 | 0 | 0 | 0 |
| 1-72-09-560 | TRAILER PARK RENTAL REVENUE | 1,700 | 0 | 0 | 0 | 0 | 0 |
| 1-72-09-590 | TRAILER PARK OTHER REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-10-410 | PLAYGROUND PROGRAM REVENUE | 15,700 | 12,800 | 12,570 | 12,900 | 13,158 | 13,421 |
| 1-72-10-591 | PLAYGROUND PROGRAM DONATIONS | 2,500 | 2,500 | 1,000 | 1,000 | 1,000 | 1,000 |
| 1-72-11-410 | COMMUNITIES IN BLOOM REVENUE | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-72-13-560 | HKH PIONEER PARK REVENUE | 7,500 | 0 | 448 | 0 | 0 | 0 |
| 1-72-14-560 | SOCCER FIELDS REVENUE | 2,035 | 2,000 | 2,035 | 2,000 | 2,040 | 2,081 |
| 72 TOTAL REC. & PARKS FACILITIES | | 550,181 | 486,300 | 516,000 | 969,550 | 546,998 | 581,228 |
| 74 MUSEUM | | | | | | | |
| 1-74-01-410 | PAYROLL | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-01-840 | PROVINCIAL CONDITIONAL GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL MUSEUM | | 0 | 0 | 0 | 0 | 0 | 0 |

| ACCOUNT NUMBER | OPERATING REVENUES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|-------------------------------------|--------------------------------------|------------------|-------------------|------------------|------------------|------------------|------------------|
| 74 LIBRARY | | | | | | | |
| 1-74-02-410 | PAYROLL | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-02-590 | LIBRARY OTHER | 0 | 0 | 511 | 6,200 | 0 | 0 |
| 1-74-02-840 | PROVINCIAL CONDITIONAL | 0 | 0 | 0 | 0 | 50,000 | 51,000 |
| 1-74-02-850 | FROM OTHER LOCAL GOVERNMENTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL LIBRARY | | 0 | 0 | 511 | 6,200 | 50,000 | 51,000 |
| 74 CENTENNIAL PLACE | | | | | | | |
| 1-74-08-560 | SALES REVENUE | 14,200 | 12,600 | 13,355 | 12,200 | 12,444 | 12,693 |
| 1-74-08-561 | LEASE AGREEMENT REVENUE | 19,000 | 20,000 | 17,476 | 18,500 | 19,500 | 20,500 |
| 1-74-08-590 | OTHER REVENUE | 0 | 0 | 81 | 0 | 0 | 0 |
| 1-74-08-591 | SPONSORSHIPS / NAMING RIGHTS | 26,500 | 32,500 | 23,821 | 24,000 | 24,000 | 24,000 |
| 1-74-08-830 | FEDERAL CONDITIONAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-08-840 | PROVINCIAL CONDITIONAL | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 1-74-08-850 | LOCAL GRANTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-08-930 | DRAWN FROM DEFERRED | 0 | 0 | 0 | 11,750 | 0 | 0 |
| 1-74-08-940 | DRAWN FROM CAPITAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-0801-561 | FITNESS CENTRE FEES | 34,900 | 35,000 | 27,500 | 32,400 | 33,048 | 33,709 |
| 1-74-0801-591 | FITNESS CENTRE DONATIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL CENTENNIAL PLACE | | 94,600 | 120,100 | 82,233 | 98,850 | 88,992 | 90,902 |
| 74 COMMUNITY CENTRE | | | | | | | |
| 1-74-09-415 | SALES (POP) | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-09-560 | RENTAL REVENUE | 44,300 | 40,900 | 40,000 | 40,900 | 41,718 | 42,552 |
| 1-74-09-591 | DONATIONS | 0 | 0 | 4,100 | 0 | 350,000 | 0 |
| 1-74-09-840 | FEDERAL CONDITIONAL | 0 | 0 | 0 | 0 | 500,000 | 0 |
| 1-74-09-840 | PROVINCIAL CONDITIONAL - | 0 | 0 | 0 | 13,000 | 350,000 | 0 |
| 1-74-09-920 | TRANS FROM OPERATING CONTINGENCY | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-09-930 | DRAWN FROM DEFERRED REVENUE - DONATI | 0 | 50,000 | 36,930 | 38,000 | 0 | 0 |
| 1-74-09-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL COMMUNITY CENTRE | | 44,300 | 90,900 | 81,030 | 91,900 | 1,241,718 | 42,552 |
| 74 LIONS HALL | | | | | | | |
| 1-74-10-560 | RENTAL REVENUE | 4,800 | 4,600 | 4,191 | 4,600 | 4,600 | 4,600 |
| 1-74-10-590 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-74-10-920 | DRAW FROM OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL LIONS HALL | | 4,800 | 4,600 | 4,191 | 4,600 | 4,600 | 4,600 |
| 1-97-00-910 | RESERVES | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | | 9,662,126 | 11,174,976 | 9,636,324 | 9,789,245 | 9,797,418 | 9,720,432 |
| TRANSFER FROM OPERATING (920 ACCTS) | | | | | | | |
| TRANSFER TO CAPITAL (762 ACCTS) | | - | 754,000 | | 50,000 | 715,400 | - |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--------------------------------|---|----------------|----------------|----------------|----------------|----------------|----------------|
| COUNCIL | | | | | | | |
| 2-11-00-110 | WAGES | 85,600 | 88,400 | 78,124 | 88,000 | 89,760 | 91,555 |
| 2-11-00-130 | BENEFITS | 4,100 | 4,200 | 1,383 | 4,200 | 4,284 | 4,370 |
| 2-11-00-133 | NON T4 BENEFITS | 700 | 700 | 549 | 700 | 714 | 728 |
| 2-11-00-211 | TRAVEL & SUBSISTENCE | 17,700 | 20,700 | 14,720 | 20,700 | 21,114 | 21,536 |
| 2-11-00-500 | GOODS | 13,800 | 11,300 | 5,724 | 14,200 | 10,984 | 11,204 |
| 2-11-00-990 | OTHER (ELECTION) | 6,000 | 1,000 | 114 | 1,000 | 1,020 | 6,040 |
| 2-11-00-999 | MAYOR - PUBLIC RELATIONS, PROMOTIONS | 5,000 | 4,000 | 3,655 | 4,000 | 4,080 | 4,162 |
| 11 TOTAL COUNCIL | | 132,900 | 130,300 | 104,269 | 132,800 | 131,956 | 139,595 |
| 12 ADMINISTRATION | | | | | | | |
| 2-12-00-110 | SALARIES | 291,400 | 298,000 | 267,828 | 305,000 | 311,100 | 317,322 |
| 2-12-00-111 | CASUAL LABOUR | 9,300 | 8,500 | 6,950 | 9,000 | 9,180 | 9,364 |
| 2-12-00-130 | EMPLOYEE GOVT BENEFITS | 23,000 | 15,200 | 8,057 | 15,700 | 16,014 | 16,334 |
| 2-12-00-131 | CASUAL LABOUR BENEFITS | 600 | 600 | 0 | 600 | 612 | 624 |
| 2-12-00-133 | EMPLOYEE NON T4 BENEFITS | 48,700 | 52,300 | 45,117 | 50,700 | 51,714 | 52,748 |
| 2-12-00-135 | BENEFITS LONG TERM DISABILITY EMPLOYEES | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-200 | PAYROLL COSTS | 1,900 | 1,900 | 815 | 1,900 | 1,938 | 1,977 |
| 2-12-00-201 | WORKERS COMPENSATION | 29,600 | 21,700 | 20,541 | 32,500 | 33,150 | 33,813 |
| 2-12-00-211 | TRAVEL & SUBSISTENCE | 8,400 | 5,050 | 4,996 | 9,100 | 9,282 | 9,468 |
| 2-12-00-212 | STAFF TRAINING | 6,500 | 5,700 | 5,841 | 7,200 | 7,344 | 7,491 |
| 2-12-00-215 | FREIGHT & POSTAGE | 9,900 | 9,900 | 7,623 | 9,900 | 10,098 | 10,300 |
| 2-12-00-217 | TELEPHONE | 13,800 | 12,600 | 10,198 | 12,600 | 12,852 | 16,609 |
| 2-12-00-220 | ADVERTISING & PRINTING | 8,000 | 6,900 | 4,135 | 6,900 | 7,038 | 7,179 |
| 2-12-00-221 | SUBSCRIPTION & MEMBERSHIP | 6,900 | 7,900 | 7,738 | 8,000 | 8,160 | 8,323 |
| 2-12-00-230 | AUDIT | 32,600 | 32,600 | 25,625 | 32,600 | 32,600 | 32,600 |
| 2-12-00-231 | LEGAL | 2,500 | 2,500 | 495 | 5,000 | 5,100 | 5,202 |
| 2-12-00-232 | CONTRACTED PROFESSIONAL SERVICE | 60,300 | 58,800 | 62,307 | 68,800 | 70,176 | 71,580 |
| 2-12-00-233 | REGIONAL PLANNING SERVICE | 30,500 | 31,100 | 31,063 | 31,700 | 38,700 | 38,700 |
| 2-12-00-250 | CONTRACTED REPAIRS | 5,000 | 5,000 | 1,566 | 5,000 | 5,100 | 5,202 |
| 2-12-00-274 | INSURANCE | 12,000 | 11,900 | 12,961 | 11,900 | 12,138 | 12,381 |
| 2-12-00-280 | ASSESSOR | 42,100 | 43,800 | 23,175 | 43,800 | 43,800 | 43,800 |
| 2-12-00-285 | LAND TITLES OFFICE | 500 | 500 | 250 | 500 | 510 | 520 |
| 2-12-00-500 | GOODS | 8,000 | 9,200 | 7,840 | 8,000 | 8,160 | 8,323 |
| 2-12-00-501 | SOUVENIRS | 4,000 | 4,000 | 1,587 | 4,000 | 4,000 | 4,000 |
| 2-12-00-540 | HEATING | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-541 | POWER | 19,800 | 18,600 | 20,300 | 19,500 | 19,890 | 20,288 |
| 2-12-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-770 | GRANTS TO OTHER ORGANIZATIONS | 211,500 | 126,700 | 126,577 | 127,800 | 130,356 | 132,963 |
| 2-12-00-771 | SENIORS TRANSPORTATION GRANT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-810 | BANK AND INVESTMENT CHARGES | 3,900 | 3,700 | 4,598 | 4,200 | 4,284 | 4,370 |
| 2-12-00-821 | PENSION INTEREST CHARGES | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-963 | GROSS REC. TO OPERATING -WATER | 700 | 6,600 | 6,471 | 2,900 | 2,958 | 3,017 |
| 2-12-00-990 | OTHER | 29,800 | 29,800 | 13,846 | 36,000 | 28,720 | 29,294 |
| 2-12-00-991 | TAX DISCOUNTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-12-00-999 | PUBLIC RELATIONS - PROMOTIONS | 2,300 | 1,400 | 810 | 2,000 | 1,040 | 1,061 |
| 2-12-0001-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 12 TOTAL ADMINISTRATION | | 923,500 | 832,450 | 729,309 | 872,800 | 886,014 | 904,852 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|--------------------------------|--------------|----------------|----------------|----------------|--------------|--------------|
| 12-05 JAPANESE STUDENT EXCHANGE | | | | | | | |
| 2-12-0500-232 | CONTRACTED SERVICES | 500 | 250 | 30 | 250 | 250 | 250 |
| 2-12-0500-500 | GOODS | 4,000 | 4,500 | 2,225 | 4,500 | 4,500 | 4,500 |
| 2-12-0500-990 | OTHER | 600 | 250 | 0 | 250 | 250 | 250 |
| 12-05 TOTAL JAPANESE STUDENT EXCHANGE | | 5,100 | 5,000 | 2,255 | 5,000 | 5,000 | 5,000 |
| 12-08 CARES PROGRAM | | | | | | | |
| 2-12-0800-232 | CONTRACTED SERVICES | 0 | 385,250 | 205,997 | 90,000 | 0 | 0 |
| 2-12-0800-990 | OTHER | 0 | 70,525 | 20,000 | 50,000 | 0 | 0 |
| 12-08 TOTAL CARES PROGRAM | | 0 | 455,775 | 225,997 | 140,000 | 0 | 0 |
| 21 POLICE | | | | | | | |
| 2-21-00-110 | SALARIES | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-21-00-500 | GOODS | 0 | 0 | 0 | 0 | 0 | 0 |
| 21 TOTAL POLICE | | 0 | 0 | 0 | 0 | 0 | 0 |
| 22 SAFETY & RISK MANAGEMENT | | | | | | | |
| 2-22-00-211 | TRAVEL | 0 | 0 | 273 | 0 | 0 | 0 |
| 2-22-00-212 | TRAINING | 1,000 | 1,000 | 950 | 1,000 | 1,020 | 1,040 |
| 2-22-00-221 | MEMBERSHIPS/SUBSCRIPTIONS | 0 | 0 | 149 | 150 | 153 | 156 |
| 2-22-00-250 | CONTRACTED REPAIRS | 600 | 600 | 520 | 600 | 612 | 624 |
| 2-22-00-500 | GOODS | 2,100 | 1,970 | 1,098 | 2,000 | 2,040 | 2,081 |
| 24 TOTAL SAFETY & RISK MANAGEMENT | | 3,700 | 3,570 | 2,990 | 3,750 | 3,825 | 3,902 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 23 FIRE | | | | | | | |
| 2-23-00-110 | SALARIES | 14,900 | 15,250 | 12,206 | 15,400 | 15,708 | 16,022 |
| 2-23-00-111 | FIRE FIGHTER WAGES | 78,000 | 80,670 | 85,427 | 88,400 | 90,968 | 92,787 |
| 2-23-00-130 | EMPLOYEE GOVT BENEFITS | 1,300 | 900 | 0 | 1,000 | 1,020 | 1,040 |
| 2-23-00-131 | FIRE FIGHTER GOVT BENEFITS | 8,600 | 8,600 | 3,116 | 8,600 | 8,772 | 8,947 |
| 2-23-00-133 | NON T4 BENEFITS & MEDICAL | 4,100 | 4,200 | 1,385 | 4,100 | 4,182 | 4,266 |
| 2-23-00-211 | TRAVEL | 10,500 | 7,000 | 6,379 | 7,000 | 7,140 | 7,283 |
| 2-23-00-212 | TRAINING | 8,800 | 12,300 | 7,470 | 12,300 | 12,546 | 12,797 |
| 2-23-00-215 | FREIGHT | 600 | 400 | 260 | 400 | 408 | 416 |
| 2-23-00-217 | TELEPHONE | 5,200 | 7,500 | 6,800 | 8,200 | 10,364 | 8,571 |
| 2-23-00-220 | ADVERTISING | 1,200 | 1,000 | 948 | 1,000 | 1,020 | 1,040 |
| 2-23-00-221 | SUBSCRIPTION & MEMBERSHIP | 700 | 700 | 360 | 700 | 714 | 728 |
| 2-23-00-232 | CONTRACTED SERVICES | 31,500 | 21,400 | 18,688 | 21,500 | 23,130 | 23,593 |
| 2-23-00-250 | CONTRACTED REPAIRS | 16,000 | 19,000 | 16,000 | 19,000 | 19,380 | 19,768 |
| 2-23-00-255 | CONTRACTED VEHICLE REPAIRS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-23-00-274 | INSURANCE | 7,900 | 11,200 | 11,196 | 11,200 | 11,424 | 11,652 |
| 2-23-00-275 | PREVENTION & INVESTIGATION | 600 | 600 | 315 | 600 | 612 | 624 |
| 2-23-00-500 | GOODS | 16,200 | 18,200 | 15,905 | 18,200 | 18,564 | 18,935 |
| 2-23-00-521 | PETROLEUM PRODUCTS | 5,400 | 7,900 | 8,700 | 8,800 | 8,976 | 9,156 |
| 2-23-00-523 | VEHICLE GOODS | 0 | 0 | 204 | 0 | 0 | 0 |
| 2-23-00-540 | HEATING | 7,400 | 7,600 | 10,550 | 8,500 | 8,670 | 8,843 |
| 2-23-00-541 | POWER | 9,700 | 9,200 | 11,200 | 10,500 | 10,710 | 10,924 |
| 2-23-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-23-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-23-00-963 | GROSS REC. TO OPERATING -WATER | 13,400 | 13,400 | 12,559 | 13,700 | 13,974 | 14,253 |
| 2-23-00-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-23-0000-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 23 TOTAL FIRE | | 242,000 | 247,020 | 229,667 | 259,100 | 268,282 | 271,648 |
| 23-02 FIRE - ECETP TRAINING GRANT | | | | | | | |
| 2-23-02-212 | TRAINING | 5,300 | 5,900 | 7,063 | 8,000 | 5,000 | 5,000 |
| 2-23-02-215 | FREIGHT | 800 | 200 | 68 | 200 | 200 | 200 |
| 2-23-02-232 | CONTRACTED SERVICES | 12,800 | 12,900 | 300 | 17,400 | 8,800 | 8,800 |
| 2-23-02-500 | GOODS | 1,000 | 1,000 | 0 | 2,000 | 1,000 | 1,000 |
| 2-23-02-764 | ADDED TO OPERATING RESERVE | 10,000 | 0 | 0 | 0 | 0 | 0 |
| 23 TOTAL FIRE - ECETP | | 29,900 | 20,000 | 7,431 | 27,600 | 15,000 | 15,000 |
| 24 EMERGENCY MANAGEMENT | | | | | | | |
| 2-24-00-212 | TRAINING | 2,000 | 2,000 | 168 | 5,000 | 2,100 | 2,142 |
| 2-24-00-500 | GOODS | 1,000 | 900 | 1,161 | 900 | 918 | 936 |
| 2-24-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-24-00-990 | OTHER | 100 | 100 | 0 | 100 | 102 | 104 |
| 2-24-0000-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 24 TOTAL EMERGENCY MANAGEMENT | | 3,100 | 3,000 | 1,329 | 6,000 | 3,120 | 3,182 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|------------------------------------|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 26 BY-LAW ENFORCEMENT | | | | | | | |
| 2-26-00-110 | SALARIES | 48,600 | 49,600 | 47,564 | 50,000 | 51,000 | 52,020 |
| 2-26-00-130 | EMPLOYEE GOVT BENEFITS | 4,400 | 3,000 | 2,061 | 3,100 | 3,162 | 3,225 |
| 2-26-00-133 | NON T4 BENEFITS | 9,400 | 9,700 | 13,197 | 9,200 | 9,384 | 9,572 |
| 2-26-00-211 | TRAVEL | 1,300 | 0 | 0 | 1,300 | 1,326 | 1,353 |
| 2-26-00-212 | TRAINING | 1,000 | 0 | 0 | 1,000 | 1,020 | 1,040 |
| 2-26-00-215 | FREIGHT | 600 | 600 | 690 | 700 | 714 | 728 |
| 2-26-00-217 | TELEPHONE | 800 | 800 | 598 | 800 | 816 | 832 |
| 2-26-00-220 | ADVERTISING | 1,400 | 1,100 | 1,034 | 1,100 | 1,122 | 1,144 |
| 2-26-00-221 | MEMBERSHIP | 200 | 200 | 185 | 200 | 204 | 208 |
| 2-26-00-231 | LEGAL EXPENSE | 1,000 | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 2-26-00-232 | CONTRACTED PROFESSIONAL SERVICES | 18,000 | 3,000 | 1,121 | 3,000 | 3,060 | 3,121 |
| 2-26-00-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-26-00-255 | CONTRACTED VEHICLE REPAIRS | 400 | 400 | 0 | 400 | 408 | 416 |
| 2-26-00-274 | INSURANCE | 530 | 500 | 464 | 500 | 510 | 520 |
| 2-26-00-500 | GOODS | 1,300 | 1,000 | 1,589 | 1,000 | 1,020 | 1,040 |
| 2-26-00-521 | PETROLEUM PRODUCTS | 2,000 | 1,800 | 1,970 | 2,000 | 2,040 | 2,081 |
| 2-26-00-523 | VEHICLE GOODS | 500 | 500 | 217 | 500 | 510 | 520 |
| 2-26-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-26-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-26-00-998 | WORK BILLED TO OTHERS | 3,000 | 3,000 | 7,879 | 3,000 | 3,060 | 3,121 |
| 26 TOTAL BY-LAW ENFORCEMENT | | 94,430 | 76,200 | 78,570 | 78,800 | 80,376 | 81,984 |
| 28 ANIMAL CONTROL | | | | | | | |
| 2-28-00-110 | SALARIES | 11,200 | 11,400 | 9,154 | 11,500 | 11,730 | 11,965 |
| 2-28-00-130 | EMPLOYEE GOVT BENEFITS | 1,000 | 700 | 0 | 700 | 714 | 728 |
| 2-28-00-133 | NON T4 BENEFITS | 2,200 | 2,200 | 0 | 2,100 | 2,142 | 2,185 |
| 2-28-00-215 | POSTAGE | 1,000 | 700 | 558 | 700 | 714 | 728 |
| 2-28-00-220 | ADVERTISING | 600 | 300 | 331 | 300 | 306 | 312 |
| 2-28-00-232 | CONTRACTED SERVICES | 1,400 | 1,400 | 970 | 1,400 | 1,428 | 1,457 |
| 2-28-00-500 | GOODS | 1,000 | 1,000 | 291 | 1,000 | 1,020 | 1,040 |
| 2-28-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-28-00-770 | GRANTS TO OTHER AGENCIES | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| 28 TOTAL ANIMAL CONTROL | | 25,900 | 25,200 | 18,805 | 25,200 | 25,554 | 25,915 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|--------------------------------|----------------|------------------|----------------|----------------|------------------|----------------|
| 31 COMMON SERVICES - PUBLIC WORKS | | | | | | | |
| 2-31-00-110 | SALARIES | 157,400 | 224,600 | 243,267 | 212,400 | 216,648 | 220,981 |
| 2-31-00-111 | SEASONAL SALARIES | 5,700 | 3,500 | 3,558 | 3,600 | 3,672 | 3,745 |
| 2-31-00-130 | EMPLOYEE GOVT BENEFITS | 14,000 | 14,000 | 12,834 | 13,900 | 14,178 | 14,462 |
| 2-31-00-131 | SEASONAL EMPLOYEE BENEFITS | 400 | 200 | 0 | 300 | 306 | 312 |
| 2-31-00-133 | EMPLOYEE NON T4 BENEFITS | 28,600 | 44,700 | 73,900 | 40,200 | 41,004 | 41,824 |
| 2-31-00-211 | TRAVEL | 2,100 | 2,100 | 0 | 2,100 | 2,142 | 2,185 |
| 2-31-00-212 | TRAINING | 1,400 | 1,400 | 0 | 1,400 | 1,428 | 1,457 |
| 2-31-00-215 | FREIGHT | 900 | 1,000 | 1,271 | 1,100 | 1,122 | 1,144 |
| 2-31-00-217 | TELEPHONE AND COMMUNICATIONS | 2,800 | 3,000 | 4,600 | 3,000 | 3,060 | 3,121 |
| 2-31-00-220 | ADVERTISING & PRINTING | 1,300 | 1,000 | 725 | 1,000 | 1,020 | 1,040 |
| 2-31-00-232 | CONTRACTED SERVICES | 3,600 | 3,600 | 3,936 | 3,800 | 3,876 | 3,954 |
| 2-31-00-250 | CONTRACTED REPAIRS | 4,000 | 2,500 | 10,379 | 10,000 | 10,200 | 10,404 |
| 2-31-00-253 | CONTRACTED EQUIPMENT REPAIRS | 7,000 | 25,000 | 41,010 | 15,000 | 15,300 | 15,606 |
| 2-31-00-255 | CONTRACTED VEHICLE REPAIRS | 4,500 | 4,500 | 5,227 | 4,500 | 4,590 | 4,682 |
| 2-31-00-263 | EQUIPMENT LEASE | 33,400 | 38,900 | 35,500 | 41,700 | 41,700 | 41,700 |
| 2-31-00-274 | INSURANCE | 24,600 | 22,000 | 20,837 | 25,600 | 26,112 | 26,634 |
| 2-31-00-500 | GOODS | 12,000 | 12,000 | 13,000 | 12,000 | 12,240 | 12,485 |
| 2-31-00-521 | PETROLEUM PRODUCTS | 42,700 | 42,200 | 49,000 | 46,800 | 47,736 | 48,691 |
| 2-31-00-522 | EQUIPMENT GOODS | 6,400 | 8,400 | 7,538 | 9,300 | 9,486 | 9,676 |
| 2-31-00-523 | VEHICLE GOODS | 10,700 | 11,400 | 9,000 | 10,200 | 10,404 | 10,612 |
| 2-31-00-540 | HEATING | 5,800 | 5,400 | 10,000 | 12,000 | 12,240 | 12,485 |
| 2-31-00-541 | POWER | 4,700 | 4,400 | 4,694 | 13,200 | 13,464 | 13,733 |
| 2-31-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-31-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-31-00-963 | WATER | 810 | 700 | 650 | 700 | 714 | 728 |
| 2-31-00-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-31-00-998 | WORK BILLED TO OTHERS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-31-0000-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 31 TOTAL COMMON SERVICES - PUBLIC WORKS | | 374,810 | 476,500 | 550,926 | 483,800 | 492,642 | 501,661 |
| 32 STREETS & ROADS | | | | | | | |
| 2-32-00-110 | SALARIES | 144,800 | 90,500 | 75,348 | 85,700 | 87,414 | 89,162 |
| 2-32-00-111 | SEASONAL SALARIES | 2,800 | 5,300 | 3,927 | 5,400 | 5,508 | 5,618 |
| 2-32-00-130 | EMPLOYEE GOVT BENEFITS | 12,900 | 5,500 | 2,258 | 5,500 | 5,610 | 5,722 |
| 2-32-00-131 | SEASONAL EMPLOYEE BENEFITS | 200 | 400 | 0 | 400 | 408 | 416 |
| 2-32-00-133 | EMPLOYEE NON T4 BENEFITS | 26,300 | 17,500 | 0 | 15,800 | 16,116 | 16,438 |
| 2-32-00-215 | FREIGHT | 3,400 | 3,700 | 1,636 | 2,500 | 2,550 | 2,601 |
| 2-32-00-232 | CONTRACTED SERVICES | 2,500 | 4,300 | 2,718 | 4,300 | 4,386 | 4,474 |
| 2-32-00-250 | CONTRACTED REPAIR | 135,000 | 165,000 | 159,057 | 139,500 | 142,290 | 145,136 |
| 2-32-00-253 | CONTRACTED EQUIPMENT REPAIRS | 7,500 | 7,500 | 9,860 | 7,500 | 7,650 | 7,803 |
| 2-32-00-255 | CONTRACTED VEHICLE REPAIRS | 1,500 | 1,500 | 353 | 1,500 | 1,530 | 1,561 |
| 2-32-00-500 | GOODS | 54,000 | 54,000 | 49,500 | 54,000 | 55,080 | 56,182 |
| 2-32-00-522 | EQUIPMENT GOODS | 1,800 | 2,500 | 1,800 | 2,200 | 2,244 | 2,289 |
| 2-32-00-523 | VEHICLE GOODS | 2,500 | 2,500 | 1,090 | 2,500 | 2,550 | 2,601 |
| 2-32-00-553 | STREET LIGHTS | 102,000 | 101,400 | 103,900 | 104,000 | 106,080 | 108,202 |
| 2-32-00-630 | LOSS ON DISPOSAL OF TCA | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-32-00-762 | TRANSFER TO CAPITAL | 0 | 729,000 | 0 | 0 | 715,400 | 0 |
| 2-32-00-764 | ADDED TO OPERATING RESERVES | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-32-00-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-32-00-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 32 TOTAL STREETS & ROADS | | 497,200 | 1,190,600 | 411,446 | 430,800 | 1,154,816 | 448,204 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 33 AIRPORT | | | | | | | |
| 2-33-00-110 | SALARIES | 4,000 | 2,100 | 4,424 | 1,900 | 1,938 | 1,977 |
| 2-33-00-111 | SEASONAL SALARIES | 3,800 | 4,000 | 1,444 | 4,100 | 4,182 | 4,266 |
| 2-33-00-130 | EMPLOYEE GOVT BENEFITS | 400 | 100 | 0 | 100 | 102 | 104 |
| 2-33-00-131 | SEASONAL EMPLOYEE GOVT BENEFITS | 300 | 300 | 0 | 300 | 306 | 312 |
| 2-33-00-133 | EMPLOYEE NON T-4 BENEFITS | 800 | 400 | 0 | 400 | 408 | 416 |
| 2-33-00-215 | FREIGHT | 100 | 100 | 0 | 100 | 102 | 104 |
| 2-33-00-217 | TELEPHONE / RADIO LICENSE | 50 | 50 | 253 | 50 | 51 | 52 |
| 2-33-00-232 | CONTRACTED SERVICES | 4,100 | 2,800 | 2,060 | 2,800 | 2,856 | 2,913 |
| 2-33-00-250 | CONTRACTED REPAIRS | 2,000 | 6,500 | 519 | 5,300 | 5,406 | 5,514 |
| 2-33-00-274 | INSURANCE | 2,300 | 3,500 | 3,475 | 3,500 | 3,570 | 3,641 |
| 2-33-00-500 | GOODS | 3,700 | 2,200 | 1,394 | 2,200 | 2,244 | 2,289 |
| 2-33-00-540 | HEATING | 1,900 | 1,700 | 2,200 | 1,800 | 1,836 | 1,873 |
| 2-33-00-541 | POWER | 7,400 | 6,800 | 6,900 | 7,100 | 7,242 | 7,387 |
| 2-33-00-542 | AIRPORT WATER & SEWER | 500 | 500 | 400 | 500 | 510 | 520 |
| 2-33-00-762 | TRANSFER TO AIRPORT CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-33-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-33-00-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 33 TOTAL AIRPORT | | 31,350 | 31,050 | 23,068 | 30,150 | 30,753 | 31,368 |
| 41 WATER SUPPLY & TREATMENT | | | | | | | |
| 2-41-01-300 | WATER CHARGES FROM COMMISSION | 958,000 | 947,900 | 860,586 | 915,800 | 934,116 | 952,798 |
| 2-41-01-541 | POWER | 23,200 | 23,400 | 23,200 | 23,300 | 23,766 | 24,241 |
| 41 TOTAL WATER PLANT & TREATMENT | | 981,200 | 971,300 | 883,786 | 939,100 | 957,882 | 977,040 |
| 41 WATER LINES & DISTRIBUTION | | | | | | | |
| 2-41-02-110 | SALARIES | 108,100 | 136,800 | 100,765 | 133,600 | 136,272 | 138,997 |
| 2-41-02-111 | SEASONAL SALARIES | 2,800 | 2,900 | 4,369 | 3,000 | 3,060 | 3,121 |
| 2-41-02-130 | EMPLOYEE GOVT BENEFITS | 10,700 | 9,500 | 1,517 | 9,600 | 9,792 | 9,988 |
| 2-41-02-131 | SEASONAL EMPLOYEE GOVT BENEFITS | 200 | 200 | 0 | 200 | 204 | 208 |
| 2-41-02-133 | EMPLOYEE NON T4 BENEFITS | 21,200 | 25,900 | 2,328 | 23,700 | 24,174 | 24,657 |
| 2-41-02-211 | TRAVEL & TRAINING | 4,500 | 4,500 | 3,615 | 4,500 | 4,590 | 4,682 |
| 2-41-02-215 | FREIGHT & POSTAGE | 9,200 | 9,200 | 9,175 | 9,200 | 9,384 | 9,572 |
| 2-41-02-220 | ADVERTISING | 2,400 | 1,200 | 1,237 | 1,200 | 1,224 | 1,248 |
| 2-41-02-232 | CONTRACTED PROFESSIONAL SERVICES | 8,500 | 7,700 | 5,794 | 7,700 | 7,854 | 8,011 |
| 2-41-02-250 | CONTRACTED REPAIRS | 19,200 | 19,200 | 21,944 | 19,200 | 19,584 | 19,976 |
| 2-41-02-500 | GOODS | 25,800 | 25,800 | 31,562 | 25,800 | 26,316 | 26,842 |
| 2-41-02-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-41-02-764 | ADDED TO OPERATING RESERVE | 50,000 | 40,000 | 0 | 50,000 | 50,000 | 50,000 |
| 2-41-02-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-41-02-998 | WORK BILLED TO OTHERS | 20,000 | 20,000 | 0 | 20,000 | 20,400 | 20,808 |
| 2-41-00-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 41 TOTAL WATER LINES & DIST. | | 282,600 | 302,900 | 182,307 | 307,700 | 312,854 | 318,111 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---------------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 42 SANITARY SEWERS | | | | | | | |
| 2-42-00-110 | SALARIES | 56,700 | 34,600 | 24,754 | 32,700 | 33,354 | 34,021 |
| 2-42-00-130 | EMPLOYEE GOVT BENEFITS | 5,200 | 2,200 | 0 | 2,200 | 2,244 | 2,289 |
| 2-42-00-133 | EMPLOYEE NON T4 BENEFITS | 10,600 | 7,000 | 0 | 6,300 | 6,426 | 6,555 |
| 2-42-00-215 | FREIGHT & POSTAGE | 500 | 500 | 270 | 500 | 510 | 520 |
| 2-42-00-217 | TELEPHONE | 1,800 | 1,800 | 1,501 | 1,800 | 1,836 | 1,873 |
| 2-42-00-250 | CONTRACTED REPAIRS | 52,500 | 101,000 | 83,263 | 62,500 | 53,750 | 54,825 |
| 2-42-00-274 | INSURANCE | 1,500 | 2,100 | 2,071 | 2,100 | 2,142 | 2,185 |
| 2-42-00-500 | GOODS | 16,800 | 16,800 | 15,402 | 19,500 | 19,890 | 20,288 |
| 2-42-00-540 | HEATING | 1,500 | 1,400 | 1,200 | 1,400 | 1,428 | 1,457 |
| 2-42-00-541 | POWER | 10,400 | 12,100 | 14,000 | 14,400 | 14,688 | 14,982 |
| 2-42-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-42-00-764 | ADDED TO FUNCTION OPERATING RESERVES | 50,000 | 50,000 | 0 | 50,000 | 50,000 | 50,000 |
| 2-37-0000-999 | AMORTIZATION EXPENSE - STORM | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-42-0000-999 | AMORTIZATION EXPENSE - SEWER | 0 | 0 | 0 | 0 | 0 | 0 |
| 42 TOTAL SANITARY SEWERS | | 207,500 | 229,500 | 142,461 | 193,400 | 186,268 | 188,993 |
| 43 GARBAGE COLLECTION | | | | | | | |
| 2-43-00-235 | GARBAGE CHARGES (CONTRACT) | 71,500 | 71,500 | 67,375 | 71,500 | 72,930 | 74,389 |
| 2-43-00-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-43-00-500 | GOODS | 500 | 400 | 312 | 400 | 408 | 416 |
| 43 TOTAL GARBAGE COLLECTION | | 72,000 | 71,900 | 67,687 | 71,900 | 73,338 | 74,805 |
| 44 REGIONAL WASTE SYSTEM | | | | | | | |
| 2-44-00-220 | ADVERTISING | 400 | 0 | 0 | 0 | 0 | 0 |
| 2-44-00-235 | CHARGES FROM BCRWC | 259,600 | 268,500 | 268,487 | 268,500 | 273,870 | 279,347 |
| 2-44-00-250 | CONTRACTED REPAIR | 0 | 0 | 0 | 0 | 0 | 0 |
| 44 TOTAL REGIONAL WASTE SYSTEM | | 260,000 | 268,500 | 268,518 | 268,500 | 273,870 | 279,347 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|---------------------------------------|----------------|----------------|---------------|----------------|----------------|----------------|
| 51 F.C.S.S. ADMINISTRATION | | | | | | | |
| 2-51-01-110 | SALARIES | 33,200 | 33,900 | 23,437 | 34,200 | 34,884 | 35,582 |
| 2-51-01-130 | GOVT BENEFITS | 3,200 | 2,200 | 0 | 2,300 | 2,346 | 2,393 |
| 2-51-01-133 | NON T4 BENEFITS | 6,500 | 4,800 | 0 | 4,600 | 4,692 | 4,786 |
| 2-51-01-211 | TRAVEL | 900 | 900 | 159 | 900 | 900 | 900 |
| 2-51-01-212 | TRAINING | 600 | 600 | 0 | 600 | 600 | 600 |
| 2-51-01-215 | FREIGHT & POSTAGE | 300 | 300 | 270 | 300 | 300 | 300 |
| 2-51-01-217 | TELEPHONE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-51-01-220 | ADVERTISING | 1,600 | 900 | 734 | 900 | 918 | 936 |
| 2-51-01-221 | SUBSCRIPTIONS & MEMBERSHIPS | 400 | 450 | 114 | 500 | 510 | 520 |
| 2-51-01-500 | GOODS | 2,100 | 2,100 | 1,975 | 2,100 | 2,142 | 2,185 |
| 2-51-01-770 | SENIOR CIRCLE UTILITIES GRANT | 800 | 600 | 380 | 600 | 612 | 624 |
| 2-51-01-772 | FCSS - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-51-01-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 51 TOTAL F.C.S.S. ADMINISTRATION | | 49,600 | 46,750 | 27,069 | 47,000 | 47,904 | 48,826 |
| 51 FCSS PROGRAM CO-ORDINATOR | | | | | | | |
| 2-51-02-110 | SALARIES | 34,100 | 34,700 | 27,690 | 35,100 | 35,802 | 36,518 |
| 2-51-02-111 | SEASONAL SALARIES | 1,600 | 1,700 | 1,521 | 1,700 | 1,734 | 1,769 |
| 2-51-02-130 | GOVT BENEFITS | 4,100 | 2,800 | 0 | 2,900 | 2,958 | 3,017 |
| 2-51-02-131 | SEASONAL BENEFITS | 100 | 100 | 8 | 100 | 102 | 104 |
| 2-51-02-133 | NON T4 BENEFITS | 7,000 | 8,300 | 0 | 7,300 | 7,446 | 7,595 |
| 2-51-02-211 | TRAVEL | 1,800 | 1,800 | 190 | 1,800 | 1,836 | 1,873 |
| 2-51-02-212 | TRAINING | 1,300 | 1,300 | 349 | 1,300 | 1,326 | 1,353 |
| 2-51-02-215 | FREIGHT & POSTAGE | 300 | 300 | 282 | 300 | 306 | 312 |
| 2-51-02-217 | TELEPHONE | 360 | 360 | 286 | 400 | 408 | 416 |
| 2-51-02-220 | ADVERTISING | 4,400 | 3,200 | 3,137 | 3,200 | 3,264 | 3,329 |
| 2-51-02-221 | SUBSCRIPTIONS & MEMBERSHIPS | 150 | 150 | 215 | 100 | 102 | 104 |
| 2-51-02-500 | GOODS | 1,200 | 1,200 | 1,185 | 1,200 | 1,224 | 1,248 |
| 2-51-02-510 | PROGRAM DEVELOPMENT | 65,800 | 60,000 | 52,576 | 56,700 | 57,834 | 58,991 |
| 2-51-0201-510 | PROG DEV AFTER SCHOOL CARE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-51-02-521 | PETROLEUM PRODUCTS | 600 | 600 | 476 | 600 | 600 | 600 |
| 2-51-02-772 | FCSS PROGRAM - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-51-02-990 | OTHER | 100 | 100 | 0 | 100 | 102 | 104 |
| 51 TOTAL FCSS PROGRAM COORDINATOR | | 122,910 | 116,610 | 87,916 | 112,800 | 115,044 | 117,333 |
| 51 FCSS YOUTH CLUB SUPPORT | | | | | | | |
| 2-51-03-110 | SALARIES | 31,600 | 32,200 | 31,350 | 32,500 | 33,150 | 33,813 |
| 2-51-03-130 | EMPLOYEE GOVT BENEFITS | 3,500 | 2,600 | 1,681 | 2,700 | 2,754 | 2,809 |
| 2-51-03-133 | EMPLOYEE NON T4 BENEFITS | 6,500 | 7,100 | 11,084 | 6,800 | 6,936 | 7,075 |
| 2-51-03-220 | ADVERTISING | 3,200 | 2,800 | 2,648 | 2,800 | 2,856 | 2,913 |
| 2-51-03-232 | CONTRACTED PROFESSIONAL SERVICE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-51-03-500 | GOODS | 500 | 700 | 502 | 700 | 714 | 728 |
| 2-51-03-990 | PROGRAM EXPENSES | 0 | 0 | 43 | 0 | 0 | 0 |
| TOTAL FCSS YOUTH CLUB SUPPORT | | 45,300 | 45,400 | 47,308 | 45,500 | 46,410 | 47,338 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 51 VAN OPERATION PROGRAM | | | | | | | |
| 2-51-05-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-51-05-255 | CONTRACTED VEHICLE REPAIRS | 1,000 | 850 | 1,726 | 1,300 | 1,326 | 1,353 |
| 2-51-05-274 | INSURANCE | 1,000 | 1,200 | 1,191 | 1,200 | 1,224 | 1,248 |
| 2-51-05-500 | GOODS | 100 | 100 | 87 | 100 | 102 | 104 |
| 2-51-05-521 | PETROLEUM | 0 | 0 | 160 | 100 | 102 | 104 |
| 2-51-05-523 | VEHICLE MAINTENANCE | 800 | 600 | 85 | 500 | 510 | 520 |
| 2-51-05-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 51 TOTAL VAN OPERATIONS | | 2,900 | 2,750 | 3,249 | 3,200 | 3,264 | 3,329 |
| 56 CEMETERY | | | | | | | |
| 2-56-00-110 | SALARIES | 12,800 | 6,900 | 6,435 | 6,900 | 7,038 | 7,179 |
| 2-56-00-111 | SEASONAL SALARIES | 12,700 | 7,900 | 1,636 | 8,200 | 8,364 | 8,531 |
| 2-56-00-130 | EMPLOYEE BENEFITS | 1,300 | 500 | 0 | 500 | 510 | 520 |
| 2-56-00-131 | SEASONAL EMPLOYEE BENEFITS | 900 | 600 | 0 | 600 | 612 | 624 |
| 2-56-00-133 | EMPLOYEE NON T-4 BENEFITS | 2,500 | 1,400 | 0 | 1,300 | 1,326 | 1,353 |
| 2-56-00-220 | ADVERTISING | 400 | 100 | 144 | 100 | 102 | 104 |
| 2-56-00-232 | CONTRACTED PROFESSIONAL SERVICES | 5,000 | 5,000 | 7,491 | 5,000 | 5,100 | 5,202 |
| 2-56-00-250 | CONTRACTED REPAIRS | 300 | 2,500 | 0 | 2,500 | 2,550 | 2,601 |
| 2-56-00-253 | EQUIPMENT REPAIRS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-274 | INSURANCE | 40 | 40 | 42 | 40 | 41 | 42 |
| 2-56-00-500 | CEMETERY GOODS | 7,500 | 7,500 | 985 | 9,000 | 9,180 | 9,364 |
| 2-56-00-521 | CEMETERY PETROLEUM PRODUCTS | 400 | 400 | 0 | 400 | 408 | 416 |
| 2-56-00-762 | CEMETERY TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-990 | CEMETERY OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-56-00-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 56 TOTAL CEMETERY | | 43,840 | 32,840 | 16,733 | 34,540 | 35,231 | 35,935 |
| 61-01 MUNICIPAL PLANNING COMM | | | | | | | |
| 2-61-01-220 | MPC ADVERTISING | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-01-500 | MPC GOODS | 0 | 500 | 0 | 500 | 510 | 520 |
| 2-61-01-990 | MPC OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 61-01 TOTAL MUNICIPAL PLANNING COMM | | 0 | 500 | 0 | 500 | 510 | 520 |
| 61-02 COMMERCIAL OFFICE BUILDING | | | | | | | |
| 2-61-02-250 | COB REPAIRS & MAINTENANCE | 0 | 0 | 88 | 650 | 663 | 676 |
| 2-61-02-274 | COB INSURANCE | 0 | 0 | 0 | 100 | 102 | 104 |
| 2-61-02-500 | COB GOODS | 0 | 0 | 0 | 200 | 204 | 208 |
| 2-61-02-540 | COB HEATING | 0 | 0 | 112 | 1,200 | 1,224 | 1,248 |
| 2-61-02-541 | COB POWER | 0 | 0 | 231 | 1,700 | 1,734 | 1,769 |
| 2-61-02-963 | COB RECOVERIES FROM OPERATING | 0 | 0 | 2,964 | 900 | 918 | 936 |
| 61-02 TOTAL COMMERCIAL OFFICE BUILDING | | 0 | 0 | 3,394 | 4,750 | 4,845 | 4,942 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 61 TOURISM | | | | | | | |
| 2-61-03-110 | SALARIES | 20,400 | 20,800 | 17,861 | 21,000 | 21,420 | 21,848 |
| 2-61-03-130 | EMPLOYEE BENEFITS | 1,900 | 1,300 | 0 | 1,400 | 1,428 | 1,457 |
| 2-61-03-133 | EMPLOYEE NON T-4 BENEFITS | 2,700 | 3,200 | 0 | 2,900 | 2,958 | 3,017 |
| 2-61-03-211 | TRAVEL & TRAINING | 100 | 100 | 0 | 100 | 102 | 104 |
| 2-61-03-215 | FREIGHT & POSTAGE | 800 | 800 | 270 | 800 | 816 | 832 |
| 2-61-03-220 | ADVERTISING & PRINTING | 4,000 | 4,000 | 2,118 | 4,000 | 4,080 | 4,162 |
| 2-61-03-221 | MEMBERSHIPS | 1,400 | 1,400 | 1,369 | 1,400 | 1,428 | 1,457 |
| 2-61-03-232 | CONTRACTED SERVICES | 100 | 100 | 0 | 100 | 102 | 104 |
| 2-61-03-500 | GOODS | 3,000 | 1,000 | 135 | 1,000 | 1,020 | 1,040 |
| 2-61-03-990 | OTHER | 0 | 0 | 43 | 0 | 0 | 0 |
| 61 TOTAL TOURISM | | 34,400 | 32,700 | 21,795 | 32,700 | 33,354 | 34,021 |
| 61 BUSINESS & COMMUNICATIONS | | | | | | | |
| 2-61-04-110 | SALARIES | 81,600 | 83,200 | 83,554 | 84,000 | 85,680 | 87,394 |
| 2-61-04-111 | SEASONAL SALARIES | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-130 | EMPLOYEE BENEFITS | 7,600 | 5,300 | 6,032 | 5,500 | 5,610 | 5,722 |
| 2-61-04-131 | SEASONAL EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-133 | EMPLOYEE NON T-4 BENEFITS | 12,900 | 14,700 | 13,857 | 13,700 | 13,974 | 14,253 |
| 2-61-04-211 | TRAVEL AND SUBSISTENCE | 2,000 | 2,000 | 693 | 2,000 | 2,040 | 2,081 |
| 2-61-04-212 | TRAINING | 1,000 | 1,000 | 970 | 1,000 | 1,020 | 1,040 |
| 2-61-04-215 | POSTAGE AND FREIGHT | 500 | 500 | 270 | 500 | 510 | 520 |
| 2-61-04-217 | TELEPHONE | 800 | 800 | 557 | 800 | 816 | 832 |
| 2-61-04-220 | ADVERTISING AND PRINTING | 3,200 | 2,000 | 1,857 | 2,000 | 2,040 | 2,081 |
| 2-61-0401-220 | HIGHWAY SIGNAGE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-221 | SUBSCRIPTIONS AND MEMBERSHIPS | 2,900 | 2,700 | 2,559 | 2,700 | 2,754 | 2,809 |
| 2-61-04-232 | CONTRACTED SERVICES | 57,900 | 55,800 | 47,437 | 50,700 | 50,700 | 50,700 |
| 2-61-04-274 | INSURANCE - ELECTRONIC SIGN | 150 | 200 | 161 | 200 | 204 | 208 |
| 2-61-04-500 | GOODS | 8,700 | 8,700 | 4,083 | 13,200 | 12,264 | 12,509 |
| 2-61-04-521 | PETROLEUM PRODUCTS | 500 | 500 | 0 | 500 | 500 | 500 |
| 2-61-04-541 | POWER - SIGN | 3,800 | 3,600 | 4,100 | 4,000 | 4,080 | 4,162 |
| 2-61-04-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-990 | OTHER PROGRAMS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-04-999 | PUBLIC RELATIONS & PROMOTIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-61-0401-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 61 TOTAL BUSINESS & COMMUNICATIONS | | 183,550 | 181,000 | 166,130 | 180,800 | 182,192 | 184,812 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 62 VISITOR INFORMATION CENTRE | | | | | | | |
| 2-62-00-110 | SALARIES OR CONTRACT | 2,400 | 2,400 | 1,298 | 2,500 | 2,550 | 2,601 |
| 2-62-00-111 | SEASONAL SALARIES | 24,300 | 25,400 | 25,975 | 26,400 | 26,928 | 27,467 |
| 2-62-00-130 | BENEFITS | 0 | 0 | 0 | 200 | 204 | 208 |
| 2-62-00-131 | SEASONAL BENEFITS | 1,700 | 1,800 | 0 | 1,800 | 1,836 | 1,873 |
| 2-62-00-133 | NON T4 BENEFITS | 0 | 0 | 0 | 500 | 510 | 520 |
| 2-62-00-211 | TRAVEL AND SUBSISTENCE | 1,000 | 0 | 327 | 0 | 0 | 0 |
| 2-62-00-215 | FREIGHT | 100 | 100 | 0 | 100 | 102 | 104 |
| 2-62-00-217 | TELEPHONE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-62-00-220 | ADVERTISING & PRINTING | 900 | 900 | 936 | 900 | 918 | 936 |
| 2-62-00-250 | CONTRACTED REPAIR | 1,800 | 1,800 | 1,873 | 1,800 | 1,836 | 1,873 |
| 2-62-00-274 | INSURANCE | 1,000 | 1,100 | 1,136 | 1,100 | 1,122 | 1,144 |
| 2-62-00-500 | GOODS | 4,500 | 4,500 | 3,688 | 5,000 | 3,100 | 3,162 |
| 2-62-00-501 | RETAIL GOODS | 7,500 | 6,700 | 7,773 | 6,600 | 6,732 | 6,867 |
| 2-62-00-540 | HEATING | 1,000 | 900 | 1,200 | 1,000 | 1,020 | 1,040 |
| 2-62-00-541 | POWER | 2,500 | 2,400 | 2,650 | 2,700 | 2,754 | 2,809 |
| 2-62-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-62-00-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-62-00-963 | WATER | 3,000 | 3,000 | 4,945 | 3,900 | 3,978 | 4,058 |
| 62 TOTAL VISITOR INFORMATION CENTRE | | 51,700 | 51,000 | 51,801 | 54,500 | 53,590 | 54,662 |
| 66 SUBDIVISION | | | | | | | |
| 2-66-00-110 | SALARIES OR CONTRACT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-215 | FREIGHT & POSTAGE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-220 | ADVERTISING | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-231 | LEGAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-232 | CONTRACTED SERVICES | 25,000 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-250 | CONTRACTED REPAIRS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-490 | COST OF LOTS SOLD | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-764 | TRANSFER TO RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-831 | DEBENTURE INTEREST PAYMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-832 | DEBENTURE PRINCIPAL PAYMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-66-00-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 66 TOTAL SUBDIVISION | | 25,000 | 0 | 0 | 0 | 0 | 0 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 71 COMMUNITY SERVICES BOARD | | | | | | | |
| 2-71-00-110 | SALARIES, WAGES & BENEFITS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-71-00-211 | TRAVEL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-00-500 | GOODS | 600 | 800 | 120 | 800 | 816 | 832 |
| 2-71-00-770 | TRANSFERS - CSB GRANTS | 2,500 | 3,000 | 0 | 3,000 | 3,000 | 3,000 |
| 71 TOTAL COMMUNITY SERVICES BOARD | | 3,100 | 3,800 | 120 | 3,800 | 3,816 | 3,832 |
| 72 RECREATION | | | | | | | |
| 2-72-00-110 | SALARIES | 73,900 | 75,400 | 79,078 | 76,100 | 77,622 | 79,174 |
| 2-72-00-110 | SALARIES - SEASONAL | 2,700 | 2,800 | 18,954 | 9,600 | 9,792 | 9,988 |
| 2-72-00-130 | EMPLOYEE GOVT BENEFITS | 6,700 | 4,600 | 3,627 | 4,700 | 4,794 | 4,890 |
| 2-72-00-110 | EMPLOYEE BENEFITS - SEASONAL | 200 | 200 | 196 | 700 | 714 | 728 |
| 2-72-00-133 | EMPLOYEE NON T4 BENEFITS | 14,300 | 8,500 | 16,391 | 8,300 | 8,466 | 8,635 |
| 2-72-00-211 | TRAVEL | 2,100 | 2,100 | 1,203 | 2,100 | 2,142 | 2,185 |
| 2-72-00-212 | TRAINING | 3,300 | 2,700 | 1,391 | 3,200 | 3,264 | 3,329 |
| 2-72-00-215 | POSTAGE & FREIGHT | 500 | 300 | 289 | 300 | 306 | 312 |
| 2-72-00-217 | TELEPHONE | 2,200 | 2,200 | 1,648 | 2,200 | 2,200 | 2,200 |
| 2-72-00-220 | ADVERTISING | 4,100 | 3,200 | 1,647 | 3,200 | 3,264 | 3,329 |
| 2-72-00-221 | MEMBERSHIPS | 1,000 | 1,000 | 780 | 1,000 | 1,020 | 1,040 |
| 2-72-00-232 | PROFESSIONAL SERVICES | 5,100 | 5,400 | 86 | 5,400 | 2,000 | 2,000 |
| 2-72-00-274 | INSURANCE | 8,790 | 8,200 | 8,180 | 8,200 | 8,364 | 8,531 |
| 2-72-00-500 | GOODS | 3,500 | 3,500 | 2,394 | 3,500 | 3,570 | 3,641 |
| 2-72-00-510 | PROGRAM EXPENSES | 3,000 | 5,000 | 0 | 2,600 | 2,652 | 2,705 |
| 2-72-00-521 | PETROLEUM - CAR ALLOWANCE | 2,300 | 2,500 | 2,518 | 2,500 | 2,550 | 2,601 |
| 2-72-00-523 | VEHICLE MAINTENANCE | 300 | 300 | 0 | 300 | 300 | 300 |
| 2-72-00-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-00-770 | GRANTS TO OTHER ORGANIZATIONS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-00-772 | RECREATION - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-00-990 | OTHER | 8,000 | 5,000 | 0 | 5,000 | 5,000 | 5,000 |
| 2-72-1500-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL RECREATION | | 141,990 | 132,900 | 138,382 | 138,900 | 138,020 | 140,590 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|---|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 72 SWIMMING & WADING POOLS | | | | | | | |
| 2-72-01-110 | SALARIES | 14,300 | 14,700 | 13,696 | 14,900 | 15,198 | 15,502 |
| 2-72-01-111 | SEASONAL SALARIES | 107,200 | 110,500 | 108,842 | 114,000 | 116,280 | 118,606 |
| 2-72-01-130 | EMPLOYEE BENEFITS | 1,700 | 1,100 | 0 | 1,100 | 1,122 | 1,144 |
| 2-72-01-131 | SEASONAL EMPLOYEE BENEFITS | 7,500 | 7,600 | 5 | 7,800 | 7,956 | 8,115 |
| 2-72-01-133 | EMPLOYEE NON T-4 BENEFITS | 3,100 | 3,000 | 0 | 2,900 | 2,958 | 3,017 |
| 2-72-01-211 | TRAVEL | 600 | 600 | 0 | 600 | 600 | 600 |
| 2-72-01-212 | TRAINING | 2,000 | 2,000 | 760 | 2,500 | 2,500 | 2,500 |
| 2-72-01-215 | FREIGHT & POSTAGE | 1,900 | 1,600 | 1,790 | 1,400 | 1,428 | 1,457 |
| 2-72-01-217 | TELEPHONE | 800 | 100 | 114 | 100 | 102 | 104 |
| 2-72-01-220 | ADVERTISING | 2,000 | 1,400 | 1,338 | 1,400 | 1,428 | 1,457 |
| 2-72-01-232 | CONTRACTED SERVICES | 1,800 | 1,100 | 1,083 | 1,100 | 1,122 | 1,144 |
| 2-72-01-250 | CONTRACTED REPAIRS | 8,000 | 8,000 | 10,144 | 18,000 | 10,360 | 10,567 |
| 2-72-01-274 | INSURANCE | 6,200 | 7,500 | 7,507 | 7,500 | 7,650 | 7,803 |
| 2-72-01-500 | GOODS | 13,000 | 10,500 | 8,390 | 10,500 | 10,500 | 10,500 |
| 2-72-01-501 | RETAIL GOODS | 1,700 | 1,400 | 1,751 | 2,000 | 2,040 | 2,081 |
| 2-72-01-531 | CHEMICALS | 13,500 | 13,500 | 15,757 | 15,500 | 15,810 | 16,126 |
| 2-72-01-540 | HEATING | 11,200 | 11,300 | 12,000 | 11,200 | 11,424 | 11,652 |
| 2-72-01-541 | POWER | 20,000 | 18,100 | 19,850 | 19,500 | 19,890 | 20,288 |
| 2-72-01-762 | TRANSFER TO CAPITAL | 25,000 | 25,000 | 0 | 50,000 | 0 | 0 |
| 2-72-01-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-01-831 | DEBENTURE INTEREST PAYMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-01-832 | DEBENTURE PRINCIPAL PAYMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-01-963 | GROSS TO WATER | 5,700 | 5,500 | 3,983 | 5,500 | 5,610 | 5,722 |
| 2-72-01-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL SWIMMING & WADING POOLS | | 247,200 | 244,500 | 207,010 | 287,500 | 233,978 | 238,386 |
| 72 ARENA | | | | | | | |
| 2-72-02-110 | SALARIES | 127,500 | 130,900 | 129,720 | 133,000 | 135,660 | 138,373 |
| 2-72-01-111 | SEASONAL SALARIES | 15,300 | 19,800 | 7,836 | 20,500 | 20,910 | 21,328 |
| 2-72-02-130 | EMPLOYEE GOVT BENEFITS | 12,400 | 9,000 | 7,096 | 9,400 | 9,588 | 9,780 |
| 2-72-01-131 | SEASONAL EMPLOYEE BENEFITS | 1,100 | 1,400 | 0 | 1,400 | 1,428 | 1,457 |
| 2-72-02-133 | EMPLOYEE NON T4 BENEFITS | 22,900 | 25,600 | 41,429 | 24,300 | 24,786 | 25,282 |
| 2-72-02-211 | TRAVEL | 700 | 1,400 | 1,113 | 700 | 714 | 728 |
| 2-72-02-212 | STAFF TRAINING | 500 | 1,100 | 1,038 | 500 | 510 | 520 |
| 2-72-02-215 | FREIGHT & POSTAGE | 600 | 700 | 325 | 400 | 400 | 400 |
| 2-72-02-220 | ADVERTISING & PRINTING | 1,300 | 1,100 | 1,080 | 1,100 | 1,122 | 1,144 |
| 2-72-02-232 | CONTRACTED SERVICES | 2,200 | 2,300 | 1,580 | 2,500 | 2,550 | 2,601 |
| 2-72-02-250 | CONTRACTED REPAIRS | 18,100 | 16,100 | 7,644 | 16,100 | 16,422 | 56,750 |
| 2-72-02-255 | CONTRACTED VEHICLE REPAIRS | 14,000 | 14,000 | 3,315 | 14,000 | 5,280 | 5,386 |
| 2-72-02-274 | INSURANCE | 9,700 | 11,400 | 11,388 | 11,400 | 11,628 | 11,861 |
| 2-72-02-500 | GOODS | 21,300 | 19,600 | 14,850 | 19,600 | 19,992 | 20,392 |
| 2-72-02-521 | PETROLEUM PRODUCTS | 3,200 | 3,900 | 1,216 | 3,800 | 3,876 | 3,954 |
| 2-72-02-523 | VEHICLE GOODS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-540 | HEATING | 19,500 | 19,300 | 22,700 | 19,900 | 20,298 | 20,704 |
| 2-72-02-541 | POWER | 19,500 | 16,300 | 17,500 | 17,200 | 17,544 | 17,895 |
| 2-72-02-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-772 | ARENA - SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-832 | DEBENTURE PRINCIPAL PAYMENT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-02-963 | GROSS REC TO OPER-WATER | 5,200 | 4,900 | 5,600 | 5,300 | 5,406 | 5,514 |
| 2-72-02-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL ARENA | | 295,000 | 298,800 | 275,430 | 301,100 | 298,114 | 344,068 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 72 ARENA ICE PLANT | | | | | | | |
| 2-72-0201-250 | CONTRACTED REPAIRS- ICE PLANT | 8,300 | 13,300 | 7,843 | 10,800 | 6,800 | 10,800 |
| 2-72-0201-500 | GOODS - ICE PLANT | 500 | 500 | 929 | 500 | 510 | 520 |
| 2-72-0201-541 | ICE PLANT POWER | 17,400 | 16,700 | 14,900 | 16,800 | 17,136 | 17,479 |
| 72 TOTAL ARENA ICE PLANT | | 26,200 | 30,500 | 23,671 | 28,100 | 24,446 | 28,799 |
| 72 PARKS SHOP | | | | | | | |
| 2-72-03-217 | TELEPHONE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-03-250 | CONTRACTED REPAIRS | 1,000 | 1,000 | 253 | 1,000 | 1,020 | 1,040 |
| 2-72-03-274 | INSURANCE | 1,100 | 1,000 | 1,037 | 1,000 | 1,020 | 1,040 |
| 2-72-03-500 | GOODS | 1,000 | 4,500 | 3,653 | 1,500 | 1,530 | 1,561 |
| 2-72-03-540 | HEAT | 6,600 | 6,300 | 7,100 | 6,400 | 6,528 | 6,659 |
| 2-72-03-541 | POWER | 3,500 | 3,100 | 3,100 | 3,200 | 3,264 | 3,329 |
| 2-72-03-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-03-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-03-963 | GROSS RECOVERIES - WATER | 1,700 | 1,800 | 1,673 | 1,800 | 1,836 | 1,873 |
| 72 TOTAL PARKS SHOP | | 14,900 | 17,700 | 16,816 | 14,900 | 15,198 | 15,502 |
| 72 CURLING RINK | | | | | | | |
| 2-72-04-110 | SALARIES | 4,800 | 4,900 | 3,237 | 5,000 | 5,100 | 5,202 |
| 2-72-04-111 | SEASONAL SALARIES | 2,500 | 2,600 | 1,412 | 2,700 | 2,754 | 2,809 |
| 2-72-04-130 | EMPLOYEE GOVT BENEFITS | 500 | 400 | 0 | 400 | 408 | 416 |
| 2-72-04-131 | SEASONAL EMPLOYEE BENEFITS | 200 | 200 | 0 | 200 | 204 | 208 |
| 2-72-04-133 | EMPLOYEE NON T4 BENEFITS | 900 | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 2-72-04-250 | CONTRACTED REPAIRS | 5,000 | 5,500 | 4,484 | 5,500 | 5,610 | 5,722 |
| 2-72-04-274 | INSURANCE | 6,200 | 7,500 | 7,541 | 7,500 | 7,650 | 7,803 |
| 2-72-04-500 | GOODS | 1,500 | 1,500 | 397 | 1,500 | 1,530 | 1,561 |
| 2-72-04-540 | HEAT | 12,100 | 12,000 | 14,655 | 12,500 | 12,750 | 13,005 |
| 2-72-04-541 | POWER | 10,300 | 8,400 | 9,500 | 9,000 | 9,180 | 9,364 |
| 2-72-04-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-04-771 | SUBSIDY - 2014 AGREEMENT | 13,200 | 13,200 | 15,600 | 13,200 | 13,464 | 13,733 |
| 2-72-04-772 | SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-04-963 | GROSS RECOVERIES - WATER | 1,800 | 1,800 | 2,000 | 2,000 | 2,040 | 2,081 |
| 2-72-04-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL CURLING RINK | | 59,000 | 59,000 | 58,824 | 60,500 | 61,710 | 62,944 |
| 72 CURLING RINK ICE PLANT | | | | | | | |
| 2-72-0401-250 | ICE PLANT REPAIRS | 8,300 | 13,300 | 7,843 | 10,800 | 7,016 | 11,156 |
| 2-72-0401-500 | ICE PLANT GOODS | 500 | 500 | 929 | 500 | 510 | 520 |
| 2-72-0401-541 | CURLING RINK ICE PLANT POWER | 17,500 | 16,700 | 14,900 | 16,800 | 17,136 | 17,479 |
| 72 TOTAL CURLING RINK ICE PLANT | | 26,300 | 30,500 | 23,671 | 28,100 | 24,662 | 29,155 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 72 BALL DIAMONDS | | | | | | | |
| 2-72-05-110 | SALARIES | 7,100 | 7,300 | 7,133 | 7,500 | 7,650 | 7,803 |
| 2-72-05-111 | SEASONAL SALARIES | 6,400 | 6,600 | 3,360 | 6,800 | 6,936 | 7,075 |
| 2-72-05-130 | BENEFITS | 700 | 500 | 0 | 600 | 612 | 624 |
| 2-72-05-131 | SEASONAL BENEFITS | 400 | 500 | 0 | 500 | 510 | 520 |
| 2-72-05-133 | NON T-4 BENEFITS | 1,300 | 1,500 | 0 | 1,400 | 1,428 | 1,457 |
| 2-72-05-250 | CONTRACTED REPAIRS | 5,000 | 5,000 | 42,683 | 1,000 | 1,020 | 1,040 |
| 2-72-05-500 | GOODS | 7,000 | 7,500 | 2,572 | 10,000 | 10,200 | 10,404 |
| 2-72-05-541 | POWER | 1,100 | 1,000 | 1,100 | 1,000 | 1,020 | 1,040 |
| 2-72-05-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-05-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-05-963 | GROSS RECOV FROM OPER - WATER | 16,000 | 16,600 | 17,868 | 17,000 | 17,340 | 17,687 |
| 72 TOTAL BALL DIAMONDS | | 45,000 | 46,500 | 74,714 | 45,800 | 46,716 | 47,650 |
| 72 GOLF COURSE | | | | | | | |
| 2-72-06-274 | INSURANCE | 2,900 | 2,800 | 2,803 | 2,800 | 2,856 | 2,913 |
| 2-72-06-541 | POWER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-06-770 | LOAN | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-06-990 | OTHER | 0 | 0 | 43 | 0 | 0 | 0 |
| 72 TOTAL GOLF COURSE | | 2,900 | 2,800 | 2,846 | 2,800 | 2,856 | 2,913 |
| 72 FOX LAKE PARK & HELMER DAM | | | | | | | |
| 2-72-07-110 | SALARIES | 14,300 | 4,900 | 3,568 | 5,000 | 5,100 | 5,202 |
| 2-72-07-111 | SEASONAL SALARIES | 10,200 | 5,300 | 2,730 | 5,500 | 5,610 | 5,722 |
| 2-72-07-130 | EMPLOYEE BENEFITS | 1,500 | 400 | 0 | 400 | 408 | 416 |
| 2-72-07-131 | SEASONAL BENEFITS | 700 | 400 | 0 | 400 | 408 | 416 |
| 2-72-07-133 | EMPLOYEE NON T-4 BENEFITS | 2,700 | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 2-72-07-215 | FREIGHT | 200 | 200 | 18 | 200 | 204 | 208 |
| 2-72-07-217 | PHONE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-07-220 | ADVERTISING | 1,300 | 1,500 | 1,486 | 1,500 | 1,530 | 1,561 |
| 2-72-07-232 | CONTRACTED SERVICES | 24,600 | 32,400 | 28,551 | 32,400 | 33,048 | 33,709 |
| 2-72-07-250 | CONTRACTED REPAIR | 9,300 | 9,300 | 4,744 | 17,300 | 9,646 | 9,839 |
| 2-72-07-274 | INSURANCE | 300 | 340 | 339 | 300 | 306 | 312 |
| 2-72-07-500 | GOODS | 9,500 | 9,500 | 5,387 | 9,500 | 9,690 | 9,884 |
| 2-72-07-501 | RETAIL SALES | 0 | 600 | 649 | 600 | 612 | 624 |
| 2-72-07-521 | PETROLEUM PRODUCTS | 600 | 600 | 25 | 600 | 612 | 624 |
| 2-72-07-540 | HEAT | 600 | 600 | 600 | 600 | 612 | 624 |
| 2-72-07-541 | POWER | 7,400 | 7,000 | 9,500 | 7,900 | 8,058 | 8,219 |
| 2-72-07-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-07-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-07-963 | RECOVERIES TO OPERATING | 16,400 | 16,400 | 13,676 | 16,700 | 17,034 | 17,375 |
| 2-72-07-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL FOX LAKE PARK & HELMER DAM | | 99,600 | 90,440 | 71,274 | 99,900 | 93,898 | 95,776 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|-------------------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 72 PARKS | | | | | | | |
| 2-72-08-110 | SALARIES | 47,700 | 61,100 | 62,154 | 62,100 | 63,342 | 64,609 |
| 2-72-08-111 | SEASONAL SALARIES | 39,400 | 51,400 | 65,488 | 53,400 | 54,468 | 55,557 |
| 2-72-08-130 | EMPLOYEE BENEFITS | 4,600 | 4,300 | 0 | 4,400 | 4,488 | 4,578 |
| 2-72-08-131 | SEASONAL BENEFITS | 2,800 | 3,600 | 491 | 3,700 | 3,774 | 3,849 |
| 2-72-08-133 | EMPLOYEE NON T4 BENEFITS | 8,500 | 12,000 | 0 | 11,400 | 11,628 | 11,861 |
| 2-72-08-211 | TRAVEL | 600 | 600 | 692 | 600 | 612 | 624 |
| 2-72-08-212 | STAFF TRAINING | 1,000 | 1,000 | 971 | 1,000 | 1,020 | 1,040 |
| 2-72-08-215 | FREIGHT | 600 | 800 | 441 | 800 | 816 | 832 |
| 2-72-08-250 | CONTRACTED REPAIRS | 14,000 | 34,000 | 27,376 | 34,500 | 35,190 | 35,894 |
| 2-72-08-253 | CONTRACTED EQUIPMENT REPAIRS | 5,500 | 4,300 | 1,785 | 3,800 | 3,876 | 3,954 |
| 2-72-08-255 | CONTRACTED VEHICLE REPAIRS | 3,900 | 3,100 | 132 | 3,100 | 3,162 | 3,225 |
| 2-72-08-274 | INSURANCE | 4,700 | 4,600 | 4,552 | 4,600 | 4,692 | 4,786 |
| 2-72-08-500 | GOODS | 28,600 | 28,600 | 18,796 | 25,100 | 25,602 | 26,114 |
| 2-72-08-521 | PETROLEUM PRODUCTS | 10,000 | 9,600 | 13,020 | 11,100 | 11,322 | 11,548 |
| 2-72-08-522 | EQUIPMENT MAINTENANCE | 5,400 | 4,000 | 4,152 | 3,500 | 3,570 | 3,641 |
| 2-72-08-523 | VEHICLE MAINTENANCE | 5,000 | 3,900 | 2,000 | 3,000 | 3,060 | 3,121 |
| 2-72-08-541 | POWER | 3,200 | 3,000 | 2,700 | 3,000 | 3,060 | 3,121 |
| 2-72-08-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-08-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-08-963 | RECOVER FROM OPERATING - WATER | 12,300 | 12,300 | 12,305 | 12,600 | 12,852 | 13,109 |
| 2-72-08-990 | OTHER | 1,000 | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 72 TOTAL PARKS | | 198,800 | 243,200 | 217,053 | 242,700 | 247,554 | 252,505 |
| 72 MUSEUM TRAILER PARK | | | | | | | |
| 2-72-09-110 | SALARIES | 2,400 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-111 | SEASONAL SALARIES | 3,800 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-130 | EMPLOYEE BENEFITS | 200 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-131 | SEASONAL BENEFITS | 300 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-133 | EMPLOYEE NON T4 BENEFITS | 400 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-220 | ADVERTISING | 300 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-232 | CONTRACTED SERVICE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-235 | SHARE OF PROFITS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-250 | CONTRACTED REPAIRS | 500 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-500 | GOODS | 500 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-541 | POWER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-09-963 | RECOVER FROM OPERATING - WATER | 650 | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL MUSEUM TRAILER PARK | | 9,050 | 0 | 0 | 0 | 0 | 0 |
| 72 PLAYGROUND PROGRAMS | | | | | | | |
| 2-72-10-110 | SALARIES | 2,600 | 2,700 | 0 | 2,700 | 2,754 | 2,809 |
| 2-72-10-111 | SEASONAL SALARIES | 23,800 | 24,600 | 17,512 | 25,500 | 26,010 | 26,530 |
| 2-72-10-130 | BENEFITS | 500 | 200 | 0 | 200 | 204 | 208 |
| 2-72-10-131 | SEASONAL EMPLOYEE BENEFITS | 1,700 | 1,700 | 0 | 1,800 | 1,836 | 1,873 |
| 2-72-10-133 | NON T-4 BENEFITS | 0 | 0 | 0 | 600 | 612 | 624 |
| 2-72-10-211 | TRAVEL | 300 | 300 | 458 | 300 | 306 | 312 |
| 2-72-10-212 | TRAINING | 800 | 800 | 675 | 800 | 816 | 832 |
| 2-72-10-215 | FREIGHT & POSTAGE | 100 | 150 | 135 | 100 | 102 | 104 |
| 2-72-10-217 | TELEPHONE | 100 | 120 | 114 | 120 | 122 | 125 |
| 2-72-10-220 | ADVERTISING | 1,900 | 1,300 | 1,324 | 1,300 | 1,326 | 1,353 |
| 2-72-10-232 | CONTRACTED SERVICES | 6,500 | 6,500 | 4,311 | 5,500 | 5,610 | 5,722 |
| 2-72-10-500 | GOODS | 4,400 | 4,400 | 2,664 | 3,500 | 3,570 | 3,641 |
| 2-72-10-521 | PETROLEUM PRODUCTS | 0 | 0 | 0 | 0 | 0 | 0 |
| 72 TOTAL PLAYGROUND PROGRAMS | | 42,700 | 42,770 | 27,193 | 42,420 | 43,268 | 44,134 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--------------------------------------|-----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 72 COMMUNITIES IN BLOOM | | | | | | | |
| 2-72-11-211 | TRAVEL | 3,000 | 2,500 | 2,640 | 2,500 | 2,550 | 2,601 |
| 2-72-11-221 | MEMBERSHIP | 700 | 650 | 655 | 700 | 714 | 728 |
| 2-72-11-500 | GOODS | 1,200 | 1,300 | 484 | 1,200 | 1,224 | 1,248 |
| 2-72-11-990 | OTHER | 100 | 200 | 14 | 100 | 102 | 104 |
| 72 TOTAL COMMUNITIES IN BLOOM | | 5,000 | 4,650 | 3,793 | 4,500 | 4,590 | 4,682 |
| 72 PIONEER PARK - KING HUNTER | | | | | | | |
| 2-72-13-110 | SALARIES | 4,800 | 7,300 | 1,798 | 7,500 | 7,650 | 7,803 |
| 2-72-13-111 | SEASONAL SALARIES | 15,300 | 15,800 | 10,204 | 16,400 | 16,728 | 17,063 |
| 2-72-13-130 | EMPLOYEE BENEFITS | 500 | 500 | 0 | 600 | 612 | 624 |
| 2-72-13-131 | SEASONAL BENEFITS | 1,100 | 1,100 | 0 | 1,100 | 1,122 | 1,144 |
| 2-72-13-133 | EMPLOYEE NON T4 BENEFITS | 900 | 1,500 | 0 | 1,400 | 1,428 | 1,457 |
| 2-72-13-250 | CONTRACTED REPAIRS | 3,000 | 13,000 | 7,715 | 3,000 | 3,060 | 3,121 |
| 2-72-13-274 | INSURANCE | 100 | 100 | 99 | 100 | 102 | 104 |
| 2-72-13-500 | GOODS | 10,500 | 3,000 | 1,567 | 3,000 | 11,060 | 3,281 |
| 2-72-13-540 | HEAT | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-541 | POWER | 1,600 | 1,600 | 1,650 | 1,700 | 1,734 | 1,769 |
| 2-72-13-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-770 | TRANSFERS (GRANTS) | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-771 | WATER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-13-963 | RECOVERIES FROM OPERATING - WATER | 4,700 | 4,700 | 4,668 | 4,800 | 4,896 | 4,994 |
| 72 TOTAL PIONEER PARK | | 42,500 | 48,600 | 27,700 | 39,600 | 48,392 | 41,360 |
| 72 SOCCER FIELDS | | | | | | | |
| 2-72-14-110 | SALARIES | 4,800 | 4,900 | 1,401 | 5,000 | 5,100 | 5,202 |
| 2-72-14-111 | SEASONAL SALARIES | 3,800 | 4,000 | 1,380 | 4,100 | 4,182 | 4,266 |
| 2-72-14-130 | EMPLOYEE BENEFITS | 500 | 400 | 0 | 400 | 408 | 416 |
| 2-72-14-131 | SEASONAL BENEFITS | 300 | 300 | 0 | 300 | 306 | 312 |
| 2-72-14-133 | EMPLOYEE NON T4 BENEFITS | 900 | 1,000 | 0 | 1,000 | 1,020 | 1,040 |
| 2-72-14-500 | GOODS | 3,200 | 2,000 | 2,149 | 2,000 | 2,040 | 2,081 |
| 2-72-14-541 | POWER | 1,200 | 1,000 | 1,080 | 1,000 | 1,020 | 1,040 |
| 2-72-14-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-14-963 | RECOVERIES FROM OPERATING | 6,600 | 6,600 | 6,593 | 6,700 | 6,834 | 6,971 |
| 72 TOTAL SOCCER FIELDS | | 21,300 | 20,200 | 12,604 | 20,500 | 20,910 | 21,328 |
| 74 MUSEUM | | | | | | | |
| 2-74-01-110 | SALARIES | 0 | 0 | 33 | 0 | 0 | 0 |
| 2-74-01-130 | EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-01-274 | INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-01-500 | GOODS | 0 | 0 | 63 | 0 | 0 | 0 |
| 2-74-01-770 | GRANTS TO OTHER ORGANIZATIONS | 8,300 | 18,000 | 17,018 | 12,300 | 17,546 | 17,897 |
| 74 TOTAL MUSEUM | | 8,300 | 18,000 | 17,114 | 12,300 | 17,546 | 17,897 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|----------------------------------|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 74 LIBRARY | | | | | | | |
| 2-74-02-217 | TELEPHONE | 2,200 | 2,500 | 2,053 | 2,500 | 2,550 | 2,601 |
| 2-74-02-220 | ADVERTISING | 800 | 800 | 777 | 800 | 816 | 832 |
| 2-74-02-250 | CONTRACTED REPAIRS | 3,000 | 4,000 | 1,936 | 2,400 | 2,448 | 2,497 |
| 2-74-02-274 | INSURANCE | 1,250 | 1,400 | 1,447 | 1,400 | 1,428 | 1,457 |
| 2-74-02-500 | GOODS | 500 | 700 | 751 | 700 | 714 | 728 |
| 2-74-02-540 | HEATING | 4,200 | 4,500 | 4,750 | 4,300 | 4,386 | 4,474 |
| 2-74-02-541 | POWER | 6,000 | 4,800 | 5,100 | 5,200 | 5,304 | 5,410 |
| 2-74-02-764 | ADDED TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-02-770 | GRANTS | 21,200 | 20,600 | 20,626 | 20,900 | 21,318 | 21,744 |
| 2-74-02-771 | GRANTS - SALARY | 53,200 | 62,300 | 62,262 | 62,900 | 64,158 | 65,441 |
| 2-74-02-963 | RECOVER FROM OPERATING - WATER | 1,300 | 1,400 | 1,013 | 1,400 | 1,428 | 1,457 |
| 74 TOTAL LIBRARY | | 93,650 | 103,000 | 100,716 | 102,500 | 104,550 | 106,641 |
| 74 CENTENNIAL PLACE | | | | | | | |
| 2-74-08-110 | SALARIES | 42,600 | 44,600 | 39,373 | 42,300 | 43,146 | 44,009 |
| 2-74-08-111 | SEASONAL SALARIES | 43,700 | 45,200 | 44,529 | 46,900 | 47,838 | 48,795 |
| 2-74-08-130 | BENEFITS | 4,700 | 3,600 | 1,230 | 3,400 | 3,468 | 3,537 |
| 2-74-08-131 | SEASONAL BENEFITS | 3,100 | 3,200 | 406 | 3,300 | 3,366 | 3,433 |
| 2-74-08-133 | NON T4 BENEFITS | 10,000 | 11,000 | 6,837 | 10,200 | 10,404 | 10,612 |
| 2-74-08-215 | FREIGHT | 500 | 500 | 270 | 200 | 204 | 208 |
| 2-74-08-217 | TELEPHONE | 1,800 | 900 | 750 | 900 | 900 | 900 |
| 2-74-08-220 | ADVERTISING | 3,400 | 2,800 | 2,793 | 2,800 | 2,856 | 2,913 |
| 2-74-08-232 | CONTRACTED PROFESSIONAL SERVICES | 5,600 | 6,600 | 5,600 | 6,600 | 6,732 | 6,867 |
| 2-74-08-250 | CONTRACTED REPAIRS | 4,000 | 8,400 | 6,713 | 7,600 | 7,752 | 7,907 |
| 2-74-08-274 | INSURANCE | 3,000 | 3,500 | 3,579 | 3,500 | 3,570 | 3,641 |
| 2-74-08-500 | GOODS | 13,500 | 10,500 | 8,456 | 10,500 | 10,710 | 10,924 |
| 2-74-08-540 | HEATING | 7,900 | 8,000 | 8,800 | 7,900 | 8,058 | 8,219 |
| 2-74-08-541 | POWER | 26,200 | 24,100 | 24,250 | 25,200 | 25,704 | 26,218 |
| 2-74-08-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-08-764 | ADDED TO OPERATING RESERVE | 6,000 | 6,000 | 0 | 6,000 | 6,000 | 6,000 |
| 2-74-08-772 | SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-08-963 | WATER - RECOVERIES FROM OPERATING | 1,000 | 1,000 | 639 | 1,000 | 1,020 | 1,040 |
| 2-74-08-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-0801-500 | HFC EQUIPMENT GOODS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-0801-990 | HFC HONORARIUM | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 74 TOTAL CENTENNIAL PLACE | | 179,500 | 182,400 | 156,725 | 180,800 | 184,228 | 187,725 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--------------------------------------|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 74 COMMUNITY CENTRE | | | | | | | |
| 2-74-09-110 | SALARIES | 4,800 | 2,400 | 2,354 | 2,500 | 2,550 | 2,601 |
| 2-74-09-111 | SEASONAL SALARIES | 1,300 | 1,300 | 0 | 1,400 | 1,428 | 1,457 |
| 2-74-09-130 | BENEFITS | 500 | 200 | 0 | 200 | 204 | 208 |
| 2-74-09-131 | SEASONAL STAFF BENEFITS | 100 | 100 | 0 | 100 | 102 | 104 |
| 2-74-09-133 | NON T4 BENEFITS | 900 | 500 | 0 | 500 | 510 | 520 |
| 2-74-09-215 | FREIGHT & POSTAGE | 500 | 500 | 380 | 600 | 612 | 624 |
| 2-74-09-217 | TELEPHONE | 1,100 | 1,100 | 894 | 1,100 | 1,122 | 1,144 |
| 2-74-09-220 | ADVERTISING | 600 | 200 | 216 | 200 | 204 | 208 |
| 2-74-09-232 | CONTRACTED SERVICES | 85,800 | 110,200 | 53,936 | 73,200 | 36,664 | 37,397 |
| 2-74-09-250 | CONTACTED REPAIRS | 8,500 | 8,500 | 7,439 | 8,500 | 8,670 | 8,843 |
| 2-74-09-274 | INSURANCE | 2,900 | 3,500 | 3,462 | 3,500 | 3,570 | 3,641 |
| 2-74-09-500 | GOODS | 9,800 | 6,000 | 10,327 | 6,000 | 6,120 | 6,242 |
| 2-74-09-510 | PERFORMING ARTS PROGRAM | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-515 | POP | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-540 | HEAT | 4,700 | 4,400 | 5,000 | 4,500 | 4,590 | 4,682 |
| 2-74-09-541 | POWER | 9,900 | 9,000 | 8,000 | 9,000 | 9,180 | 9,364 |
| 2-74-09-762 | TRANSFER TO CAPITAL | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-764 | TRANSFER TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-772 | SUBSIDY - GIFT IN KIND | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-09-963 | GROSS RECOVERY TO OPERATING (WATER) | 1,900 | 2,100 | 2,500 | 2,200 | 2,244 | 2,289 |
| 2-74-09-990 | OTHER | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-72-1500-999 | AMORTIZATION EXPENSE | 0 | 0 | 0 | 0 | 0 | 0 |
| 74 TOTAL COMMUNITY CENTRE | | 133,300 | 150,000 | 94,508 | 113,500 | 77,770 | 79,325 |
| 74 LIONS HALL | | | | | | | |
| 2-74-10-250 | CONTRACTED REPAIRS | 6,000 | 10,000 | 209 | 1,000 | 1,020 | 1,040 |
| 2-74-10-274 | INSURANCE (PORTION OF BUILDING) | 400 | 300 | 343 | 300 | 306 | 312 |
| 2-74-10-500 | GOODS | 0 | 100 | 14 | 100 | 102 | 104 |
| 2-74-10-540 | HEAT | 1,300 | 1,200 | 1,320 | 1,200 | 1,224 | 1,248 |
| 2-74-10-541 | POWER | 1,500 | 1,300 | 1,300 | 1,400 | 1,428 | 1,457 |
| 2-74-10-764 | TRANSFER TO OPERATING RESERVE | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-74-10-963 | GROSS REC TO OPERATING - WATER | 500 | 500 | 358 | 500 | 510 | 520 |
| 74 TOTAL LIONS HALL | | 9,700 | 13,400 | 3,544 | 4,500 | 4,590 | 4,682 |
| GOVERNMENT REQUISITIONS | | | | | | | |
| 2-77-00-741 | SCHOOL FOUNDATION (rounded) | 664,249 | 691,500 | 518,612 | 691,500 | 691,500 | 691,500 |
| 2-77-00-754 | ACADIA FOUNDATION (rounded) | 131,657 | 112,400 | 112,408 | 132,100 | 132,100 | 132,100 |
| 2-77-00-755 | AMBULANCE SOCIETY | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-77-00-757 | PROVISION FOR DOUBTFUL ACCOUNTS | 2,500 | 2,500 | 0 | 2,500 | 2,550 | 2,601 |
| TOTAL GOVERNMENT REQUISITIONS | | 798,406 | 806,400 | 631,020 | 826,100 | 826,150 | 826,201 |
| ACCUMULATED SURPLUS | | | | | | | |
| 2-78-00-210 | TRANSFER TO RESERVES | | | | | | |
| 2-78-00-210 | PRIOR YEAR SURPLUS | 0 | 0 | 0 | 0 | 0 | 0 |
| 2-78-00-910 | ACCUMULATED SURPLUS | 0 | 16,351 | 0 | 14,369 | 0 | 0 |
| TOTAL ACCUMULATED SURPLUS | | 0 | 16,351 | 0 | 14,369 | 0 | 0 |

| ACCOUNT NUMBER | OPERATING EXPENSES DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|----------------|-------------------------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|
| | RESERVE FOR OPERATING | | | | | | |
| 2-79-00-764 | GENERAL RESERVE FOR OPERATING | 0 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 |
| | CONTINGENCY | | | | | | |
| 2-97-0000-764 | CONTINGENCY | 13,840 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL CONTINGENCY | 13,840 | 0 | 0 | 0 | 0 | 0 |
| | TOTAL OPERATING EXPENDITURES | 7,243,626 | 8,456,726 | 6,540,945 | 7,407,879 | 7,946,856 | 7,398,421 |
| | TOTAL CAPITAL EXPENDITURES | 2,418,500 | 2,718,250 | 1,867,304 | 2,381,366 | 2,116,100 | 2,409,854 |
| | TOTAL EXPENDITURES | 9,662,126 | 11,174,976 | 8,408,249 | 9,789,245 | 10,062,956 | 9,808,275 |
| | TOTAL REVENUES | 9,662,126 | 11,174,976 | 9,636,324 | 9,789,245 | 9,797,418 | 9,720,432 |
| | TOTAL SURPLUS (DEFICIT) | 0 | 0 | 1,228,074 | 0 | -265,538 | -87,843 |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | | | | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--|--|---------|-------|----|--|-------------|-------------|-------------|-------------|-------------|
| ADMINISTRATION CAPITAL EXPENSES | | | | | | 9,450 | 9,450 | 0 | 40,000 | 0 |
| 2017 | OFFICE TRANSFER SWITCH FOR GENERATOR | 6,000 | | | | | | | | |
| | | 0 | | | | | | | | |
| | | 6,000 | | | | | | | | |
| 2018 | COPIER (MULTIFUNCTION PRINTER) | 9,450 | | | | | | | | |
| | | 0 | | | | | | | | |
| | | 9,450 | | | | | | | | |
| 2020 | REPLACE HEATING SYSTEM | 40,000 | | | | | | | | |
| | REPLACE 5 EXISTING FURNACES WITH NATURAL GAS | 0 | | | | | | | | |
| | | 40,000 | | | | | | | | |
| 2021 | COUNCIL CHAMBER RENOVATION | 0 | | | | | | | | |
| | | 0 | | | | | | | | |
| FIRE CAPITAL EXPENSES | | | | | | 536,600 | 111,600 | 115,140 | 213,600 | 788,600 |
| 2017 | 8-23-0000-630 EQUIPMENT - BUNKER GEAR - 4 SETS | 16,000 | 4,000 | 4 | | | | | | |
| | MSA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | |
| | MSA GAS DETECTION UNIT | 5,000 | | | | | | | | |
| | 8-23-0000-650 REPLACE UNIT 6 - 1 TON DIESEL | 70,000 | | | | | | | | |
| | 8-23-0000-620 TRAINING TOWER | 500,000 | | | | | | | | |
| | | 605,000 | | | | | | | | |
| 2018 | 8-23-0000-630 EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | |
| | MSA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | |
| | MSA GAS DETECTION UNIT | 5,000 | | | | | | | | |
| | TRAINING TOWER PHASE 2 - PROPS | 500,000 | | | | | | | | |
| | | 536,600 | | | | | | | | |
| 2019 | 8-23-0000-630 EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | |
| | MSA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | |
| | MAS GAS DETECTION UPGRADE | 5,000 | | | | | | | | |
| | TRAINING TOWER - CONTRIBUTION 2 OF 2 | 78,540 | | | | | | | | |
| | | 115,140 | | | | | | | | |
| 2020 | 8-23-0000-630 EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | |
| | MSA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | |
| | PAGER REPLACEMENT PROG- 10 OF 30 UNITS | 7,000 | 700 | 10 | | | | | | |
| | SIDE BY SIDE OHV WITH DECK OR TRAILER | 25,000 | | | | | | | | |
| | 8-23-0000-610 PAVEMENT FOR THE HALL | 150,000 | | | | | | | | |
| | | 213,600 | | | | | | | | |
| 2021 | 8-23-0000-630 EQUIPMENT - BUNKER GEAR - 4 SETS | 17,600 | 4,400 | 4 | | | | | | |
| | MSA BOTTLE REPLACEMENT | 14,000 | 1,400 | 10 | | | | | | |
| | PAGER REPLACEMENT PROG- 10 OF 30 UNITS | 7,000 | 700 | 10 | | | | | | |
| | 8-23-0000-630 RESCUE TRUCK TO REPLACE RESCUE 3 | 750,000 | | | | | | | | |
| | | 788,600 | | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|----------------|--|-----------------------------|-------------|-------------|-------------|-------------|-------------|
| 2-31-00-600 | PW CAPITAL EXPENSE | | 450,000 | 500,000 | 0 | 105,000 | 220,000 |
| 2017 | | | | | | | |
| 8-31-0200-630 | SHOP HOIST JACK | 8,000 | | | | | |
| 8-31-0000-620 | SHOP ADDITION - SOUTH END & REFINISH revenue from 2016 & 17 MSI | 450,000 458,000 | | | | | |
| 2018 | | | | | | | |
| 8-31-0000-620 | SHOP PURCHASE REVENUE FROM 2016 & 17 MSI GRANT | 450,000 450,000 | | | | | |
| 2020 | | | | | | | |
| | BACKUP GENERATOR - NEW SHOP - MSI | 70,000 | | | | | |
| | FORKLIFT - USED - 50,000 | 0 | | | | | |
| 8-31-0000-650 | 1 (4X4) 1/2 TON TRUCK | 35,000 105,000 | | | | | |
| 2021 | | | | | | | |
| 8-31-0000-650 | LOADER TO REPLACE 2009 MODEL | 220,000 220,000 | | | | | |
| | S & R CAPITAL EXPENSES | | 0 | 30,864 | 1,305,976 | 60,000 | 1,115,754 |
| 2017 | | | | | | | |
| 8-32-0000-630 | SEA CAN FOR CHRISTMAS DECORATION STORAGE | 4,500 | | | | | |
| 8-32-0000-610 | INFRASTRUCTURE PROGRAM revenue from 2016 & 17 MSI & fgt & bmtg | 1,150,000 0 1,154,500 | | | | | |
| 2019 | | | | | | | |
| 8-32-0000-610 | INFRASTRUCTURE PROGRAM revenue from 2018 & 2019 MSI, FGT | 1,305,976 1,305,976 | | | | | |
| 2020 | | | | | | | |
| 8-32-0000-650 | SANDING / PLOW TRUCK (2001) MSI 2019 | 60,000 60,000 | | | | | |
| 2021 | | | | | | | |
| 8-32-0000-610 | INFRASTRUCTURE PROGRAM revenue from 2020 & 2021 MSI, FGT | 1,115,754 1,115,754 | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | | | | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--------------------------------------|--|-----------|--|--|--|------------------|----------------|----------------|----------------|---------------|
| AIRPORT CAPITAL EXPENSES | | | | | | 1,100,000 | 774,060 | 200,000 | 100,000 | |
| 2018 | | | | | | | | | | |
| 8-33-0000-610 | WEATHER STATION | 200,000 | | | | | | | | |
| 8-33-0000-610 | PAVING RUNWAY | 900,000 | | | | | | | | |
| | STRATEGIC TRANSPORTATION INITIATIVES PROGRAM | 1,100,000 | | | | | | | | |
| 2019 | | | | | | | | | | |
| 8-33-0000-610 | WEATHER STATION | 200,000 | | | | | | | | |
| | MSI / MED SOC 100,000 SA 50,000 | 200,000 | | | | | | | | |
| 2020 | | | | | | | | | | |
| 8-33-0000-610 | RUNWAY LIGHTS | 100,000 | | | | | | | | |
| | STRATEGIC TRANSPORTATION INITIATIVES PROGRAM | 100,000 | | | | | | | | |
| WATER DIST - CAPITAL EXPENSES | | | | | | 452,000 | 396,293 | 10,000 | 0 | 0 |
| 2017 | | | | | | | | | | |
| 8-41-0000-620 | HYDRANT DIFFUSER | 8,000 | | | | | | | | |
| 2018 | | | | | | | | | | |
| 8-41-0000-610 | CERVUS DEVELOPMENT 2017 MSI FUNDING | 300,000 | | | | | | | | |
| 8-41-0000-620 | HKRWSC GENERATOR - 2017 MSI FUNDING | 142,000 | | | | | | | | |
| 8-41-0000-620 | BOOSTER FOR METER READINGS | 10,000 | | | | | | | | |
| | | 452,000 | | | | | | | | |
| 2019 | | | | | | | | | | |
| 8-41-0000-620 | BOOSTER FOR METER READINGS | 10,000 | | | | | | | | |
| SEWER CAPITAL EXPENSES | | | | | | 24,000 | 28,900 | 7,600 | 0 | 0 |
| 2017 | | | | | | | | | | |
| 8-42-0000-620 | 2ND AVE BRICK LIFT STATION RELINING WET WELL | 24,000 | | | | | | | | |
| 2018 | | | | | | | | | | |
| 8-42-0000-620 | 2ND AVE BRICK LIFT STATION RELINING WET WELL | 24,000 | | | | | | | | |
| 2019 | | | | | | | | | | |
| 8-42-0000-620 | PUMP REPLACE - IGLOO LIFT STATION | 7,600 | | | | | | | | |
| CEMETERY CAPITAL EXPENSES | | | | | | 0 | | 0 | 0 | 15,000 |
| 2021 | | | | | | | | | | |
| 8-56-0000-610 | HEADSTONE FOUNDATION | 15,000 | | | | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|------------------------------------|---------------|--|---------------|---------------|----------------|---------------|---------------|
| VIC CAPITAL EXPENSES | | | 8,000 | 3,236 | 0 | | 35,000 |
| 2018 | 8-61-0000-630 | WINDOW IN SOUTH WEST CORNER | 8,000 | | | | |
| | | | 8,000 | | | | |
| 2019 | 8-61-0000-630 | PLAYGROUND EQUIPMENT | | | | | |
| | | | | | | | 35,000 |
| | | | | | | | 35,000 |
| RECREATION CAPITAL EXPENSES | | | 0 | | 0 | 0 | 6,500 |
| 2017 | 8-72-0000-630 | BLEACHERS - BALL DIAMOND BLEACHERS | 0 | | | | |
| 2020 | 8-72-0000-630 | BLEACHERS - BALL DIAMOND BLEACHERS | | | | | 6,500 |
| | | | | | | | 6,500 |
| POOL CAPITAL EXPENSES | | | 32,000 | 12,902 | 444,000 | 55,000 | 0 |
| 2018 | 8-72-0100-610 | DECKING REPAIRS | 10,000 | | | | |
| | 8-72-0100-620 | LED LIGHTING UPGRADE | 10,000 | | | | |
| | 8-72-0100-630 | POOL PUMPS - JUNIOR & LEISURE INSTEAD OF THE HEATER | 12,000 | | | | |
| | | | 32,000 | | | | |
| 2019 | 8-72-0100-610 | RUBBERIZED SURFACE FOR DECK | 80,000 | | | | |
| | 8-72-0100-620 | LED LIGHTING UPGRADE | 10,000 | | | | |
| | | LANE POOL LINER | 96,000 | | | | |
| | | DIVING TANK LINER | 48,000 | | | | |
| | | LANE MARKERS | 10,000 | | | | |
| | 8-72-0100-610 | SPRAY PARK | 200,000 | | | | |
| | | | 444,000 | | | | |
| 2020 | | LEISURE POOL LINER | 40,000 | | | | |
| | 8-72-0100-610 | POOL HEATERS - JUNIOR OLYMPIC | 15,000 | | | | |
| | | | 55,000 | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|--------------------------------------|--|---------|---------------|-------------|----------------|----------------|----------------|
| ARENA CAPITAL EXPENSES | | | 60,000 | | 172,000 | 25,500 | 0 |
| 2018 | | | | | | | |
| 8-72-0200-620 | FLOORING - PLAYERS BOXES | 15,000 | | | | | |
| 8-72-0200-620 | LED LIGHTING UPGRADE | 45,000 | | | | | |
| | | 60,000 | | | | | |
| 2019 | | | | | | | |
| 8-72-0200-620 | LED LIGHTING UPGRADE | 45,000 | | | | | |
| 8-72-0200-630 | OLYMPIA ROOM DRAINAGE SYSTEM | 15,000 | | | | | |
| 8-72-0200-630 | SOUND SYSTEM UPGRADE | 22,000 | | | | | |
| 8-72-0200-620 | FLOORING - PLAYERS BOXES | 15,000 | | | | | |
| 8-72-0200-620 | FLOORING - DRESSING ROOMS | 75,000 | | | | | |
| | | 172,000 | | | | | |
| 2020 | | | | | | | |
| 8-72-0200-630 | ELECTRIC ICE EDGER | 7,500 | | | | | |
| 8-72-0200-630 | REPLACE 2005 NETTING | 10,000 | | | | | |
| 8-72-0200-620 | FLOOR CLEANER | 8,000 | | | | | |
| | | 25,500 | | | | | |
| PARKS SHOP CAPITAL EXPENSES | | | 0 | | 0 | 0 | 0 |
| CURLING RINK CAPITAL EXPENSES | | | 0 | | 0 | 0 | 0 |
| FLP CAPITAL EXPENSES | | | 0 | | 0 | 125,000 | 60,000 |
| 2020 | | | | | | | |
| | HELMER DAM AERATION IMPROVEMENT | 125,000 | | | | | |
| | | 125,000 | | | | | |
| 2020 | | | | | | | |
| 8-72-0700-610 | PATHWAY DEVELOPMENT | 45,000 | | | | | |
| 8-72-0700-630 | HELMER DAM DOCK | 15,000 | | | | | |
| | | 60,000 | | | | | |
| 2-72-08-600 | PARKS CAPITAL EXPENSES | | 0 | 0 | 36,500 | 92,000 | 144,000 |
| 2019 | | | | | | | |
| 8-72-0800-630 | MOWER REPLACEMENT - ZERO TURN | 32,000 | | | | | |
| | REPLACE 1 OF 5 MOWERS EVERY 2 YEARS | | | | | | |
| 8-72-0800-630 | SNOW PUSHER/BLADE FOR TELEHANDLER | 4,500 | | | | | |
| | | 36,500 | | | | | |
| 2020 | | | | | | | |
| | TURF DETHATCHER / RAKE | 7,000 | | | | | |
| | PARKS 1/2 TON - REPLACE 2001 DODGE | 35,000 | | | | | |
| | REPLACE 1 OF 5 1/2 TONS EVERY 4 YEARS | | | | | | |
| | GREEN SPACES - WALKING TRAIL EXPANSION | 50,000 | | | | | |
| | BASE WORK, CULVERT AND SHALE | 92,000 | | | | | |
| 2021 | | | | | | | |
| | RCMP PARK - PATHWAY | 26,000 | | | | | |
| | RCMP PARK - PLAYGROUND EQUIPMENT | 26,000 | | | | | |
| 8-72-0800-630 | MOWER REPLACEMENT - ZERO TURN | 32,000 | | | | | |
| 8-72-0800-650 | SKATEPARK UPGRADES | 60,000 | | | | | |
| | | 144,000 | | | | | |

| ACCOUNT NUMBER | DESCRIPTION | DETAIL | | | | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2020 BUDGET | 2021 BUDGET |
|----------------------|--|----------------------------|--|--|--|------------------|------------------|------------------|------------------|------------------|
| 2-72-13-600 | HKH PARK CAPITAL EXPENSES | | | | | | | 0 | 0 | 25,000 |
| 2021 | | | | | | | | | | |
| 8-72-0800-620 | COLD STORAGE BUILDING - MOWERS, ETC. REPLACE TWO OLDER SMALL SHEDS | 25,000 25,000 | | | | | | | | |
| 2-74-0200-610 | LIBRARY CAPITAL EXPENSES | | | | | 6,200 | 0 | 12,400 | 100,000 | 0 |
| 2017 | LIBRARY FURNACE REPLACEMENT LIBRARY AIR CONDITIONER | 6,200 5,300 11,500 | | | | | | | | |
| 2018 | LIBRARY FURNACE REPLACEMENT FUNDS TRANSFERRED TO SURPLUS | 6,200 6,200 | | | | | | | | |
| 2019 | LIBRARY FURNACE REPLACEMENT 2 FURNACES IN MAIN PORTION | 12,400 12,400 | | | | | | | | |
| 2020 | LIBRARY EXTERIOR IMPROVEMENTS (INSULATION & SIDING) | 100,000 100,000 | | | | | | | | |
| 2-74-08-600 | RCSC CAPITAL EXPENSES | | | | | 40,000 | | 51,750 | 0 | 0 |
| 2018 | LED LIGHTING UPGRADE | 40,000 40,000 | | | | | | | | |
| 2019 | HANNA DANCE STORAGE AREA 50% of storage costs LED LIGHTING UPGRADE | 11,750 40,000 51,750 | | | | | | | | |
| 2-74-09-600 | COMMUNITY CENTRE CAPITAL | | | | | | | 26,000 | 1,200,000 | |
| 2019 | | | | | | | | | | |
| 8-74-0900-610 | STAGE CURTAINS - REPLACE STAGE HANNA APPLIED FOR GRANT | 26,000 | | | | | | | | |
| 8-74-0900-620 | RENOVATIONS | 0 26,000 | | | | | | | | |
| 2020 | | | | | | | | | | |
| 8-74-0900-620 | RENOVATIONS | 1,200,000 1,200,000 | | | | | | | | |
| TOTAL CAPITAL | | | | | | 2,718,250 | 1,867,304 | 2,381,366 | 2,116,100 | 2,409,854 |

UTILITY REVIEW - REVENUE & EXPENDITURES

| DESCRIPTION | 2017 BUDGET | 2018 BUDGET | 2018 ACTUAL | 2019 BUDGET | 2019 BUDGET | 2020 BUDGET |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
| WATER & SEWER UTILITY | | | | | | |
| WATER SUPPLY & DISTRIBUTION | 1,313,000 | 1,680,600 | 1,542,148 | 1,251,000 | 1,265,812 | 1,291,120 |
| SANITARY SEWERS | 294,900 | 339,900 | 289,794 | 270,900 | 276,318 | 281,844 |
| TOTAL REVENUE | 1,607,900 | 2,020,500 | 1,831,942 | 1,521,900 | 1,542,130 | 1,572,965 |
| WATER PLANT & TREATMENT | 981,200 | 1,423,300 | 1,280,078 | 949,100 | 957,882 | 977,040 |
| WATER LINES & DISTRIBUTION | 352,600 | 372,900 | 252,307 | 377,700 | 312,854 | 318,111 |
| includes cost of sidewalk & pavement repair | | | | | | |
| SANITARY SEWERS | 207,500 | 253,500 | 171,361 | 201,000 | 186,268 | 188,993 |
| TOTAL EXPENDITURE | 1,541,300 | 2,049,700 | 1,703,746 | 1,527,800 | 1,457,004 | 1,484,144 |
| NET PROFIT (LOSS) | 66,600 | (29,200) | 128,196 | (5,900) | 85,126 | 88,821 |
| SOLID WASTE UTILITY | | | | | | |
| GARBAGE COLLECTION & DISPOSAL | 74,300 | 74,300 | 75,022 | 74,300 | 75,786 | 77,302 |
| REGIONAL WASTE FEES | 261,400 | 269,440 | 266,938 | 269,400 | 274,786 | 280,280 |
| TOTAL REVENUE | 335,700 | 343,740 | 341,960 | 343,700 | 350,572 | 357,581 |
| GARBAGE COLLECTION | 72,000 | 71,900 | 67,687 | 71,900 | 73,338 | 74,805 |
| REGIONAL WASTE SYSTEM | 260,000 | 268,500 | 268,518 | 268,500 | 273,870 | 279,347 |
| TOTAL EXPENDITURE | 332,000 | 340,400 | 336,205 | 340,400 | 347,208 | 354,152 |
| NET PROFIT (LOSS) | 3,700 | 3,340 | 5,755 | 3,300 | 3,364 | 3,429 |
| TOTAL PROFIT OR LOSS | 70,300 | (25,860) | 133,951 | (2,600) | 88,490 | 92,250 |